

EUROPE

EMU LAUNCH QUESTIONS FOR NOMINEES

Euro-MPs to attack ECB compromise

By Michael Smith in Brussels

The deal on the presidency of the European Central Bank reached at the Brussels summit at the weekend was strongly criticised by European parliamentarians yesterday as the parliament's legal services department prepared a recommendation on its legality.

The department has been asked by the Socialist group to give its advice by Thursday, when a leading committee is due to start questioning the nominees for the executive board, including Wim Duisenberg, nominated for the presidency.

The European Commission, the EU's executive, yesterday insisted that the deal by which Mr Duisenberg has agreed to step down mid-way through his eight-year term, did not infringe EU treaties.

Senior MEPs said it was unlikely that the parliament would be able to mount a legal challenge. Most agreed that, although parliament may give an opinion on the nominees, it has no powers to block the deal.

"We will be extremely careful about doing something which could damage the euro," said one.

None the less, many MEPs agreed with José María Gil-Robles, the parliament's president, that the agreement violated the spirit of the Maastricht treaty.

Pauline Green, leader of the Socialist group, expressed concern that "poor old Duisenberg" had had to stand up and say he had been subject to my political pressure. "It makes you want to start a campaign to free the Frankfurt One."

She described the weekend deal-making as "unaccept-able shenanigans".

Among members of the economic and monetary affairs committee which questions bank nominees on Thursday and Friday, Heidi Hautala, a Finnish Green member, said she thought

"we should look at possibilities to block the deal. It threatens the independence of the central bank".

Christa Raadze-Pfeiffer, a German Socialist, said the deal was an expression of the weakness of President Jacques Chirac of France and Chancellor Helmut Kohl of Germany. However, she said, "Duisenberg can be as independent as he wants to be. There is no threat to his independence." She said the parliament had no powers to block the appointment.

Jan Kees Wiebenga, a Dutch Liberal, said that the

EU central bankers

yesterday breathed a sigh of relief as the financial markets were scarcely concerned with the controversial deal to appoint Wim Duisenberg as head of the European Central Bank for a truncated term.

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Graham Bishop, special adviser on economic and monetary union at Salomon Brothers in London, said:

"The real question is: does it matter? Will a board of 17 members, of whom Duisenberg is one, conduct policy in a different way simply because he has a term of four as opposed to eight years? Of course not."

Mr Duisenberg's "voluntary" declaration at the EU summit that he would retire approximately half-way into his eight-year term is still seen as a shoddy compromise. But the markets seem to have concluded that this compromise may have damaged the politicians more than the ECB.

EU central bankers view credibility as a complex issue. It takes time to build and destroy, and it derives

from consistency, not brutality. Personalities matter, but only inasmuch as they help the consistency of monetary policy. In that sense the appointment of Mr Duisenberg for four years, to be followed by Jean-Claude Trichet, the governor of the Bank of France, for eight years, will make for greater consistency.

And so did the appointment of the other board members, especially those of Otmar Issing, the Bundesbank's chief economist, and Tommaso Padoa-Schioppa, the Italian economist and one of the intellectual godfathers of EMU.

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ECB WATCH A SIGH OF RELIEF FROM BANKERS AS FIRST EURO-ZONE FIGURES ARE RELEASED

Markets unperturbed by Duisenberg row

By Wolfgang Münchau in Frankfurt

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EUROPE

Finland eager to spread the Emu message

An information campaign on the remote Aland Islands shows Helsinki's dedication to the single currency, reports Tim Burt



Living with the euro

Small ferry boats carrying mail and supplies around the Aland Islands this week will begin delivering information packs on European economic and monetary union (Emu) to every household in the remote Baltic Sea archipelago.

Farms and fishing communities scattered among the 6,500 islands - marooned midway between Sweden and Finland - will receive detailed information on how the single currency could affect local prices, salaries and pensions.

This is the northern frontier of the euro-zone and the Finnish government, one of the single currency's most ardent enthusiasts, is determined to demonstrate that

Paavo Lipponen, the Finnish prime minister who boasts family roots in Aland, says the FM10m-FM12m (\$1.8m-\$2.3m) information campaign is just the latest stage of the country's single currency preparations.

"We are already living under Emu conditions with low interest rates and stability in the economy as far as inflation is concerned," he says.

Political analysts, however, maintain that public enthusiasm for the euro is less than overwhelming, particularly in outlying parts of the country such as the Aland Islands.

Scepticism in the archipelago is rooted in its geographic and historical proximity to Sweden. Until 1809 the islands were a Swedish territory; then Russian for more than 100 years; and subsequently a self-governing part of Finland.

But the official language and culture is Swedish. In Mariehamn, the Aland capital, remains a very Swedish town and many islanders

even inaccessible outposts will be fully apprised of its implications.

Sweden and Denmark have decided not to join the euro, citing public scepticism and fears of a soft currency. Much to the chagrin of the European Commission, Sweden has so far refused to implement an EU-funded information campaign to raise awareness of the new currency.

But in Finland, the birth of the euro has led the government to undertake the country's biggest such campaign, setting out the likely benefits of euro membership.

In spite of Aland's isolation, and despite confusion and doubts about the new currency, the islanders will get to know the euro well ahead of the Swedish mainland - even though the new currency will be adopted from the start by many Swedish companies.

But the official language and culture is Swedish. In Mariehamn, the Aland capital, remains a very Swedish town and many islanders

share the euro-scepticism of the old motherland.

The islands already treat Finnish markka and Swedish krona as common currencies, because of the Swedish tourists who come to enjoy the coast and tax-free status. From next year banks, shops and businesses will offer euro quotations or price levels alongside the two other currencies.

In a bid to avoid confusion, the Bank of Aland is distributing its own information to business clients on how to handle transactions and invoicing in euros.

But, says Peter Grönlund, vice-chairman at the bank: "It is going to be a mess. For a while we will have to deal with three currencies."

At Viking Line, the passenger ferry group based in Mariehamn, the flow of euro-related news has been sporadic at best. "We have not been impressed by the information," says Kent Nyström, Viking's deputy managing director. "We are having to

This is the first in a series of articles examining the euro's impact on economic and social life in Europe and beyond.

National Front in election setback

By Robert Graham in Paris

France's Socialist government yesterday celebrated a by-election upset which saw the far-right National Front unexpectedly lose a seat in the naval town of Toulon.

Odeïte Cassanova, a Socialist backed by the entire left wing, scraped home by 33 votes, with 50.07 per cent of support, in yesterday's second round run-off poll. His opponent was Cendrine Le Chevallier, the wife of Jean-Marie Le Chevallier, the National Front deputy for Toulon who was forced to give up his seat for suspension in the islands.

"But we cannot change what has been decided in Helsinki, even if we feel closer to the debate in Sweden. We must be pragmatic about the euro and prepare ourselves as best we can for its arrival."

The by-election result illustrates the shifting ground on the right of French politics.

Mrs Le Chevallier went into the second round a clear favourite after easily eliminating the moderate right-wing candidates in the first round. However, to win she needed the backing of at least part of the moderate right which had helped her husband win 53 per cent of the vote when he secured Toulon, an important National Front stronghold, in last year's general election.

On Sunday the right's turn-out was poor and a sizeable portion of those voting backed the left rather than endorse the National Front candidate. Local voters appeared to be antagonised by the Le Chevallier's attempt to keep the seat within the family.

The Front's loss means the party, which accounts for 15 per cent of the national vote, is now without a single deputy in the national parliament. This will isolate further a party recently labelled by President Jacques Chirac as "racist and xenophobic".

But it does nothing to resolve the dilemma of the moderate right, which is badly split and losing supporters to the Front.

NEWS DIGEST

OLYMPIC AIRWAYS

Pilots' overtime deal hits restructuring plan

The board of directors of Olympic Airways, Greece's struggling state carrier, yesterday reversed a central provision in the Socialist government's restructuring plan by agreeing to additional overtime payments for pilots. The board was due to approve last night a management proposal restoring privileges for pilots which were abolished under a cost-cutting package announced last month. Analysts said the decision could undermine Olympic's chances of survival.

The restructuring of the airline is seen as a test of Greece's commitment to carrying out public sector reforms agreed with the European Commission in March. The reforms are aimed at ensuring that Greece can qualify for Emu by 2001.

The pilots' threat to stage an indefinite strike unless their demands were met has thrown the government into confusion.

Most of Olympic's unions have already agreed a new business plan which calls for a three-year wage freeze, cuts in benefits and longer working hours for the 5,400 employees.

The Greek economy minister, Yannos Papantoniou, says Olympic will have to close if it cannot control its costs. The airline already faces a cash flow crisis following a sharp decline in first-quarter revenues, partly caused by strikes and work stoppages. Kerin Hope, Athens

WORLD CUP SOCCER

Truckers warn of blockade

A leading French trade union is warning that it may call a new truck drivers' strike to coincide with this summer's soccer World Cup in France. In the first of what may be many threats of industrial action during the tournament, the Force Ouvrière union says it may mount road blocks in pursuit of a pay claim.

In a letter to the International Transport Workers' Federation the union says it is "perfectly aware of the enormous inconvenience we can cause". It says it is demanding a rate of FF156 (\$9.40) an hour for a highly qualified driver, compared with FF43.15 at present. The union says this is FF4 above the French minimum wage.

Action by French truck drivers has paralysed the country's roads twice in the past two years, most recently last November. David Owen, Paris

UKRAINE MINING

Strikes follow subsidy cuts

Coal miners at 34 Ukrainian mines went on strike yesterday following government cuts of up to a third in subsidies to the coal industry. The cuts last month were part of a move by the government to decrease expenditure by a third in the second quarter of this year, a pre-condition for a three-year, \$2.5m loan from the International Monetary Fund.

Last year the government spent about \$800m - 5 per cent of the budget - on subsidies to the industry, where 40 per cent of mines are loss-making.

Mikhail Volnets, spokesman for the Independent Union of Ukrainian Miners, said the budget cuts "would exacerbate socio-psychological tension in the mining regions", and miners were already owed 10 months of back wages on average, totalling 2.1bn hryvnia (\$1.1bn). Charles Clover, Kiev

'Impasse' in Cyprus talks, says Holbrooke

By Andreas Hadjipapas
in Nicosia

Richard Holbrooke, the US special envoy to Cyprus, said yesterday that peace moves on the island had reached a "temporary but serious impasse", after three days of talks with Greek and Turkish Cypriot leaders.

Mr Holbrooke, who brokered the 1995 Dayton accords on Bosnia, had tried to restart United Nations-sponsored peace negotiations between the two Cypriot communities for the reunification of the divided island. But he said that two conditions set by Rauf Denktash, the Turkish Cypriot leader, made it "extremely difficult" to make any progress.

Mr Denktash insisted on international recognition of his Turkish Republic of

Northern Cyprus before agreeing to a new round of talks with Glafcos Clerides, president of the internationally recognised state of Cyprus, as well as leader of the Greek Cypriots.

Mr Denktash also demanded that Cyprus pull out of the negotiations it began a month ago to join the European Union.

Mr Holbrooke reiterated the US position that while the EU had done nothing wrong in opening membership talks with Cyprus, it had made a mistake in not inviting Turkey as well. "We believe that Turkey's candidacy for EU membership should be considered on the same basis as other existing applicants, recognising that such membership could take many years," he said.

The best chance for progress was for the two sides in Cyprus to devise a method by which they could both participate in EU negotiations as political equals.

Mr Holbrooke had no progress to report on Greek Cypriots' decision to buy S-300 anti-aircraft missiles from Russia. American and British officials have urged Mr Clerides to cancel the missile order.

The government has said it would cancel or put off deployment of the missiles if peace negotiations started and made progress.

The missiles' Russian manufacturer said last week the missiles would be delivered in August, a month earlier than previously announced. Over the weekend, the Russian government made a formal proposal to the UN for the demilitarisation of Cyprus, including an end to all arms purchases and the disbanding of all Greek Cypriot and Turkish Cypriot military units.

Greek Cypriot officials expressed dismay at Mr Holbrooke's failure to revive the peace talks, but said their next move would be decided at a meeting of the national council next Friday chaired by Mr Clerides.

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OP seeks
broaden
support

FDP seeks to broaden poll support

By Peter Norton in Bonn

Germany's small Free Democrat party yesterday added an overhaul of the country's antiquated nationality laws and education reform to the election programme it hopes will maintain the party's position as a force in national politics this year.

Guido Westerwelle, general secretary, promised that the FDP would fight the September 27 general election with "the most uncomfortable message of all parties", namely that individuals should exercise more responsibility and the state less influence in society.

Under the slogan "Fewer taxes, more jobs", the FDP committed itself last month to sharply lower taxes, with estimated net benefits for the taxpayer of DM30bn (\$16.8bn).

The party leadership yesterday announced it would campaign on a broader platform that also stressed social and civil rights. Mr Westerwelle said a "very prominent role in the election campaign" would be given to a proposed overhaul of the nationality laws that would give to children of foreigners born in Germany dual nationality until the age of 18, when they could choose German or their parents' citizenship. This plan is

intended to help integrate Germany's 7m foreign residents, including 2m under 20 years old.

The FDP also wants legal recognition of long-term gay relationships, more private provision to augment the pay-as-you-go state pension system and an amalgamation of state benefits with the tax system that would result in payment of a "citizen's allowance" to the needy. It urges education reform to internationalise, including a shortening of time spent at school to 12 from 13 years.

The party, the junior partner with the Christian Democratic Union and the Bavarian sister, the Christian Social Union, in Helmut Kohl's three-party coalition government, faces a tough struggle to win the 5 per cent share of the vote needed for re-election to the lower house of the Bonn parliament. While opinion polls suggest the FDP should just clear the 5 per cent hurdle in September, it fell narrowly below this level in recent state elections in Saxony-Anhalt and Lower Saxony.

Claiming the FDP was the only German party committed to thoroughly market-oriented policies, Mr Westerwelle criticised other parties for supporting large-scale state welfare systems.

Romania confident of IMF accord

By Joe Cook in Bucharest

Radu Vasile, Romania's new prime minister, has pledged that the country will break the impasse of the last few months and reach agreement with the International Monetary Fund by June 15. He is also confident that Romania's 1998 budget will pass by May 15.

Mr Vasile, a 55-year-old economist, was appointed last month after his predecessor, Victor Ciorbea, resigned in the wake of a four-month political crisis that stalled reform and led to the collapse of an agreement with the IMF. Mr Vasile's cabinet is built from the same four-party coalition that came to power in late 1996.

The political crisis, caused by the coalition's rivalries and rows over the pace of reform, left a \$4bn standby loan agreement with the IMF to expire.

Mr Vasile said in an interview that the Fund "is very disposed towards discussing our goals in great detail". The IMF had had four arrangements with different Romanian governments and none had been put into practice, he added. "So we understand their suspicions."

The budget Mr Vasile's government is seeking to pass assumes zero economic growth and inflation of 45 per cent, and would be an important step to striking a deal with the Fund.

Sorin Dumitru, Mr Vasile's privatisation minister, is also seeking a target of \$1bn in privatisation revenues by the year's end. Privatisation inflows are crucial if Romania is to hit its estimated 1998 budget deficit of 3.6 per cent of gross domestic product.

Many observers and potential foreign investors in Bucharest have adopted a wait and see attitude towards the new government, seasoned with cautious optimism.

"Most of the ground-work for privatisation and reform was laid by the previous government," said a western diplomat.

Mr Vasile maintains that the coalition "learned from its mistakes" and knows that "Romania cannot afford the luxury of another crisis". He has banned his ministers from making contradictory public statements and has set a strict reform timetable for his ministers to meet.

This includes the partial privatisation of Romtelecom, the state telephone monopoly, by September. This sell-off alone could raise some \$500m.

Two banks and Asirion, the country's dominant insurer, are also scheduled to be sold by November.

Croatian defence minister dies

By Jared Manassek in Zagreb and Guy Diamond in Belgrade

Gjoko Susak, the Croatian defence minister and leader of the nationalist faction in the ruling party, has died in Zagreb of lung cancer.

The death of the second most powerful figure in Croatia throws the spotlight on Franjo Tuđman, the president, who is also suffering from cancer, and the political struggle between rival factions for control of the Croatian Democratic Union (HDZ).

Mr Susak, who was 53, died on Sunday.

An anti-communist émigré in Canada, Susak returned to Croatia in 1990 and became defence minister in 1991. He played a key role in Mr Tuđman's rise to power and the build-up of a powerful military machine that finally defeated Serb forces in 1995 and secured Croatia's secession from former Yugoslavia.

Dubbed the "pizza man" by his critics for his reported ownership of a Toronto pizza parlour, Susak was the son of Croat émigrés from the Herzegovina region of Bosnia. He came to prominence by joining a group of Croats who fired rockets at a mainly Serb village in eastern Croatia as war was developing in April 1991.

Using his contacts among the Croatian diaspora, Mr Susak raised funds for Mr Tuđman's election campaign. His death coincides with uncertainty within the Croatian leadership. Mr Tuđman's son, Miroslav, stepped down as head of the intelligence service last month and yesterday Hrvoje Šarinić, an associate of Susak, resigned as presidential chief of staff.

The government has not announced a successor to Susak, although one likely candidate is Ivic Pasalic, a hardline vice-president of the HDZ.

The role of the émigré community in supporting Croatia's war of independence and its suspected links to fascist groups is also expected to come under scrutiny with the extradition from Argentina of a Croatian commander of a second world war concentration camp.

Dinko Šakić, head of the Jasenovac camp in Croatia from December 1942 to October 1944, was arrested last week in Argentina where he had lived since fleeing Europe through Austria, with reported help from the Vatican. Jasenovac was the main killing ground of Serbs, Jews, gypsies and Croatian partisans.

Kicking the smuggling habit proves costly for Andorra

Pressure from the European Union has forced the Pyrenean mountain state to crack down on contraband, with cigarettes the main target, writes David White

Today Andorra officially stops turning a blind eye to smuggling. A new anti-smuggling law comes into force, making contraband from the Pyrenean mountain state subject to penalties within its borders for the first time.

Until now Andorra has monitored goods on the way in from France and Spain but not on the way out. But it has been pressured by the European Union to curb the use of its territory as a distribution centre for cigarettes, made under licence or imported wholesale, and sold on the black market in EU countries - a trade worth hundreds of millions of dollars annually.

"Andorra has made the most anti-Andorran law possible," says Josep Pintat, tobacco industrialist and former Andorran head of government. "It's a free-trade country," he argues.

Andorran police and customs will now monitor the border areas, and would-be smugglers can be fined. The state is also increasing duties on imports of finished cigarettes, to raise domestic prices and deter the contraband business.

It measures still fall short of EU demands. Spanish officials, responsible for the border where most Andorran contraband has been entering the EU market, complain that smuggling is still not a prison offence in Andorra, that no code of good practice has been set for companies and that there is no provision for inspections by outsiders.

Andorra's government sent Brussels a "memorandum of understanding" in February - a unilateral declaration of intent to cut back the business. Its stated aim is to reduce the number of cigarettes imported wholesale into Andorra or manufactured there by 45 per cent, to the 1994 level of 165m packets.

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"Unfortunately it's the

only industry," Mr Pintat says. His family controls one of five tobacco businesses, with a joint venture making Winston and other brands under licence of the R.J. Reynolds of the US. The companies support local tobacco growers, although they buy the raw material for their cigarettes from the US and other foreign suppliers. They also import finished cigarettes for local sale.

With hardly any legitimate exports, except what tourists take with them, Andorra has no statistics on what leaves the country. "How do you expect us to have figures?" asks Estanislao Sangrà, minister for the presidency in the Andorran government.

Spain says 350m packets of contraband cigarettes were sold on its territory last year, causing losses of Pta80.6bn (\$530m) for its exchequer, and reckons a third came from Andorra - a claim the Andorran tobacco companies disbelief.

The industry claims Andorra gets 50 per cent more shoppers than the official visitor statistics of 8.5m a year. But even then, with a limit of 15 packets on what each visitor may legally take back to Spain or France, this comes nowhere near to accounting for the 301m packets handled last year.

"Nobody says there hasn't been trafficking," Mr Pintat

admits. But tobacco companies claim the issue of organised contraband has been exaggerated, and maintain they are not the ones responsible. Andorran officials agree that freelance operators have been involved, but say the companies have done "enormous business".

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The recent boom, however, has mainly involved the UK: British-made cigarettes exported to Andorra as a non-EU destination, free of UK excise duty and value-added tax, at a wholesale cost about one fifth of the official retail price in Britain, and then re-exported to the UK or Ireland on the black market.

Andorra's imports of finished cigarettes for cigarette production tumbled 43 per cent in the first quarter, and imports of Virginia cigarettes from the EU fell 25 per cent.

in a country with no income tax, budget calculations have also been hit.

The government has up to now relied on import duties on tobacco, alcohol and fuel for half its income. Despite the duty increase, revenues from tobacco are expected to fall by a third this year, from Pta13.5bn to Pta8bn, out of total revenues of about Pta30bn. Kicking the smuggling habit is proving to be costly.

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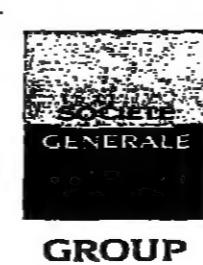
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WORLD TRADE

EU accused of trying to dictate to ACP nations

By Canute James in Kingston

The African, Caribbean and Pacific (ACP) grouping of 71 nations has accused the European Union of "foreign dictation" in the run-up to a meeting on Thursday to discuss a new trade and aid treaty between the two bodies.

The ACP is also concerned about EU proposals for a number of regional agreements rather than a single pact covering all member nations.

The ACP begins a two-day conference in Barbados today to establish a common

position before the discussions with the EU about a successor to the Lomé convention, the current trade and aid pact, which expires in 2000.

"The negotiating directives forwarded by the European Commission to the European council of ministers fulfil some of the ACP's worse fears," said Shridath Ramphal, the Caribbean Community's chief trade negotiator.

ACP officials say the EU is suggesting the ACP states adopt political regimes seeking a new partnership to meet post-Lomé developments.

The EU's proposal for regional agreements sur-

vance of certain standards of social and political conduct."

Some ACP states are unhappy that the EU wants to judge the group by Europe's standards, and to allocate benefits under a new Lomé convention based on the EU's judgments.

However, the EU maintains it is suggesting ways to ensure a "development model that guarantees human rights and social progress." The EU says it is seeking a new partnership to become an ACP member and sign any pact that follows the Lomé convention.

Australia orders paper price rise

By Gwen Robinson in Sydney

The Australian government yesterday ordered paper manufacturers in four countries to raise their prices for high-quality coated paper or face penalties including duties on exports to Australia.

The government plans to introduce tough new antidumping penalties in parliament next week.

Companies from Japan, Germany, Finland and Austria had cornered up to a quarter of the Australian

market by undercutting market prices by up to several hundred dollars a tonne, said Warren Truss, the Australian customs minister.

The dumping had inflicted losses on the Australian paper industry and weakened

the action against the foreign manufacturers follows a year-long investigation into 31 companies in 14 countries which local manufacturers claimed had taken a large portion of the domestic market for high-quality paper by illegally undercutting prices.

The government announced last month it would speed up investigation of dumping charges and introduce new penalties to assist local industries in cases where dumping could be proven.

Under the new arrangements, once a prima facie case of dumping had been established, the Australian customs service would conduct a comprehensive investigation and deliver a final

report within 185 days. The customs minister could then take action to impose dumping duties or dismiss the complaint.

A number of companies investigated, including manufacturers in Italy and South Korea, had promised to raise their prices after learning of the investigation, Mr Truss said. But stiff import duties would be applied to remaining offenders.

Mr Truss said Australia was not using anti-dumping actions to protect domestic industry from competition.



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NLD supporters cheer Suu Kyi in the past year scores have been arrested on petty charges

Czech, EU apple dispute near end

By Michael Smith in Brussels and Robert Anderson in Prague

The European Union and the Czech Republic are close to resolving a dispute over trade in apples after Josef Lux, Czech agriculture minister, agreed to withdraw quotas introduced earlier this year.

The disputants are also poised to sign a "veterinary equivalency" agreement providing a framework to allow the republic and EU countries to recognise each other's hygiene inspection rules for meat and meat products.

The two deals come a month after the Czech Republic and four other central and eastern European nations began talks with the EU on becoming members.

The quantity of apples sold by the EU to the republic is relatively small, but the dispute had threatened to sour the atmosphere at the accession negotiations.

The dispute began when earlier this year, the republic announced an annual quota of 24,000 tonnes a year and said it would levy a 35 per cent duty on anything above that. Last year, the EU exported more than 40,000 tonnes of apples to the Czech Republic.

The European Commission said the quota was unjustified, denying Czech claims that the EU subsidised apple exports and had placed obstacles in the way of Czech apple exports to the EU.

In March, EU countries agreed to suspend preferential import tariffs on pigmeat, poultry and fruit juice from the republic and to extend the suspension to milk products later.

Franz Fischler, EU farm commissioner, welcomed an offer by Mr Lux in Prague last week to withdraw the tariff quota during this quarter, but said it should happen quickly "to restore traditional trade flows".

A Commission statement said: "Both sides agreed that the best solution [to the apples dispute] would be to increase the competitiveness of the Czech apple sector".

Mr Lux said EU aid had been promised to fruit and vegetable farmers to improve their marketing and enhance their competitiveness. From 2000, Czech farmers will also become eligible for EU aid to prepare them for accession.

But an EU official said these funds were not new and cautioned: "Until the quotas are withdrawn, we cannot go ahead with any support we are currently planning."

Burmese junta digs in its heels as sanctions bite harder

The US investment ban is hitting the country's economy, but is failing to soften the government's stance, writes Ted Bardacke

To the north of Hangoon lies a sprawling new industrial estate where you can, in the words of the developer who has installed \$12m worth of infrastructure, "just plug your factory in".

But few companies have made the connection since the park opened for business last year. By the time it was completed the year-old US ban on new investments by US companies in Burma was in force. Just one small Japanese factory is making monosodium glutamate, while two other plots have been sold to Fujitsu to assemble computers and to a Hong Kong company to make raincoats for export to Europe.

The coincidence of US sanctions over human rights and lack of activity at Millgaridon Industrial Park is not lost on Khin Shwe, managing director of Zaykahe, which is developing the site with Mitsui of Japan and the Burmese military junta. He recently hired Jackson Bain, the Washington lobbyist, to improve Burma's image with a view to changing the US policy.

The sanctions, combined with the Asian economic turbulence, are clearly hurting the Burmese economy. The annual inflation rate is almost 50 per cent. Foreign investment and tourist arrivals have slowed to a trickle. The regime has so few foreign reserves - reliable estimates say just over \$100m - that it recently banned most imports and stopped accepting investment proposals from potential exporters which would use a high content of imported raw materials.

European investors, except oil companies, have generally been scared off by the political risk associated with the sanctions.

Asian investors who were expected, in the aftermath of Burma's admission to the Association of South-east Asian Nations (Asean), to provide foreign capital sim-

ply do not have the cash to replace US companies.

But sanctions are not just supposed to hurt the economy. They are also supposed to encourage, or force, Burma's ruling generals to engage in serious political reform, start a dialogue with opposition leader Aung San Suu Kyi and clean up their human rights record.

But many US State Department officials doubt the worth of sanctions, and the department is conducting a lengthy review of their effectiveness.

In the year sanctions have been in effect, Burmese policies have taken a turn for the worse. Scores of members and student supporters of Ms Suu Kyi's National League for Democracy (NLD) have been arrested on petty charges and sentenced to long prison terms. Last week the regime sentenced six people to death for allegedly carrying explosives.

Alvaro de Soto, UN special envoy, "made no headway whatsoever" with the junta during January visit, according to diplomats.

"He was told politics were purely an internal and domestic matter with no role for the UN," says one diplomat, noting that senior military leaders rejected the offer by Kofi Annan, UN secretary general, to act as a bridge to the junta to international financial institutions provided certain concerns were addressed.

Last September the junta ousted a number of its own members on corruption charges and changed its name from the State Law and Order Restoration Council (Slorc) to the State Peace and Development Council (SPDC), which is dominated by local army commanders charged with enforcing edicts throughout the countryside.

The national convention to draw up a new constitution has not met in more than two years. The last formal contact between the junta and the NLD was last

September. The regime has not responded yet, but they are nearer to the point where they will be forced to respond.

But as a senior NLD member explains: "The regime hasn't responded yet, but they are nearer to the point where they will be forced to respond."

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But an EU official said these funds were not new and cautioned: "Until the quotas are withdrawn, we cannot go ahead with any support we are currently planning."

INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE

The table shows growth rates for the most widely followed measures of narrow and broad money, a representative short- and long-term interest rate series and an average equity market yield. All figures are percentages.

	UNITED STATES			JAPAN			GERMANY		
	Narrow Money % p.a.	Broad Money % p.a.	Short Term Interest Rate % p.a.	Narrow Money % p.a.	Broad Money % p.a.	Short Term Interest Rate % p.a.	Narrow Money % p.a.	Broad Money % p.a.	Short Term Interest Rate % p.a.
1989	4.2	5.4	7.05	6.64	9.01	8.4	10.4	4.43	4.75
1990	1.0	4.2	8.89	5.53	3.45	2.6	8.5	5.21	5.45
1991	3.6	5.5	8.08	5.55	3.00	2.8	8.5	5.22	5.45
1992	6.0	5.7	8.67	7.86	3.21	5.2	2.0	7.21	8.40
1993	12.5	1.9	3.75	7.00	2.95	4.5	-0.4	3.78	5.24
1994	11.6	1.1	3.22	5.88	2.78	3.0	1.4	2.85	4.18
1995	8.2	3.1	4.45	7.02	2.05	5.4	2.9	2.20	0.78
1996	3.2	2.1	5.69	6.67	3.51	5.2	1.2	1.92	2.02
1997	-3.3	4.9	5.41	6.43	2.15	3.7	3.1	0.58	3.03
2nd qtr-1997	-4.8	4.5	5.68	6.60	1.83	8.7	2.8	0.58	2.42
3rd qtr-1997	-3.2	4.9	5.65	6.24	1.64	8.1	2.9	0.57	2.16
4th qtr-1997	-1.2	5.6	5.63	5.90	1.60	8.6	3.9	0.65	1.75
1st qtr-1998	-0.2	6.2	5.47	5.60	1.61	9.7	4.5	0.94	1.71
May 1997	-4.7	4.5	5.69	5.70	1.81	9.0	3.1	0.55	2.66
June	-4.5	4.4	5.65	5.68	1.73	8.4	2.8	0.58	2.60
July	-4.0	4.5	5.58	5.21	1.64	8.2	3.0	0.54	2.30
August	-2.6	5.1	5.58	5.32	1.64	8.3	3.2	0.50	2.18
September	-2.1	5.4	5.54	5.27	1.63	7.7	3.2	0.50	2.08
October	-1.6	5.5	5.55	5.02	1.63	7.5	2.8	0.50	2.08
November	-1.1	5.6	5.64	5.08	1.61	7.9	3.2	0.56	2.08
December	-0.6	5.6	5.71	5.60	1.59	8.9	3.2	0.56	2.07
January 1998	-0.7	5.8	5.67	5.54	1.58	9.7	4.5	0.	

INTERNATIONAL

LONDON PEACE TALKS

Netanyahu puts up wall of resistance

By David Gardner

US efforts to persuade Israel to accept its formula for reviving the Middle East peace process ran into a wall of resistance from Benjamin Netanyahu, the Israeli prime minister, at talks in London yesterday.

Madeleine Albright, US secretary of state, prolonged her meeting with the Israeli premier at a London hotel for more than five hours, delaying her separate talks of just over an hour with Yasser Arafat, the Palestinian leader. US officials said a further round of meetings with both leaders would be held last night.

As the talks dragged on, Mr Netanyahu's spokesman counselled against expecting "dramatic developments or a breakthrough" but that there was "a feeling we must reach some kind of conclusion."

The Israeli leader said after breakfast talks with Tony Blair, the UK prime minister, that "we have gone the extra mile, well beyond the extra mile" on the handover of West Bank land to the Palestinians.

Washington in February persuaded the Palestinians to accept only 15 per cent of West Bank territory, on the understanding that Israel would be held to its commitment to a further troop redeployment and be required to stop building Jewish settlements on Arab land before "final status" negotiations on peace begin.

Mr Netanyahu has said ceding any more than 9 per cent of the West Bank at this stage would endanger Israeli security. But he is believed willing to move towards the US figure if the further withdrawal is dropped - which Palestinians yesterday said they would not accept.

Israel wants to enter the final status talks - dealing

with the future of occupied Arab east Jerusalem, the Jewish settlement, final borders and Palestinian statehood - in a position of overwhelming strength. Mr Arafat's self-governing Palestinian Authority at the moment has total control over only 3 per cent of the West Bank.

"The fact that the Israelis are bargaining over 2 or 3 per cent is one of the most traumatic aspects of the whole process," said Nabil Sha'ath, a senior Arafat aide.

"Thirteen per cent was the lowest possible ratio the Americans felt could move us on. It's a whole package, the Americans have pledged to stick by it, and we are not going to bargin about it."

Saeb Erakat, chief Palestinian negotiator, said that since the peace process broke down in March last year when Israel began work on a new settlement in south-east Jerusalem, the Palestinians had been eight times to the US, and Dennis Ross, Washington's Middle East envoy, had been nine times to the region.

"President Arafat has met Mrs Albright six times, and we have met President Clinton three times, and things are the same. It really is time to move from process to substance."

Washington is still undecided even whether to present its plan formally, after 81 out of a 100 US Senators wrote to Mr Clinton last month urging him not to put pressure on Israel.

However, a poll commissioned by the Arab American Institute and published in yesterday's edition of the Sunday news magazine *al-Majalla*, says 54.4 per cent of Americans would support the president if he used "public diplomacy to pressure Israeli prime minister Netanyahu to comply with the peace process".

Israel wants to enter the final status talks - dealing

Mideast tacticians vie in spreading gloom

The Palestinians are "low on hope" but looking to the US administration for support over the delicate operation in London to unblock the arteries of the peace process

By David Gardner, Middle East Editor, in London

"Today is the day" for Benjamin Netanyahu, Israeli prime minister, to demonstrate whether he intends to make peace. Yasser Arafat, the Palestinian leader, said yesterday before US-led talks in London aimed at unblocking the clogged arteries of the moribund Middle East peace process.

Mrs Albright said the right-wing nationalist Israeli leader would be responsible for "chaos" unless he accepted modest American proposals for the next round of troop withdrawals from the Palestinian West Bank.

Mrs Albright, US secretary of state, was yesterday meeting both leaders separately in London hotels, but she and they vied in gloominess about the outcome.

Mrs Albright warned last week that this was a time of "grave danger" in the region and that the negotiations - halted 14 months ago when Mr Netanyahu started a new drive to settle Arab land in occupied east Jerusalem and the West Bank - were "going round in circles".

Mr Netanyahu, whose spokesman earlier dismissed the US troop withdrawal plan as "utterly impossible", said yesterday morning after meeting Tony Blair, the British prime minister, that "we have gone the extra mile, well beyond the extra mile".

Mr Arafat, on arrival on Sunday night, said he had accepted "the bare minimum". Nabil Sha'ath, his

spin-doctors kept in doubt whether he would come to London until the last minute, says he "bent over backwards". But it would be classic Israeli tactics for him, after prolonged negotiations and heightened drama, to offer last year of a 2 per cent withdrawal, was rejected as "chaos" by the Palestinians.

The Oslo accords, intended to share historic Palestine

chief negotiator, said: "We are low on hope but high on determination" and that the US proposals were "totally non-negotiable".

So what chance is there, of the minimal and remedial advance the US is seeking, rather than a now unimaginable breakthrough?

Mr Netanyahu inherited from Yitzhak Rabin, the Labour prime minister assassinated by a Jewish extremist in 1995, two signed and internationally endorsed deals with the Palestinians derived from the 1993 Oslo accords. Under the second, meant to give the Palestinians self-government in most of the West Bank ahead of "final status" negotiations due to conclude this time next year, Israel would "redeploy" its 100,000 troops in the area in three stages.

The Likud leader, though hostile to Oslo, assented to the three redeployments, to be concluded by the end of next month, to the US-brokered deal of January 1997 by which Israel withdrew from most of the Arab city of Hebron - the only agreement he has reached with Mr Arafat. But no withdrawals have taken place. Moreover, although the ambiguously drafted Oslo accords envisaged significant handovers of territory, a damaging US addendum to the Hebron agreement states Israel alone decides the amount. Thus an Israeli offer last year of a 2 per cent withdrawal was rejected as "chaos" by the Palestinians.

The Oslo accords, intended to share historic Palestine

between Arab and Jew and end the 50-year cycle of war in the Middle East, have so far given Mr Arafat full control of only 3 per cent of the West Bank and two-thirds of the Gaza Strip, with a further 27 per cent of the West Bank under limited Palestinian administration and full Israeli security control.

The US proposals call on Israel to hand over 13 per cent more to full Palestinian control, to halt further building and expansion of Jewish settlements on Arab land, and, also crucial, to carry out the third redeployment of Mr Netanyahu pledged at Hebron. Mr Arafat, weakened by a peace partner by Israeli intransigence and undermined as a leader by the opposition to Oslo of Hama, the Islamist resistance movement whose suicide bombers have killed scores of Israeli civilians, has accepted. Mr Netanyahu has offered 9 per cent but indicated privately he might offer 11 per cent.

The Israeli strategy, however, may turn out to be subterfuge.

Mr Netanyahu, whose spin-doctors kept in doubt whether he would come to London until the last minute, says he "bent over backwards". But it would be classic Israeli tactics for him, after prolonged negotiations and heightened drama, to offer last year of a 2 per cent withdrawal, was rejected as "chaos" by the Palestinians.

The Oslo accords, intended to share historic Palestine

ments, and at best a fudge on settlement-building.

The Palestinians, however,

are refusing to enter negotiations on a final peace treaty from a position of such weakness, with Israel able to tighten the military noose around their scattered West Bank towns. "Final status" is supposed to deal with the future status of Arab Jerusalem and the West Bank settlements - none of which Mr Netanyahu is prepared to relinquish - the right of return of more than 4m Palestinian refugees, and the final borders of Israel and Palestine - which the Israeli leader is determined will not be an independent state.

Israeli government minis-

ters have made clear that in those talks, moreover, they are prepared to cede no more than about half the West Bank. That is little more than 10 per cent of historic Palestine and no basis, in their view, for an historic compromise. Mr Netanyahu himself, in an interview with the FT in February, said: "We agreed to cede territory but not to jeopardise our security. The Palestinians will have to compromise. They cannot expect to get 90 per cent or 100 per cent of the West Bank. They have no right to expect it and no reason to expect it."

Yet if Oslo can deliver no

more than what Israel is

able to impose, the already

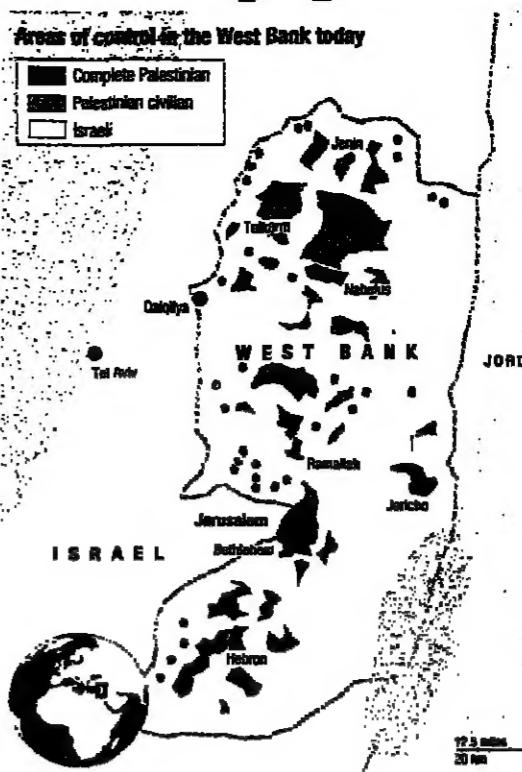
alarming Palestinian desper-

ation could indeed lead to

the "chaos" Mr Arafat is sig-

nalling. As Arafat's chief

ambassador in London, puts it: "The Israeli government



must be made to realise that its "win-lose" scenario can only lead to a "lose-lose" outcome. The Palestinians will never accept it."

Tactically, they are prepared to enter "final status" only if Israel delivers - "delivers, not just agrees", emphasises Mr Sha'ath - the first two redeployments and has started negotiations on the third by the Hebron deadline, and if it stops colonising east Jerusalem and the West Bank.

Strategically, however, Mr Sha'ath is depending on the US. "We have assurances from the US that they will not try to change the rules

of the game or try to bargain us down," says Mr Sha'ath. But President Clinton's administration has been notoriously reluctant to put any pressure on its Israeli ally, however irritated it gets with Mr Netanyahu.

The Israeli leader's ability to rally support in Congress and even set the US legislative agenda has so unnerved the White House and State Department that it has not even formally presented the proposals Mrs Albright brought to London.

However high on determination they are, the Palestinians have every reason to be low on hope.

Major quits Likud in quest for Israeli leadership

By Judy Dempsey in Jerusalem

Roni Milo, the popular mayor of Tel Aviv, said yesterday he was quitting the governing Likud party to challenge Benjamin Netanyahu for the premiership through a new centrist party.

The announcement could weaken Likud as several moderate members have

already resigned from senior posts because of Mr Netanyahu's stance on peace negotiations with the Palestinians and his style of leadership.

It could also split the opposition Labour party, whose leader, Ehud Barak, has so far failed to make significant impact as a candidate capable of beating Mr Netanyahu. Under such circum-

stances, Mr Milo is likely to come under pressure from both sides to back down.

But Mr Milo, the elected mayor of Israel's most secular city, said it was time to realign Israeli politics by creating a centrist party that could marginalise the influence of religious and nationalist parties and push the peace process forward.

"The centrist party I'm

forming is meant to change the political structure" in Israel, he said. Extremist religious parties would no longer hold the balance of power, he added.

Attempts to carve out a centrist platform were made in early 1997. Yossi Beilin, from Labour, Michael Eitan, Likud science minister, and others considered such a realignment to create a

broad consensus for a final settlement with the Palestinians, as well as to weaken the hold of religious parties.

Mr Milo, a long-term rival of Mr Netanyahu, said he made his decision against the background of growing polarisation between secular and ultra-Orthodox community to change its programme. The ultra-Orthodox wanted Beilin to have more modest dress.

hold five of 17 cabinet posts and 23 seats in the 120-member Knesset, or parliament.

Last week, Batseva, the dance company, cancelled a performance at Israel's Jubilee celebrations rather than bow to pressure from the ultra-Orthodox community to change its programme. The ultra-Orthodox wanted Batseva to have more modest dress.

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to
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Düsseldorf, Germany
and to
DIA GmbH
(Deutsche Bank Group)
Frankfurt/Main, Germany.
We advised the sellers.
April 1997

B. METZLER GMBH
CORPORATE FINANCE

Buderus AG
Wesel, Germany
sold 100 percent of its shares in
Buderus Sell GmbH
Herborn, Germany
to
Britax International plc
Warwick, Great Britain.
We advised the seller.
June 1997

B. METZLER GMBH
CORPORATE FINANCE

Kreditanstalt für Wiederaufbau
in agreement with
The Federal Republic of Germany
sold its 37.5 percent stake in
Deutsche Lufthansa AG
Cologne, Germany
to private and institutional investors
in a secondary offering.
We advised the Federal Republic of Germany.
October 1997

B. METZLER GMBH
CORPORATE FINANCE

The City of Frankfurt/Main
sold 49 percent of its shares in
Frankfurter Entsorgungs- und Service GmbH
Frankfurt/Main, Germany
to
Rethmann Entsorgungswirtschaft GmbH & Co. KG
Braunschweig, Germany.
We structured the transaction
and advised the seller.
December 1997

B. METZLER GMBH
CORPORATE FINANCE

The Federal Republic of Germany
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with a nominal value of
DM 1.4 billion
to
Landesbank Rheinland-Pfalz
Girozentrale
Mainz, Germany
and to
Frankfurter Hypothekenbank
Centralboden AG
Frankfurt/Main, Germany.
We structured the transaction and
managed the limited tender offering.
December 1997

B. METZLER GMBH
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The Interpublic Group of Companies, Inc.
New York, USA
acquired via its subsidiary
Interpublic GmbH
Frankfurt/Main, Germany
100 percent of the shares in
B & L Corporate Communications
Frankfurt/Main, Germany.
We advised the sellers.
March 1998

B. METZLER GMBH
CORPORATE FINANCE

BGAG Beteiligungsgesellschaft der Gewerkschaften AG
Frankfurt/Main, Germany
sold 49 percent of its shares in
Allgemeine Deutsche Direktbank AG
Frankfurt/Main, Germany
to
ING Groep N.V.
Amsterdam, The Netherlands.
We advised the seller.
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ASIA-PACIFIC

BANGKOK RESIGNATIONS TOP MAN AND SEVERAL DEPUTIES GO AFTER COMPLETION OF INQUIRY INTO RUNNING OF ECONOMY BEFORE CURRENCY DEVALUATION

Thai central bank chief quits after baht probe

By Ted Bartack in Bangkok

The revolving door at Thailand's central bank took another turn yesterday when its governor, Chaiyawat Wibulsawad, and several top deputies resigned. Chatumongkol Sonakul, a former permanent secretary of finance, was immediately nominated to be the fourth central bank governor in less than two years.

The changes follow completion of an official inquiry into alleged mismanagement of the economy before last

year's baht devaluation. The results are to be presented to the cabinet tomorrow, but details were leaked at the time.

Along with Mr Chaiyawat and other resigning central bank officials, the leaked excerpts implicate former prime minister Chavalit Yongchaivudh, ex-finance minister Anuyarn Viravan, and former central bank governor Rerngchai Marakorn for a disastrous currency strategy in 1997.

Then, Thailand exhausted

its foreign reserves in a vain

attempt to maintain the value of the baht against the US dollar and poured at least \$16 billion into bankrupt financial institutions.

One crucial charge is that the central bank's chief currency strategist wrote to Mr Rerngchai on May 12 suggesting that the depletion of reserves warranted an urgent review of the currency peg. Mr Rerngchai passed the memorandum to Mr Chaiyawat, who is said not to have responded for more than a month, during which Thailand lost several

billions of dollars. The findings also articulated a widespread belief among the Thai public that the central bank was the chief culprit in creating Thailand's economic problems.

Mr Chaiyawat was to have been sacked by the cabinet if he had not resigned. "Our effectiveness continued to be eroded as there remain questions about past performances. My resignation can pave the way for a new leader to take over without the disadvantage of the

haunted past," he said. The expected changes come at an inopportune time. A delegation from the International Monetary Fund arrived in Thailand yesterday for its quarterly review of the country's compliance with the Fund's \$17.2 billion programme.

Low morale at the central bank could worsen with another change at the top. Last week, about half of the bank staff wore black clothing to protest at a perceived attempt by the government to turn Mr

Chaiyawat into a scapegoat. The Thai stock market fell 2.7 per cent and the currency weakened slightly as investors fretted over whether Thailand's financial stability policies would be disrupted.

Mr Chatumongkol's management task is enormous and his appointment somewhat of a gamble. He must overhaul a bureaucracy battered by financial crises and political intervention.

Even before he was sacked

from the finance ministry by Mr Chaiyawat last year, Mr

Chatumongkol, an Oxford and Harvard educated economist, was one of the central bank's toughest critics. Analysts expect Mr Chatumongkol to be a transitional governor. He has expressed a desire to run for parliament.

Mr Tarin Nimmannatheminda, finance minister, is currently assembling a formidable team of international advisers to help the new governor. They include Paul Volker, a former US Federal Reserve chairman; Koh Beng Seng, former deputy governor of the Monetary Authority of Singapore, and Paul Anderson, an IMF director.

See Observer



Chaiyawat: resigned

tary Authority of Singapore, and Paul Anderson, an IMF director.

See Observer

Australian court backs dockers

By Gwen Robinson in Sydney

Australia's high court yesterday upheld a lower court ruling ordering the reinstatement of 1,400 sacked dock workers.

The judgment is an important victory for the Maritime Union of Australia, which holds a monopoly on domestic waterfront labour, and a blow to Patrick Stevedores, the country's second largest dock operator, which dismissed the workers last month in Australia's biggest industrial dispute for several years.

The ruling will also severely embarrass the conservative coalition of John Howard, the prime minister, which has strongly supported the company's moves

to break the union's hold. However, legal experts last night said that a related decision by the court, to place the dismissed workers' future in the hands of the joint administrators of Patrick's four ship companies, leaves the final outcome of the case in doubt.

After rising the high court judgment, Chris Corrigan, Patrick's chairman, said the company would inject A\$3.6m into its insolvent subsidiaries to enable them to resume operations. However, he said the subsidiaries were under no obligation to rehire all the dismissed workers. The court's decision vindicates the decision the company took," he said. The ruling "restores the obligation of the administrators

to act commercially, and that has to be an improvement on where we were," Mr Corrigan added.

The National Farmers' Federation, which early this year leased part of Patrick's Melbourne facilities to set up a rival, non-unionised stevedoring operation, said yesterday it would offer to supply the administrators of Patrick's subsidiaries with its non-unionised labour services.

The maritime union has accused Patrick of unlawfully conspiring with the farmers' federation and the government to dismiss the workers and break the union's monopoly of labour. The charge was supported by the high court in its initial reinstatement ruling.

HK growth rate slows sharply

By John Blodget in Hong Kong

Hong Kong's economy suffered a "distinct setback" in the fourth quarter of last year, with growth slowing sharply under the impact of regional financial turmoil, the government said yesterday. But Donald Tsang, financial secretary, said there was no need to revise his forecast of 3.5 per cent growth in gross domestic product this year, compared with 5.3 per cent in 1997.

"I think my 1998 forecast

is quite achievable," he said, adding that first quarter performance was "slightly better" than he had expected.

After rising by 5.9 per cent and 6.8 per cent in the previous three quarters, fourth quarter GDP increased by just 2.7 per cent over the same period in 1996. Consumption and tourism were particularly hard hit.

Confirmation of the fourth quarter slump coincided with evidence of a continued downturn in the economy. Wing On, a prominent

retailer, laid off more than 200 staff out of about 1,600. The move follows a wave of redundancies in the retail sector which has contributed to a rise in unemployment.

At the end of March, Hong Kong's unemployment rate rose to 3.5 per cent, compared with 2.9 per cent at the end of February.

Tourist-related businesses have also been badly hit by the regional crisis and the relative appreciation of the Hong Kong dollar against devalued Asian currencies. Cathay Pacific, the territory's *de facto* flag carrier, which cut 500 jobs earlier this year, said yesterday that passenger revenues in March were 25 per cent below budget.

A report by the Bank of East Asia yesterday predicted the unemployment rate would rise to 4 per cent, although many other private sector economists predict an even larger increase.

"There is a lot more pain to come as the economy continues to slow," said the head of research at one Hong Kong investment bank.

He said GDP growth in 1998 was likely to fall to less than 3 per cent under the weight of depressed consumer confidence, tight credit and continued regional uncertainty.

Government economists said the sharp slowdown reflected the wealth effect of tumbling share prices and property values.

China 'greatest threat to India'

By Mark Nicholson in New Delhi

Earlier accusations that China had aided Pakistan in building a 1,500km-range missile, which Islamabad claimed recently to have tested, and also that China has made repeated incursions across its disputed border with India, over which the two countries fought a brief war in 1962.

Beijing has also claimed incursions into India's Himachal Pradesh are "unfounded and extremely irresponsible".

The remarks by Mr Fernandes came just days after a visit by General Fu Quanyou, chief of China's People's Liberation Army. The Chinese military leader, the most senior to visit Delhi, is concerned about India's traditional regional rival.

"To underplay the situation across the Himalayas is not in the national interest," he said. "I think there's a reluctance to face the reality that China's intentions need to be questioned. This is where our country has made mistakes in the past."

Mr Fernandes' remarks are the most overt expression by an Indian minister in recent years of India's perception of China as a strategic threat. Indian officials have long acknowledged their "threshold" nuclear programme is intended more as a potential deterrent to China than to Pakistan.

Foreign ministry officials decided to comment on whether Mr Fernandes' sentiments marked a policy shift. Mr Fernandes, leader of a small party in the coalition led by the Bharatiya Janata Party (BJP), is well known for campaigning for human rights and democracy in Tibet and Burma. His comments follow his

NEWS DIGEST

CREW SAFE ON HAINAN ISLAND

China holds Indonesians on tanker hijack charges

Police in China's Hainan island have detained 12 Indonesians on suspicion of hijacking a Malaysian-flagged oil tanker and selling it into Chinese waters to smuggle its cargo, a Hainan official said yesterday. The 12 face charges of piracy, smuggling and illegal entry, said the official. He said the vessel Petro Ranger and its 21-member crew, including the Australian master, Kenneth Blyth, were seized in the port of Haikou, capital of the southern island province.

Chinese maritime police intercepted the vessel in Chinese waters on April 26 on suspicion of smuggling and escorted it to Haikou. In Jakarta, an Indonesian foreign ministry official said the ministry was checking the report. The vessel was carrying 10,000 tonnes of diesel and kerosene worth \$1.5m. The Hainan provincial government official said the Indonesians were armed with daggers when they boarded the tanker in international waters in the South China Sea off the coast of Malaysia and Vietnam.

The 12,357 dwt vessel was reported missing by its agent, Singapore Petrosbras, a day after setting sail from Singapore on April 16 bound for Ho Chi Minh City in southern Vietnam. Reuters, Beijing

MALAYSIAN ASSISTANCE

Mahathir to boost Jakarta loan

Malaysia's prime minister, (left) yesterday said Malaysia would lend Indonesia an undisclosed sum to help it out of its economic crisis. The loan would be on top of US\$1bn Malaysia provided for Indonesia last year, as the regional crisis unfolded. The announcement comes as the crisis continues to strain the resources of a rising number of Malaysian companies, banks and stockbroking houses. Yesterday, the Securities Commission called on two stockbroking firms - Omega Securities and Alor Setar Securities - to show cause why their licences should not be suspended or revoked. Omega was forced to stop trading after failing to meet minimum liquid funds requirements. Alor Setar can continue trading under certain restrictions.

The Malaysian People's party criticised Dr Mahathir's help to Indonesia saying the initiative was inappropriate when Malaysians were struggling to cope. "I am surprised and bewildered at the announcement," Syed Hushin Ali, MPP president, said. Sheik Mohd Ali, Kuala Lumpur

AUSTRALIAN TRADE DEFICIT

Record data 'a wake-up call'

Australia posted its largest monthly trade deficit in March, a development one economist described as a "wake-up call" about the likely effects of Asia's financial crisis. Official data showed the balance on goods and services ballooned to a deficit of A\$1.327bn (US\$868m) in March from A\$482m deficit in February. It was the highest monthly deficit since the series began in July 1971. It was also more than double market expectations of a deficit of A\$655m and beyond even the most pessimistic forecast of a A\$1bn shortfall.

As trade fell by 5.2 per cent, while imports rose 3.8 per cent, pointing to continued strength in domestic demand. Imports were led by an increase of eight percentage points in capital goods imports, indicating a pick-up in business investment. Australia's exports of goods alone fell 5.8 per cent and imports rose 5 per cent. Reuters, Sydney

BENETTON GROUP S.P.A.

Registered Office: Via Vito Milletti, 1 - Pomezia (RM) Italy
Issued and fully paid capital stock: Lire 50,779,405,500
Treasury Company Register No. 4424

NOTICE OF ORDINARY AND EXTRAORDINARY GENERAL MEETING
Stockholders are called to an Ordinary or Extraordinary General Meeting to be held, in first calling, on 10.30 a.m. on May 27, 1998, at Via Vito Milletti, 1, Pomezia (RM), Italy, or in second calling, if needed, on May 28, 1998, same time and place.

Ordinary Meeting

1. To receive the reports of the Board of Directors and the Board of Statutory Auditors;
2. To examine the balance sheet as of December 31, 1997, and the profit and loss account for the year then ended; related resolutions;

3. To appoint the Board of Directors, fixing the number of members and the length of their term of office;

4. To make the stockholders' resolution dated April 29, 1997 with respect to the remaining time allotted for the purchase and sale of treasury shares;

5. To further authorise the purchase and sale of treasury shares;

6. To appoint the firm of independent auditors Deloitte & Touche S.p.A. to audit the annual and half-year financial statements of the Group for the next three years, authorising the related annual remuneration;

7. Extraordinary Meeting

1. To resolve upon the take over by merger of Benetton Fashion S.p.A. into Benetton Group S.p.A.;

2. To resolve upon the take over by merger of Benetton Sportswear S.p.A. into Benetton Group S.p.A.;

3. Consequent modification of Art. 3 of the Company's Articles of Association, providing for the manufacturing and trade of new products;

4. To resolve upon reduction of par value of the Company shares from Lire 500 to Lire 50 per share; consequent scaling of the same and assignment of No. 10 shares for each one share owned;

5. To resolve upon a subsequent increase of par value from Lire 50 to Lire 250 per share by transferring a quota of a share premium to capital stock;

6. To resolve upon a consequent amendment of Art. 5 of the Company's Articles of Association;

7. Registered Stockholders may attend the Meeting if they deposit their shares, at least five days beforehand, at the registered office of the Company or with one of the following agents:

Banca Adriatica Popolare Veneta, Banca Commerciale Italiana, Banca di Roma, Banca di Toscana e Sabina, Banca Nazionale dell'Agricoltura, Banca Popolare di Ascoli e Montebello, Banca Popolare di Milano, Banca Popolare di Bergamo, Banca Popolare di Bari, Banca Popolare di Venezia, Banca Popolare di Trieste, Banca Popolare di Udine, Banca Popolare di Salerno, Credito Italiano, Crédit Agricole, Deutsche Bank S.p.A., Istituto Bancario San Paolo di Torino, Monte dei Paschi di Siena, Monte dei Paschi di Siena, Banca Toscana S.p.A., Banca Monte dei Paschi di Siena, Società Generale.

Lorenzo Benetton
Chairman of the Board of Directors

Internet.
In Paris.
E-mail.
In Singapore.
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In Hong Kong.
Calendar.
In Istanbul.
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In Peking.



The new Ericsson MC 16 is everything you want, wherever you are.

Put it in your pocket (yes, it's that small). Now you are ready for anything. The Ericsson MC 16 is a Mobile companion with Windows[®] CE software. But, connect it to your Ericsson GSM-mobile phone and it becomes much much more. In one swift stroke (very swift, since there is an infrared, wireless connection between the MC 16 and the phone) you are able to send and receive e-mail, faxes and SMS. Just write the messages on the MC 16, send them via the mobile phone, and vice versa. It really is that simple to make yourself heard. Whenever you want, wherever you are, whatever you have to say.

ERICSSON 

THE AMERICAS

NationsBank is fined for mis-selling

By Richard Weller in Washington and John Arthurs in New York

US regulators have fired a warning shot across the bows of financial conglomerates emerging from the recent wave of "mega-mergers" by fining NationsBank for mis-selling risky securities to its elderly customers.

The \$6.75m fine was accompanied by a reprimand for NationsBank, and a caution to all banks planning to sell brokerage products to ordinary bank customers.

NationsBank, based in North Carolina, said last month it was merging with San Francisco-based BankAmerica to create the largest US retail bank with assets of \$567.9bn.

Citicorp, currently the largest US bank in terms of deposits, announced one week previously it was merging with Travelers Group, the securities and insurance conglomerate, to form the world's largest financial institution.

Arthur Levitt, chairman of the Securities and Exchange Commission, condemned NationsBank and its brokerage arm for breaking anti-fraud laws. "We will not tolerate deceptive practices that prey on investors," he said. "These firms engaged in practices that blurred the differences between the bank and the broker-dealer."

Consumer groups and Democrats in Congress have raised strong opposition to the recent wave of mergers, saying they will lead to mis-selling scandals as banks attempt to "cross-sell" insurance and securities to existing customers.

The NationsBank scandal revolved around a sales campaign which presented deriv-

ative-based funds, called term trusts, as safe investments in government-backed bonds. About 13,000 investors, most aged over 60, were targeted for the sales pitch, which said the trusts were as safe as the US Capitol.

Investors suffered "significant loss" as interest rate rises in 1994 affected the derivatives' performance, which was highly leveraged and sensitive to rates.

NationsBank said the sales practices had taken place in a joint venture with Dean Witter which was now over. "We have put it behind us. We have definitely strengthened our procedures with respect to our brokerage."

The bank neither admitted nor denied any wrongdoing. But the SEC said banks with brokerage arms must put in place "adequate separation" of their operations, "to avoid blurring and prevent improper sales practices".

It said salesmen from NationsSecurities, the brokerage arm of the bank, would share desks and information in bank branches so that customers could not distinguish between bank staff and brokers. Bank staff were paid referral fees to pass to brokerage staff the details of customers whose investments in federally-insured certificates of deposit were maturing.

In addition to a \$4m penalty by the SEC, NationsBank was fined \$750,000 by the US treasury's Comptroller of the Currency, which regulates national banks. It was also fined \$2m by the National Association of Securities Dealers.

Congress is due to debate the latest attempt to overhaul US banking laws this week.

ANTITRUST ACTION THREAT SOFTWARE MAKER WARNS OF 'BROAD NEGATIVE CONSEQUENCES' BUT MARKET SETS ASIDE WORRIES

Market shrugs off Windows warning

By Louis Kehoe in San Francisco

The US stock market yesterday largely shrugged off a warning by Microsoft of "broad negative consequences" should antitrust regulators force the company to delay its planned June introduction of Windows 98, a new version of its widely used personal computer operating system program.

With the US Justice Department expected to reach a decision this week

on whether to file an antitrust lawsuit against Microsoft, the software company is stepping up its efforts to turn public opinion in its favour.

Microsoft's shares were down 1.5 per cent at \$88.4 at mid-session. But elsewhere Wall Street seemed to shrug off the warning. Stocks of leading PC makers, all of which will use the new Windows, moved up yesterday. Compaq was up 51% at mid session at \$30. Dell gained \$3.41 to \$87.11 and Hewlett-Packard was up 51% at

\$75.4. Shares of computer retailers were mixed, with CompUSA, the biggest, off 3 per cent at \$18.4, but Circuit City up 2.5 per cent at \$41.4.

Thirteen states are also investigating Microsoft's business practices and they too are widely expected to bring action shortly against the software industry leader.

Although the scope of such legal actions could be much broader, Microsoft has focused its public comments on the possibility that Windows 98 might be delayed or blocked. The product is

scheduled to be introduced next month.

The impact would be felt by PC manufacturers, companies that develop software products, companies that manufacture peripheral devices supported by Windows 98, resellers and retailers who sell computer and software products, value-added providers who provide service and support, and thousands of others whose success is tied to Windows," said Greg Maffei, Microsoft chief financial officer, in a letter delivered to

150 analysts and investors yesterday.

The letter is the latest move in what appears to be a campaign by Microsoft to rally support from various constituencies with an interest in its continued success.

Last week the company organised letters to the Justice Department and state attorneys-general from computer retailers and resellers as well as PC manufacturers and software developers.

Today, Bill Gates, head of Microsoft, will hold a rally in New York at which he is

Are you sure... Page 20



Open for inspection: the new Volkswagen Beetle at the Chicago Auto Show

Canada water could become a trade good

By Scott Morrison in Toronto

Canada's fresh water could become subject to international trade regulations after Ontario issued a permit letting a small Canadian company draw water from Lake Superior in order to export it to Asia.

The permit has heightened fears that Canada could be obliged to sell its fresh water to the US. At least one trade expert says the permit issued by Ontario's environment ministry in effect transforms water into a tradable commodity that is now subject to North American Free Trade Agreement and World Trade Organisation provisions covering the trade of that good.

Ontario will now have to provide equal treatment to domestic and foreign companies seeking permits to draw water for export, said Barry Appleton, a Toronto trade lawyer and a leading authority on Nafta. "Trade in water is now here. This is a fundamental change," said Mr Appleton.

of the team that negotiated the 1989 free trade agreement with the US, argued that exporting water to Asia would not oblige Canada to sell water to its Nafta partners and that only existing bulk water exports to the US or Mexico, of which there are currently none, are protected under the agreement.

"I think this is all just smoke. The problem is that there is an unlimited supply of totally unsupported allegations," he said.

Mr Appleton says there are no restrictions on the export of Canadian water and invoking a ban now would amount to imposing an export quota for Asia, which would be a WTO violation. A Canadian foreign affairs spokesman said the government's position was that water was not a good unless it was bottled, but he did acknowledge that the interpretation was not universally accepted.

It was not immediately clear how the federal government would respond to developments.

New Beetle no dummy in crash tests

Volkswagen's New Beetle, which bounces away from low-speed impacts like a plastic Tonka toy, also protects its occupants better in high-speed crashes than any other small car, according to test results released yesterday, Reuters

reports from Detroit. The Insurance Institute for Highway Safety gave its highest rating to the New Beetle in 40mph frontal offset crash tests. It was the only one of 18 models to earn an overall safety evaluation of "good" from the institute.

and the only small car to be named a "best pick".

The car's passenger compartment suffered so little deformation during the offset test that the only obvious indication of an accident was the deployed air bags, the institute said.

- A revised forward strategy and nature of business;
 - The appointment of new directors;
 - A proposed revised change of name;
- The proposed termination of the company's listing on The London Stock Exchange ("The LSE"); and
 - The date of general meeting of shareholders to approve the restructuring

1. Introduction

Further to the announcement published on 15 March 1998 which set out the terms of the restructuring of GFP ("the restructuring"), Capital Alliance Bank Limited is authorised to announce further details regarding the restructuring including, inter alia, a revised forward strategy and nature of business, the appointment of new directors, a proposed revised change of name, the proposed termination of the LSE listing and the date of the general meeting of shareholders to approve the restructuring.

2. Revised forward strategy and nature of business, appointment of new directors and proposed revised change of name

On 19 March 1998, Messrs RAR Kebble, G Fischer, HC Buitendag, PRA Ferguson, and RB Kebble resigned from the Board of Directors of the company. The new directors appointed to the Board with effect from 20 April 1998 are Ms TAM Mokhobo and Messrs MG Khumalo, G Brummer, S Ndulwana, SPP Ngwenya and SMM Xayi. It is proposed that the new appointments be ratified by the shareholders of the company at the forthcoming meeting of shareholders referred to in paragraph 4 below. As a consequence of these changes, directors have proposed that the company's forward strategy be re-aligned to enable GFP to become a significant, African based company, which will be adequately capitalised and will:

- Be focused mainly on mining, industrial interests and financial services;
- Contain quality investment property holdings, which produce strong cash flows; and
- Own a controlling stake in a media business involved in electronic media interests.

The recapitalisation of the company by R150 million in terms of the restructuring will allow GFP to actively pursue investment opportunities in those industry sectors identified as having significant growth potential and where a meaningful contribution can be made in terms of the directors' core competencies.

The directors have also proposed to amend the suggested new name of the company, previously communicated as Randfields Properties Limited, to Mawenzi Resources Limited. The rationale for the change of name to Mawenzi Resources Limited is for the name to reflect an appropriate association with the continent of Africa.

3. Termination of the LSE Listing

The directors have proposed and the LSE has agreed to terminate the listing of the company on the LSE with effect from the close of trading on Friday, 5 June 1998. The rationale for the termination of the listing is that the costs associated with retaining the LSE listing exceed the benefits derived from it. All documents of title in respect of GFP shares will cease to be of value, of any further force or effect, or good for delivery on the LSE after Friday, 5 June 1998.

In addition to the termination of GFP's listing on the LSE, the over-the-counter trading mechanism on the Paris Bourse will also be terminated with effect from the close of business on Friday, 5 June 1998.

Shareholders are referred to the procedure for the surrender of share certificates as set out in the circular to shareholders to be posted on Thursday, 7 May 1998.

4. Date of General Meeting of shareholders and relevant documentation

The date of the meeting of shareholders of the company to consider and, if deemed fit, approve the resolutions required to implement the restructuring proposals as well as the proposals set out in this announcement, is Friday, 29 May 1998.

A circular relating to the restructuring and incorporating a notice of general meeting of the shareholders of the company is being finalised and will be posted to GFP shareholders on Thursday, 7 May 1998.

Johannesburg

4 May 1998

Merchant Bank to Gold Fields Property
Company Limited
Capital Alliance Bank Limited
Registration No. 60/03893/06

Attorneys
Denys Reitz

Sponsoring Broker to GFP
Capital Alliance Securities (Proprietary) Limited
Registration No. 87/01383/07
Member of the Johannesburg Stock Exchange

US to boost pressure on Japanese

By Gerard Baker in Washington

The US will use an important series of international meetings in the next two weeks to ratchet up the pressure on Japan to make good on its promise to stimulate its economy and help the rest of Asia weather its economic crisis.

The finance ministers of the Group of Seven industrialised countries meet this weekend in London, where the weakness of the Japanese economy is expected to dominate the discussions.

Robert Rubin, the US Treasury secretary, and Lawrence Summers, his deputy, are both likely to repeat their calls at last month's finance ministers' meeting for Tokyo to adopt a long-term strategy for economic recovery.

Next week, President Bill Clinton will travel to Europe to meet heads of government of the G7 plus Russia, and he intends to lean heavily on Ryutaro Hashimoto, the Japanese prime minister, in an effort to make the US case.

In an interview with the Wall Street Journal yesterday, the president said he would spend several long sessions with Mr Hashimoto at the summit. Mr Clinton gave a cautious welcome to the fiscal package which Mr Hashimoto announced last month.

"If it's real, that is, if it's implemented rapidly and vigorously - I think it will be a plus," he said.

Japan must implement other financial and market reforms to "open the economy, to subject it to more genuine competition and open markets", he said. Neither the finance ministers' meeting nor the leaders' summit is expected to produce anything more than verbal pressure on Japan, however.

The US is highly reluctant to engage in any co-ordinated currency intervention to prop up the Japanese yen.

The US has repeatedly made clear that it believes Japan poses both the biggest danger and the biggest opportunity in the continuing efforts to resolve the Asian financial crisis.

US officials remain cautious about the impact of the crisis on their economy and



Rubin to repeat call

the rest of the world. Figures published last week showed US growth accelerated in the first three months of 1998, as powerful domestic momentum brushed aside the effects of Asia.

But the White House expects the effect of the Asian crisis to grow over the rest of the year and there is continuing concern about the fragility of the Japanese financial system and the risk of a sudden loss of confidence that could shake world markets.

The US believes it has put

its own economic house in order. Mr Clinton said he expected a budget surplus of about \$30bn this year, the first federal government surplus for 30 years.

But the administration has problems of its own, notably over its efforts to persuade a sceptical Congress of the benefits of international economic engagement.

Mr Clinton's request to

Congress for additional funding for the International Monetary Fund has run into the political sands in the last two weeks. And last week the president indicated he had no plan to ask the Congress for fast-track trade negotiating authority. The administration failed to get this last year and has all but given up hope of securing it in this mid-term congressional election year.

US officials remain cautious about the impact of the crisis on their economy and

NEWS DIGEST

BRAZILIAN BUDGET

Deficit jumps as public spending continues

Brazil's budget deficit jumped to 6.53 per cent of gross domestic product at the end of February, a sharp increase from January and a further demonstration of the government's difficulty in bringing public spending under control.

The deficit, which excludes privatisation receipts, surprised many economists, who had expected it to fall from a revised 6.21 per cent in January. The increase occurred in spite of rising tax revenues and an austerity package introduced following the Asian crisis. "This shows that fiscal accounts are still out of control," said Dany Rapaport, chief economist at Banco Santander in São Paulo. "It seems that no matter what the government does, the money keeps flowing out."

Most economists have blamed spending by states and municipalities for Brazil's worsening fiscal position.

■ The privatisation of Brazilian telecoms hit another hurdle yesterday when the government was forced to postpone a meeting expected to restructure the complex public network, known as the Telebrás System, in readiness for its sale.

The ministry hopes to issue tender documents on May 29 and accept bids on July 15, a schedule most analysts regard as impossibly tight. Jonathan Wheatley, São Paulo

CUBAN HOTELS

Pansea in \$25m joint venture

A French hotel company, Pansea Hotels and Resorts, has signed a \$25m joint venture with a Cuban state tourism corporation to build eight small, luxury hotels on the communist-ruled Caribbean island.

Britain's development finance institution, the Commonwealth Development Corporation, is also an investment partner in the venture involving Pansea.

The 50-50 joint venture with Cuba's Cubanacán corporation will introduce the concept of luxury "circuit" tourism to Cuba, which has so far been concentrating mostly on beach resort tourism. Pascal Fletcher, Havana

BERMUDA TELECOMS

C&W to sue over lost revenue

Cable and Wireless has started a legal battle to recover \$100m it claims it lost in Bermuda after the island's government ended the company's monopoly on telecommunications services and gave an operating licence to another company.

The company has filed a writ against Bob Richards, the British colony's telecommunications minister. C&W claimed last month that it had lost 25 per cent of its market share to TeleBermuda International. The compensation being claimed is to cover losses for the removal of the company's monopoly over international services without the required three years' notice, a company spokesman said.

The government said competition would provide a more efficient and competitive service, and it had allowed the new company to offer rates lower than those of C&W for a transition period. TeleBermuda's rates are, on average, 15 per cent lower than C&W's. Canute James, Kingston

CARIBBEAN MISSION

Taiwanese seeking support

Lien Chan, vice president of Taiwan, is visiting the Caribbean this week to shore up diplomatic support following the decision of the Bahamas and St Lucia to switch ties to China after a Beijing diplomatic offensive.

GET YOUR MIND
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You arrive at a crossroads only to discover
that the signpost has been blown
down in a storm. You have no map.
Which direction do you take?



fig. 1
You have no map.
Remember.



fig. 2
You lost your compass.



fig. 3
What good's a cellular
phone if you don't know
where you are?



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In the 1997 IFR Awards, Paribas won for Eurobond of the year and was named Ecu/Euro Bond House of the year. As we get closer to the "big bang" of 1999, the experience of Paribas as the lead Ecu bookrunner since 1981 puts the bank in a unique position of authority in all questions relating to the Euro. And it is, in fact, only by the application of experience that we can solve the problem of the crossroads with the fallen signpost.

How do you decide which way to go? You leverage your own recent experience. Since you do know where you've come from, you simply raise the signpost, point the relevant arrow in the direction from which you have come - and the way ahead is clear. <http://www.paribas.com>



PARIBAS Thinking beyond banking

BRITAIN

DEFENCE COLLABORATION WILL SEE CONTRACT FOR TRACER PROJECT AWARDED TO ONE OF TWO CONSORTIA

US and UK close to stealth vehicle deal

By Alexander Nicoll, Defence Correspondent

Britain and the US are close to an agreement on joint development of an armoured reconnaissance vehicle packed with advanced sensors, communications and stealth technology.

The defence industry is expecting the UK Ministry of Defence to sign a memorandum of understanding within the next few days, heralding a pioneering degree of collaboration with the US on the highly sensitive \$8bn Tracer programme.

UK defence ministry officials declined, however, to indicate when UK approval was likely. The US Army has already signed the memorandum, under which Washington and London will fund the project equally.

The Tactical Reconnaissance Armoured Combat Equipment Requirement (Tracer), known in the US as the Future Scout & Cavalry System, will be a hub of the "digital battlefield", which military chiefs see developing as a result of advances in technology. It will add to the drive among western armed

forces to become more rapidly deployable and able to deal decisively with world crises and peacekeeping operations.

Their computer systems will fuse information with that from other sources, including helicopters, unmanned aircraft and satellites, and transmit it rapidly to commanders who will be able to get a complete picture of the battlefield.

The vehicles will be able to penetrate far behind enemy lines thanks to advances in stealth through "signature management" —

the avoidance of detection by reducing radar, thermal and noise emissions.

Companies will be asked to develop the means to achieve all this, including a hybrid electric engine capable of covering long distances. The vehicles must also be small enough to be carried in a C130 transport aircraft.

Signing of the memorandum is expected to be followed rapidly by the issue of invitations to tender to two consortia, each combining electronics companies with armoured vehicle makers.

They are: Sika, a 50/50 joint venture between Lockheed Martin and British Aerospace, also involving armoured vehicle manufacturers Vickers of the UK and General Dynamics of the US; and the Lancer consortium, including United Defense and Raytheon of the US, and GEC-Marconi and GKN of the UK.

Both consortia are almost certain to be awarded contracts later this year for 3½ years of "project definition", in which they will each produce a demonstrator vehicle. The two governments will then pick one consortium to manufacture the vehicle, which is due to come into service in 2001.

The US Army is expected to order 1,100 vehicles and the British Army 400.

The project is important because of its close collaboration and sharing of technology between the US and UK at a time when British companies are under pressure from the government to integrate with European defence groups.

Although Mondex is controlled by MasterCard, it has played a key role in the development of the Multos system under the control of an independent consortium called Maesco in an attempt to position the technology as an open standard.

The development of smart cards has been held back by the failure of the big payment card organisations to agree on common technical standards.

Retailers, for example, do not want to install new card terminals if they cannot be sure they will work for all the major payment cards.

AmexCo said Multos would allow it to create personalised cards combining functions such as credit, debit, electronic purse, electronic ticketing and retailer loyalty programmes on a single card.

George Graham, London

NEWS DIGEST

SMART CARDS

American Express opts for different technology

American Express, the charge card and travel company, has agreed to use the Multos operating system developed by Mondex group as the platform for its smart cards.

AmexCo already uses the competing Proton electronic purse technology, so its move is a significant advance for Multos's efforts to become an industry standard for smart cards.

Although Mondex is controlled by MasterCard, it has played a key role in the development of the Multos system under the control of an independent consortium called Maesco in an attempt to position the technology as an open standard.

The development of smart cards has been held back by the failure of the big payment card organisations to agree on common technical standards.

Retailers, for example, do not want to install new card terminals if they cannot be sure they will work for all the major payment cards.

AmexCo said Multos would allow it to create personalised cards combining functions such as credit, debit, electronic purse, electronic ticketing and retailer loyalty programmes on a single card.

George Graham, London

NORTHERN IRELAND

Bombs fail to halt marathon

Thousands of runners turned out for the Belfast Marathon in Northern Ireland yesterday despite the discovery of two mortar bombs near the route of the race. Competitors had to be rerouted at the last moment. The mortars, of a type previously used by the Irish Republican Army, were found at a police station late on Sunday night but missed the target, police sources confirmed.

Police were also last night investigating reports of a device exploding on the main railway line between Northern Ireland and the Republic of Ireland. Both attacks were blamed on dissident republicans opposed to the Northern Ireland peace agreement.

"Clearly we have nothing that remotely approaches peace," said Peter Robinson, deputy leader of the hardline Protestant Democratic Unionist party, which wants to retain British rule over the province.

CABLE TELEVISION

Watchdog comes under fire

The Independent Television Commission, the watchdog which oversees the commercial television industry, is expected to face criticism today over plans to change the way cable and satellite channels are sold. The ITC announced in April that it would bring in measures to allow customers to subscribe to fewer television channels.

However, in a submission to be presented to the ITC today, MirrorTel, owner of Live TV, the cable channel, is expected to challenge the watchdog's claims that it has the power to tear up channel providers' existing contracts with cable operators. MirrorTel has already threatened to sue the ITC if it enforces the changes. The ITC has indicated it is unlikely to make concessions.

LABOUR MARKET

Early retirement on the rise

The trend towards early retirement in the UK seems to be intensifying in spite of the buoyant state of the labour market, according to Incomes Data Services, the employment research organisation.

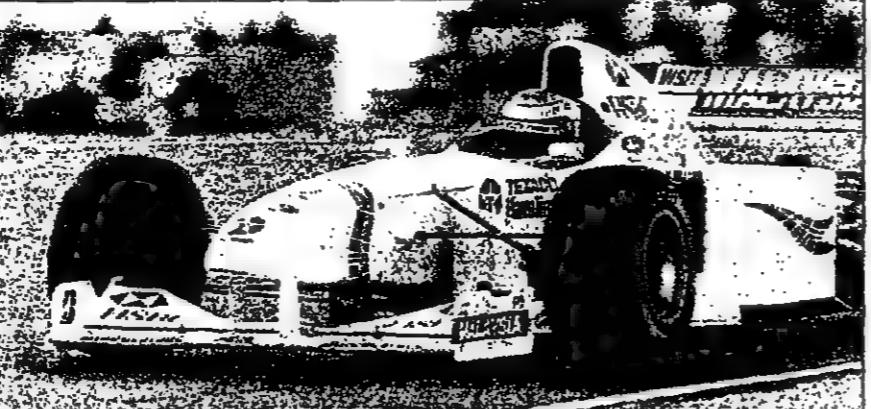
A survey of 50,000 employees taking retirement from a cross-section of 20 blue-chip employers found 80 per cent did so before reaching their scheme's "normal retirement age". In some companies, most employees retired at or before reaching the age of 54. Andrew Bolger, London

BUSINESSES WANTED

MACHINE TOOLS ENTREPRENEUR'S NAME USED IN EXCHANGE FOR TECHNICAL ADVICE FROM JAPANESE COMPANY

Motor racing team makes innovative link

By Peter Marsh



New formula: Stewart Grand Prix Racing and Hitachi machine tools make unusual partners. John Marsh

The austere world of machine tool marketing has moved up a gear through an innovative link between one of Japan's biggest tool suppliers and Jackie Stewart, the UK motor racing entrepreneur.

The UK arm of Hitachi Seiki is to use the former Formula One world champion's name in advertising its tools, in exchange for providing a full-time consultancy service to Stewart's Grand Prix Racing. Mr Stewart's racing company.

While soccer stars or actors are frequently happy to lend their names to help sell consumer goods such as food or designer clothes, deals of this sort are barely known in the more staid world of industrial equipment. In this field, technical specifications are normally more important than a famous face.

Hitachi conceived the link with Mr Stewart after it calculated that motor racing was one of the few pastimes almost guaranteed to set the pulses racing of the engineers who buy its products.

Mr Stewart is himself known for arranging sponsorship deals, in which corporations such as banking group HSBC or Lear, a US

engineering staff on developing tools, for instance new cutting techniques for engine parts.

In addition, Mr Stewart's company has signed an exclusive deal with Hitachi to buy machine tools for its production unit in Milton Keynes. This deal is expected to be worth about £1.5m

over the next five years.

Michael Legg, managing director of Hitachi's UK operations, said that the use of Mr Stewart's name amounted to a "superb endorsement" for his company's products.

The contract comes after Hitachi has built up a record in supplying machines to a number of the UK's motor racing companies for jobs such as producing specialised engine parts or transmissions.

It already has a similar "endorsement" deal with Benetton, the Italian motor racing team that has its headquarters in Britain. However, the link with Mr Stewart, a household name, is judged to be a more valuable marketing strategy.

UK sales of Hitachi tools, mainly machining centres and computer-controlled lathes, came to about £20m last year, out of the company's world sales of some £250m.

Japan tools group set for £3m expansion

By Peter Marsh

Aida Engineering, one of the world's biggest makers of high-speed press machines for the electronics and automotive industries, is to invest about £3m (\$5m) in a new assembly area at its plant in Derby, central England.

Aida, a publicly quoted Japanese machine tool maker, is building the assembly area at Blis, formerly E W Blis, the company in Derby which it

acquired from the receiver. Employment at the plant is due to expand from 80 to 100 by the end of this year.

Aida, which has annual world sales of about £150m, mainly in Asia, sees the UK operation as crucial to its efforts to expand sales in Europe, where in the high-speed press sector it is well behind Bruderer of Switzerland, the market leader.

The investment by Aida is only the third machine tool manufacturing venture in Britain by a Japanese company. Unlike Japanese consumer goods and car companies, which have been big investors in Europe, most Japanese machine tool businesses prefer to export to the region.

Japan is the world's biggest machine tool builder, providing a quarter of the £26bn of tools made globally last year.

Blis has been in Derby since 1988. Until it went into receivership in 1996 it was owned by managers, after

previously being part of a US group.

Andrew Hill, managing director of Aida's UK operations, said he wanted to double Aida's annual European sales to "about £20m by 2001. Just over half the sales would come from machines made in Derby, with the rest imported from Aida's Japanese plants.

The fastest growing part of the company's sales is high-speed presses that can stamp out small metal parts to high accuracies for products such as electric motors, computers, and car windscreen wipers. Aida sees a promising European market for these presses.

Aida's spending follows £55m of investment at a plant in Worcester by Japan's Yamazaki Mazak, one of the world's biggest machine tool makers, over the past decade. The other Japanese machine tool plants in the UK are run by Matsushita near Leicester, central England, where the company has invested £10m.

Lloyd's of London looks for a way of lifting an annual burden

Market may move to become business backed by permanent capital, writes Christopher Adams

Lloyd's of London is considering how to overhaul its centuries-old system of capital provision by which insurance underwriters raise fresh funds each year.

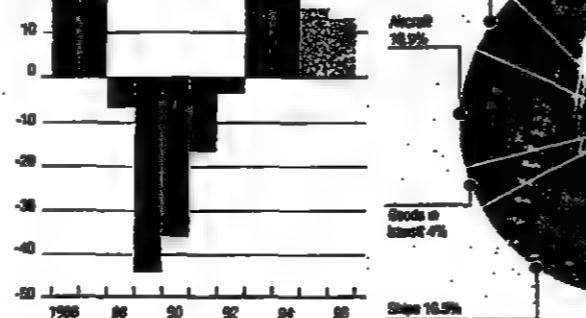
Ron Sandler, chief executive of the insurance market, said the "annual venture" carries an economic cost that is burdensome.

His comments to several hundred Names — individuals whose assets underwrite the market — show he has come down firmly on the side of those advocating reforms to speed up the transformation of Lloyd's into a modern business supported by permanent capital.

Lloyd's will need to reinvent itself if it is to prosper in an increasingly competitive trading environment, he says. It will have to cut costs and broaden its distribution base.

Many underwriters who manage the syndicates or trading units that collect-

Lloyd's: under commercial pressure Total market results after personal expense* (as a % of net premium)



regulatory burdens on businesses that switch to permanent capital more flexible. For example, it is looking at how businesses operating in the market could move to annual from three-year accounting. Delayed profit distribution has confused potential investors, deferring them from buying shares in

quoted Lloyd's vehicles. It is also poised to approve measures that would enable underwriters to do bilateral deals with Names and other capital providers when buying in "capacity" or the right to support business written by the syndicates they manage. This would make it easier to trade large chunks of capacity, hastening restructuring. The system will not change overnight and evolution away from the annual venture may take several years. However, the repercussions of this process for Names will be enormous and reform contentious.

Over time, the choice for those wanting to participate

in syndicates on an annual basis will probably diminish. Private trading with unlimited liability, the way that Names have traditionally participated, may die.

The argument for and against the annual venture will therefore be fiercely fought in the coming weeks. Lloyd's holds its annual meeting in June.

The system has many benefits. It allows capital to flow freely around Lloyd's, encouraging entrepreneurs. Underwriters are kept on their toes, since Names have tended to flock to better performing syndicates and withdraw from less profitable areas. Some say it is a more efficient and ruthless redistribution of capital than exists in any quoted insurance company.

Supporters argue the annual venture has contributed to Lloyd's other strengths: its ability, for example, to underwrite a variety of business, insuring everything from film stars

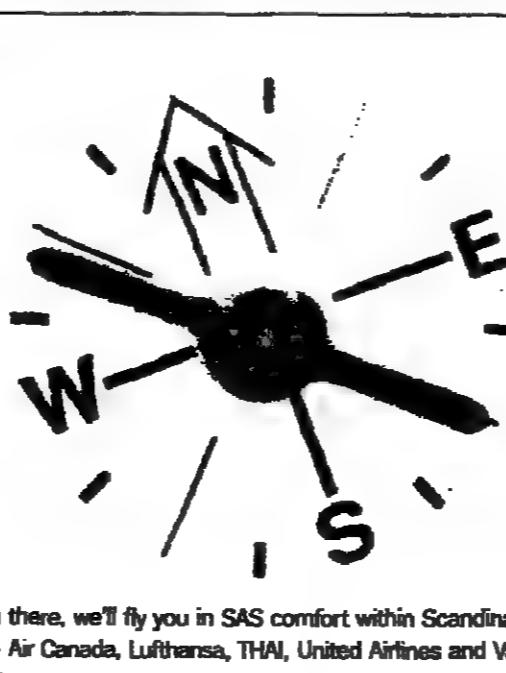
to space rockets and nuclear power stations. But there are expenses. These include the cost of managing tens of thousands of trust funds for each underwriting year for Names to meet solvency requirements.

The distribution of profits is also cumbersome. Names who have backed a loss-making syndicate cannot take the returns from a profit-making one until their net solvency has been calculated. Some underwriters also complain that the annual venture makes it difficult for them to take long-term investment decisions and write multi-year insurance policies.

The cost to underwriters of regulatory compliance is also an issue. The complex regulatory structure a

Lloyd's is largely designed to ensure a level playing field between the providers and the managers of capital. If the two were combined, the need for such safeguards would be lessened.

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NOTICE PUBLISHED BY THE SECRETARY OF STATE UNDER SUBSECTIONS 8(5) AND 10(6) OF THE TELECOMMUNICATIONS ACT 1984

The Secretary of State hereby gives notice as follows.

1. She proposes to grant licences under the Telecommunications Act 1984 ("the Act") to EGN BV, International Telecommunications Group Inc, Qwest Communications International Limited, Telepost London International Limited, Versatel Telecom BV and Viasat U.K. Limited ("the Licensees") to run telecommunication systems throughout the United Kingdom. All licences will be for a period of 25 years subject to earlier revocation in specified circumstances. In the case of Telepost London International Limited and Viasat U.K. Limited the licences will replace similar licences issued on 18 December 1996 and 28 April 1997 respectively but which did not apply the telecommunications code.
2. The principal effect of these licences will be to enable the Licensees each to install and run telecommunication systems throughout the United Kingdom. Each Licensee will be able to provide a wide range of services but excluding mobile radio services and certain international services. Both Licensees will authorise connection to a wide range of other systems, including earth orbiting apparatus, allowing the provision of some types of international satellite service. On securing a share of 25% or more of the market in respect of particular services in an area specified by the Director General of Telecommunications, each Licensee may be obliged to make available these telecommunication services to all who reasonably request them within that area.
3. All licences will be subject to conditions such that section 8 of the Act will apply, thereby making each of the systems run under each licence eligible for a public telecommunication system under section 9 of the Act. It is the intention of the Secretary of State to designate each of the Licensees' systems as a public telecommunication system.
4. The Secretary of State proposes to grant these licences in response to applications from the Licensees for such licences because she considers that it will help to satisfy demands in the United Kingdom for the provision of services of the type authorised, will promote the interests of consumers in respect of the quality and variety of such services, and will maintain and promote effective competition between those engaged in the provision of telecommunication services.
5. She proposes to apply the telecommunications code ("the Code") to EGN BV, Telepost London International Limited, Versatel Telecom BV and Viasat U.K. Limited subject to certain exceptions and conditions throughout the United Kingdom. The effect of the exceptions and conditions to the application of the Code is that the Licensees will each have duties:
 - (a) to comply with various safety and environmental conditions, in particular (with certain exceptions) to install lines underground or only on such above-ground apparatus as is already installed for any purpose;
 - (b) to comply with conditions designed to ensure efficiency and economy on the part of the Licensees, in connection with the execution of works on land concerning the installation, maintenance, repair or alteration of their apparatus;
 - (c) to consult certain public bodies before exercising particular powers under the Code, including the local planning and highway authorities and English Nature, Scottish Natural Heritage, the Countryside Council for Wales, the National Trust and the National Trust for Scotland, as well as relevant electricity suppliers;
 - (d) to keep and make available records of the location of underground apparatus and copies of the exceptions and conditions in their respective licences to their powers under the Code; and
 - (e) to ensure that sufficient funds are available to meet certain liabilities arising from the execution of these works.
6. The reason why the Secretary of State proposes to apply the Code to the Licensees is that the Licensees will each need the statutory powers in the Code to install and maintain the telecommunication systems which are to be installed and run under the proposed licences.
7. The reasons why it is proposed that the Code as applied should have effect subject to the exceptions and conditions referred to above are that they are considered requisite or expedient for the purpose of securing that the physical environment is protected, that there is no greater damage to land than necessary, that the systems are installed as safely and economically as possible, and that the Licensees can meet (and relevant persons can enforce) liabilities arising from the execution of works.
8. Representations or objections may be made in respect of the proposed licences, the application of the Code to the Licensees and the proposed exceptions and conditions referred to above. They should be made in writing by 29 May 1998 and addressed to the undersigned at the Department of Trade and Industry, Communications and Information Industries Directorate, 267 Grey, 151 Buckingham Palace Road, London SW1W 9SS. Copies of the proposed licences can freely be obtained by writing to the Department or by calling 0171 215 1756.

Anthony J. Edie-Brown
Department of Trade and Industry

5 May 1998

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FINANCIAL TIMES SURVEY

Tuesday May 5 1998

RHONE ALPES

Without a formal majority Charles Millon will try to govern France's top industrial region on an issue-by-issue basis, says Robert Graham

The Right tries to find its way

The graffiti around Lyon have taken an obscene tone as insults are scrawled on walls denigrating Charles Millon, president of the Rhône-Alpes region.

Mr Millon's "crime" has been to forge an alliance to govern the region with the help of the National Front whose racist and xenophobic policies have until now made it the parish of French politics. "I have been taken aback by the violence of the reaction to what I have done," Mr Millon confesses.

But as a former defence minister and a politician with 20 years as a deputy for the liberal right-wing UDF, he was fully aware of the consequences of his action. He deliberately broke with party discipline and opted to rely on the support of the Front in order to run the Rhône-Alpes administration in the wake of the March 15 regional elections.

UDF leaders in three other regions did the same. But Mr Millon's actions carried the greatest significance because he was the most prominent to break the long-standing taboo of dealing with the Front. Added weight was given to his move because of Rhône-Alpes' high economic profile within the French regional context.

Rhône-Alpes is the richest region after the Ile-de-France which includes Paris, and is the nation's largest source of industrial production. Per capita GDP is 10 per cent above the EU average and the region with its 5.5m inhabitants accounts for almost 12 per cent of GDP.

The spotlight is now on Mr Millon to see if he can both smooth the feathers ruffled by his turning to the National Front as well as make a success of governing this key region. "There has been no deal with the Front; they have simply accepted to endorse my six point programme," he says, insisting he will have no part of their racism or xenophobia. Unlike the National Front he has backed France joining the Euro.

He has no formal majority in the 157 seat regional assembly. "We will have to govern on an issue-by-issue basis," he adds. Some 45 councillors elected on the RPR and UDF ticket have followed him to form a party. Portentously called The Right, he hopes to turn it into a broad-based party like the Conservatives in Britain. It would be open to any of the 18 per cent of the vote won by the Front in the recent elections by them.

His policy is risky because the National Front could easily embarrass him on say immigration matters - where their policies are at the most extreme. Rather disarmingly, Mr Millon concedes the experiment may not last the full six-year term. But at the moment his strength is the absence of a viable alternative.

This will be a crucial period for the future shape of the region as France embraces the single European currency. Both in terms of its strategic location close to the core of Europe and its strongly diversified economic base,

Rhône-Alpes is well placed to take advantage of the opportunities presented by a full monetary union in the new future. But it will continue to be hampered by the ambiguous position accorded the regions within the administration of national taxation. Within Europe, regions have



In the March 15 regional elections the two mainstream right-wing parties, the Gaullist RPR and the liberal UDF, obtained 60 of the 157 assembly seats against 63 in 1992. The alliance of left-wing parties packing the national government obtained 59 seats, an improvement of 16; while the right-wing extremists of the National Front moved from 29 to 22 seats. This created an effective tie between the main groupings and left the two councillors elected to represent the hunting lobby and the Savoy independents as potential arbiters. However, Charles Millon (left) the local UDF leader opted to accept the votes of the National Front in order to prevent the left from gaining power. This former defence minister was then disowned by his RPR and UDF allies in Paris and obliged to form a new party, The Right. At present he has been followed by 45 of the 60 moderate right councillors.



become increasingly fashionable units in which to formulate development policies and stimulate the growth of small and medium-sized companies - the real generators of employment. But France remains the most centralised of EU states and the political class while paying lip service to decentralisation is alarmed by the consequences.

Created only in 1982, the regions were the first timid attempt at a limited form of devolution. Entities were carved out with little reference to historical reality or local identities. Rhône-Alpes was no exception. The natural centre is Lyons and the binding force is the valley of the mighty river Rhône. But loyalties are linked to the towns or departments. There is even a small Savoy independence movement which acquired a seat in the Rhône-Alpes regional assembly on 6 per cent of the vote in March.

The regions are primarily responsible for major infrastructure, the framework for economic development and higher education. But the bulk of the funds come from central government in the budget which last year totalled FFr7,200bn. The departments and large towns disburse more money, and the overall impression is of three layers of overlapping administration - with one layer too many.

"In an ideal world there should be a rationalisation of roles with perhaps the regions absorbing the departments," says Michel Rivoire, an adviser to Mr Millon. "But we have to be pragmatic and ensure we work well together - as we have tried to do organising our contribution to the football World Cup."

Compared to regions like Catalonia in Spain or the German Lander, Rhône-Alpes has thus limited autonomy. At best Mr Millon

believes he might be able to press for a small extra fiscal margin with say a regional fuel tax. But this need not prevent the region providing coherent direction to development and Mr Millon has two priorities - better linkage between the universities and business and industry, and pressing ahead with plans to expand the region as an integrated European transport hub round extended fast train (TGV) links and air connections.

Establishing closer ties between higher education and industry is an essential step enhancing the region's high academic reputation while providing a closer direct tie to employment and manufacturing. The region possesses the foremost mix of higher education opportunities in the country.

With high national employment costs, raising the level of skills and concentrating further on advanced technology is the best way Rhône-Alpes can compete for investment and satisfy the demand for jobs. Proof of the region's dynamism is the way France's economic recovery began here in the first half of last year, well ahead of the rest of the country.

Of equal importance will be the way the region's transport infrastructure evolves. Already the introduction of the Lyons-Paris TGV link has demonstrated the enormous impact of a fast train network. This now extends through to the Channel and up into Belgium, and will soon be extended down to Marseilles and Montpellier - two less wealthy areas which could benefit greatly from being brought within the Lyons industrial basin.

More interesting is the proposed TGV link through the Alps to northern Italy, bringing Turin within two hours reach. The project has produced a vast amount of glossy literature but the cost remains prohibitive. There is no commitment beyond improving the existing track to Turin at present; and in March the Jospin government said it preferred to spend money on a Paris-Strasbourg TGV line; politically more rewarding but less easy to justify as a strategic economic investment.

Much will now depend upon a combination of five elements - local Rhône-Alpes pressure on Paris, the attitude of the EU Commission towards aid, the commitment of the Italian authorities, the strength of the economies on either side of the Alps and the possibilities of private funding. Even with a modest project improving track, the effect will be significant. The region will begin to focus more on southern markets, and the trend will be reinforced as communications with Spain soon improve.

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Jérôme PUPAT

Where to be successful?

In Rhône-Alpes, the birthplace of such well-known names as BSN, Rhône Poulen, Salomon, Rossignol, the Mérieux Institute, Cap Gemini Sogeti and Boiron, Rhône-Alpes is now home to thriving companies like Hewlett Packard, Ikea, ICI and Ciba Geigy.

Where to enjoy life?

In Rhône-Alpes, in the heart of the Rhône Valley not far from Provence. The greatest concentration of ski runs in the world. Gourmet cuisine made famous by such names as Bocuse, Troisgros and Chapel.

Rhône-Alpes : the place to mix business and pleasure.



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INFRASTRUCTURE • by Andrew Jack

Trains and boats and plain speaking

The Rhine-Rhône canal has been abandoned but other links are in the pipeline

There is a mock "liquidation" sign on the door of the Compagnie Nationale du Rhône in Lyons. In the office of Jacques Michel, one of the senior executives, the walls are blank. The plans and drawings of the project on which he has worked for years have been removed.

Last year, the French government abandoned one of the most ambitious infrastructure projects imaginable for the region.

Since the early 1960s, planners had dreamed of revitalising France's canal system to connect leading ports and tap into the water-bound navigation systems of other countries. "Water transport accounts for 20 per cent of freight traffic in Germany and just 2 per cent in France," says Mr Michel. "Yet France has 8,500km of canals: the biggest network in Europe, if not the world."

The link would have connected the German river system with the Rhône, which is navigable by industrial traffic from Marseilles as far north as Lyons. The preferred route would have connected the Saône north of Lyons with the Rhône at Mulhouse. This "Rhine-Rhône canal", according to Mr Michel, involved 229km of work.

After a public inquiry held after initial political deci-

sions in the early 1970s, the project was voted a public utility, the Compagnie Nationale du Rhône was given management and operational control, and land purchases began.

By 1985, a system of financing had been put in place, with Electricité de France, the state electricity monopoly, obliged to earmark reserves estimated as the difference between the production cost of electricity on the Rhône (generated by the Compagnie Nationale du Rhône along the river) and its retail costs. Mr Michel estimates that this sum now represents FFr30-40bn.

Political figures – from Raymond Barre, the centre-right former prime minister and now mayor of Lyons, to Charles Hernu, the former Socialist defence minister – had lent support to the scheme over the years, and an amendment in 1995 to regional development legislation introduced by Jean-Claude Gaudin, the centre-right minister and mayor of Marseilles, seemed to have given it the final approvals.

But France's Green party, concerned with the ecological damage that would have been caused, made abandoning the canal a central element of its manifesto in the 1997 general election. Faced with the need to form a coalition of left-wing parties in order to govern, the Socialists of Lionel Jospin agreed.

When Dominique Voynet, the new leader of the Greens, was named environment minister, she carried out her pledge to cancel the

declaration of public utility of the project. "I think it's now dead," says Mr Michel with an air of resignation.

The decision was greeted with relief by many. It was the project a good idea in an office – symbolically and probably fortunately for the

two protagonists on the far side of the city, Alain Bounafous, a professor and transport economist at the University of Lyons, says bluntly: "The Rhine-Rhône canal was an enormous astonishing historical joke that could only have taken

place in France."

Mr Michel says that Prof Bounafous has been "bought" by the SNCF, the French national railway company, and argues that the canal was destroyed by a mixture of pressure from the road lobby, "technocrats" and

Parisians who were disdainful because the project would not have helped them. He says it had a high internal rate of return that would have allowed the canal to pay for itself relatively rapidly, and that the total cost would have been "equivalent to one train per day in each direction".

If Mr Voynet found widespread support for her decision about the Rhine-Rhône canal, she has become unpopular for other reasons. As well as cancelling two Alpine road links, she provoked wrath for her administration's decision earlier this year to push ahead with a new TGV high-speed train link into Strasbourg, Alsace.

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While the two-hour Paris-Lyons TGV link has proved profitable, the connection to the east

4 RHÔNE ALPES

WORLD CUP • by David Owen

Tournament engine room

Seven teams are staying in the region for at least part of the tournament

The Geoffroy Guichard stadium in industrial Saint-Etienne is one of the holy places of French football. Raucous and atmospheric, the so-called cauldron was home to the all-conquering Saint-Etienne team of the late 1960s and 1970s - "les Verts" - which reached the 1976 European cup final only to lose narrowly to Germany's Bayern Munich.

"It was hell," recalls Serge Mesquida, a former captain of the Auxerre team who is now football representative in the office of Marie-George Buffet, the French sports minister, when asked what it was like to play there.

The Saint-Etienne side now languishes in the French second division. But the stadium, extensively refitted at a cost of FFr50m, is one of 10 chosen to stage matches in this year's football World Cup, which will take place in France in June and July.

With the Gerland stadium in Lyons also on the World Cup list, it means that 12 of the 64 scheduled matches will take place in the Rhône-Alpes region. This is a higher number than any other region except for Ile de France, the one containing Paris, and should help to keep Rhône-Alpes at the heart of the action, particularly in the tournament's early stages.

Curiously, the match that has probably aroused the most interest, of those due to take place in Lyons and Saint-Etienne, involves two teams with little hope of winning the tournament. On Sunday, June 21, Iran will take on the United States in Lyons in a game that may determine little more than who finishes last in group F. It is the sort of tie in which the political overtones are likely to overshadow anything that takes place on the pitch. But it will be closely watched for all that.



St Etienne conquered all but Bayern Munich in the 1976 European Cup. Now the region is playing a key role in the World Cup

Popperfoto

Indeed, if thoroughness of preparation is any guide, observers should perhaps be prepared for the US team to spring the odd surprise in its group matches, which also include games against Germany and Yugoslavia.

Olivier Dutrell, project manager for the World Cup in the Rhône-Alpes region, describes the US as among the most professional of the organisations he has come into direct contact with. He says the region received visits from delegations from 14 different countries in all, seven of which are taking up residence in Rhône-Alpes for at least part of the tournament.

The US has chosen the Château du Pinay at Saint-Jean-d'Ardières in Beaujolais country between Mâcon and Lyons. Mr Dutrell says that England has taken out an option to use the château later in the tournament; the English side could conceivably play at either Lyons or Saint-Etienne in the later stages.

Iran will be based in rural Auvergne, the neighbouring

region to Rhône-Alpes,

where the team is to stay, rather improbably, at France's Ecole Nationale Supérieure de la Pâtisserie in Yssingeaux. Jacques Barrot, the local mayor who served as labour minister under former prime minister Alain Juppé, makes no secret of where his sympathies will lie in the big game on June 21. "We will support them against the US," he says.

Among the best first-round matches staged in Rhône-Alpes in footballing terms may well be the clash between the host nation France, among the favourites to win the tournament, and Denmark. Colombia versus Romania and Mexico versus the Netherlands also promise to be particularly entertaining fixtures.

Saint-Etienne is also to host Scotland and its "tartan army" of supporters against Morocco in a game both sides may well need to win to stand any chance of advancing to the knockout phase. According to promot-

ional literature circulated by the town of Saint-Etienne, the "Scottish delegation" is planning a musical procession "en kilt" from the town hall to the stadium before the match. The Scottish team has already played in Saint-Etienne, going down 2-1 to France in a friendly international last November.

One peculiarity of the stadium, whose capacity is now fixed at 36,000, is that fences erected to prevent spectators from running onto the pitch will remain in place. Bernard Pullet, head of press relations at the Saint-Etienne venue, says it would be expensive to take the fences down. Moreover, Geoffroy Guichard is a stadium where spectators are particularly close to the pitch and Saint-Etienne's traditional supporters are "agitated".

By no means all the seven teams expected to reside in Rhône-Alpes will necessarily play a match in the region. "We sold the idea of teams having a base camp and travelling to other matches," says Mr Dutrell, adding that the musical procession "en kilt" from the town hall to the stadium before the match. The Scottish team has already played in Saint-Etienne, going down 2-1 to France in a friendly international last November.

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Despite the emergence of

PROFILE Maison Bernachon

Keeping chocolate in proportion

Everyone in Lyon knows

the Maison Bernachon,

one of the best-known traditional

chocolate makers in France

- in turn known its

customers very well.

When an elegant blonde

woman walks in to the

tearoom, she says hello and

makes her way to her

table. Without asking, the

server brings her regular

order of coffee,

accompanied by a little

piece of chocolate.

Mr Bernachon himself, a

young-looking, jovial

white-haired 50-year-old,

dressed in his chocolatier's

apron, remains active in

the business he founded

even though he had a heart

attack last winter, and was

warned by his doctor of the

need to take the

pill between "less activity and

the cemetery".

When he started making

chocolate, in 1934, he says

there were some 500

professional artisans who

made roasted-cocoa beans in

France. Now there are at

best 25.

The nature of clients has

changed considerably too.

"They were more

demanding in the past," he

says. They were also more

select, and had time to wait

while their orders were

wrapped in front of them.

He welcomes the fact that

advertising and social

trends have helped spread

chocolate.

Mr Dutrell says he has

found his experience as

project manager very interest-

ing, with teams showing a

marked divergence in atti-

tudes on subjects as varied

as golf and the presence of

wives and partners in the

vicinity of where teams are

staying. On the first of these,

he said he found England

and Denmark particularly

keen for a golf course to be

available near the team

hotel. Norway, by contrast,

was very much anti-golf.

In general, he says, he had

found that football was "a

very professional world".

Despite the emergence of

large, industrial chocolate

producers, Bernachon has

remained resolute to

change. His products are

made by hand with natural

ingredients, at considerable

cost: cacao from Brazil and

Venezuela, pistachios from

Sicily, almonds from Spain,

hazelnuts from Piedmont.

Equality, the drinking

chocolate in his tea-rooms is

as good as any in the world.

"I asked myself for years

afterwards why," he says.

"I think it was perhaps

because when I was young

at age 12 I didn't have

many sins to admit to, so I

had to confess to

gluttony."

He spent two years of his

apprenticeship with a

well-known chocolatier in

Lé Pont de Beauvoisin.

"There was a great

attraction, with all these

products arriving from

exotic places around the

world. It was very different

then, there were few

machines," he says. But

what was the hardest part

of the training for him?

"For a young man like me

it was getting up at 5am."

French chocolate

consumption was greatest

in colder, mountainous

towns: notably Grenoble,

Chambéry and Annecy. But

Bernachon was drawn

instead to Lyon, which he

says was "a lively town

with a select clientele."

He spent the next two years in

the city with Cailhard,

another chocolatier, whose

business closed 15 years

ago for lack of heirs.

Then, just before the

second world war, he came

to finish his training with

the chocolatier Durand, in

the building where he still

remains today, continuing

a 130-year tradition on the

premises. Demobilised after

the war, he faced a difficult

period when "you could not

get cacao, sugar or butter,"

in 1945, with support

from the local business

community - and not from

a bank - he acquired the

company when Durand

decided to retire. Starting

with "12 employees, 150

square metres and a

THE ARTS

ART RETROSPECTIVES AT THE NEW YORK MET

The end of the affair

Paul Jeromack reviews Pajou and Prud'hon

Sooner or later, every artist will undergo a cold, unforgiving trial. Reputations are either confirmed or shredded by them. One leaves exhilarated and sated, or nursing the bittersweet disappointment of a broken love affair where you understand the initial attraction but wonder how you could have been so deceived.

This trial is, of course, the museum retrospective exhibition. The dead artist, in particular, is at the mercy of many – the organizing curator, the museum director, assorted collectors and museums, and the galleries themselves – well or poorly lit, the wall colours chosen with care or clashing.

There are two retrospectives on view at New York's Metropolitan Museum of Art, and neither artist is familiar to a majority of visitors: the sculptor Augustin Pajou

One would not want to mess with Madame Aved, the no-nonsense, wart-spotted wife of the painter J. Aved

(1730-1809) and the painter Pierre Paul Prud'hon (1780-1823), both of which come to the Met from the Louvre. At a time when most American museums give older art short shrift in favour of concocting yet more ways to repackage Impressionism, the Met deserves credit for doing these shows at all.

Augustin Pajou needs no apology. His retrospective has been assembled with care by curators Guillaume Scherf of the Louvre and James David Draper of the New York Met. It offers not just a career overview, but a valuable lesson in the role of sculpture in public life at a time when contemporary figurative sculpture has been reduced to the likes of the stale, cult-like jokes of Jeff Koons and the bloated, faux-cuteness of Fernando Botero.

Born in Paris in 1730, Pajou was blessed with ambition, talent and a genial disposition, three qualities seldom seen in tandem. Something of a prodigy, he responded well to both the rigorous artistic training offered by his master, Jean-Baptiste Lemoyne, and the solid education offered by the Ecole Royale. Pajou's heady student years at the French Academy in Rome are shown in the first gallery, lined with boldly drawn sketches after antiquities and powerful, finished drawings for collectors, all centred on his marble depiction of "Pluto

Keeping Ceres in Chains" and his terracotta bust of Lemoyne.

The "Pluto" was designed to celebrate the sculpture's virtuosity, contrasting the delicacy of the chains and fur of the not-too-ferocious three-headed dog with the tense power of Pluto, his cross-legged pose and twisted torso practically pulling the viewer around him. The Lemoyne, a work of warm emotion bespeaking respect and affection between master and pupil, marks a notable beginning, for while Pajou would execute a vast variety of tasks in his career, it is in his compelling portrait busts that Pajou is revealed as a sculptor of genius, neatly contradicting the image of *ancien régime* France as seen in the flattering, rouged visages of Drouot and Natter.

For better or worse, none of Pajou's images of the royal family are featured, leaving the gallery of marble and terracotta portrait busts peopled mostly by friends and intimates: the hearty landscape painter Hubert Robert; the secretary of state Baron de Breteuil whose shrewdness and sensuality are well attested to by contemporary accounts; the composer and chess champion Poirier; and his frequent collaborator, the poet Sedaine, colleagues and friends sharing a lively wit and intelligence.

But it is Pajou's busts of women that remain exceptional. Whether painted or sculpted, feminizing portraiture favours the mask of beauty over an intelligence and strength of character usually dismissed as unseemly for women. Not so with Pajou.

Even in the official marble bust of the royal mistress, Madame de Barry, the sculptor conveys not just her pretty features but also her famous airheaded vacuity and cold cunning – the latter quality also discerned in his bust of the ambitious first painter to the Queen, Elisabeth Vigée-Lebrun. One would not want to mess with Madame Aved, the no-nonsense, wart-spotted wife of the painter J. Aved, not the smooth and wily Mme Sedaine, who outwitted her own mother for her much older husband's affections. One of the most striking is the Met's own Mme De Wailly, the wife of Pajou's architect friend – a sensual lioness in marble, topped by a cascading mane of hair, her nipples pressing firmly against her muslin robe, draped in antique fashion. Most memorable of all, however, is the terracotta of Nathalie de Laborde.

The open-hearted 15-year-old girl here depicted by Pajou was destined to suffer the humiliations of her slightly older rival, Jacques-Louis David, in favour of a melting, smoky manner influenced both by Correggio and Leonardo, and the



Heart-breaking: Pajou's bust of Nathalie de Laborde who, after humiliations in love and the Terror, lost her mind

lun in 1785. With this hindsight, Pajou's portrait haunts your mind and breaks your heart.

No such feelings are aroused by the Pierre-Paul Prud'hon retrospective, organised by Sylvain Laveissière of the Louvre and Gary Tinterow of the Met. This is not entirely the artist's fault. Much of his work is either owned by institutions that cannot lend, or is in a deplorably fragile condition due to his frequent practice of mixing bitumen to his paint, leading to an irreversible deterioration of the paint surface. The Met was also impoverished by the absence of some 60 works previously shown in Paris.

Like Pajou, a master of many genres and resident artist to a court (in Prud'hon's case the Empress Josephine's), Prud'hon disdained the hard neo-classicism of his slightly older rival, Jacques-Louis David, in favour of a melting, smoky manner influenced both by

Frédéric Girodet and François Gérard.

Unlike Pajou, Prud'hon had a late start and his early portraits are merely competent, his decorations for the Hôtel de Lamoignon heavy and stiff. He found his calling with his highly finished black-and-white chalk designs for book illustrations, and despite his later career as a painter of monumental historical and allegorical canvases, he remained essentially an illustrator. He never lost his habit of organising allegorical and mythological canvases in terms of flat, frieze-like compositions. The one exception is his late Crucifixion, painted while the artist was still in deep mourning over the suicide of his mistress Constance Meyer, and in its dramatic pathos is rightly regarded as the most moving treatment of this subject in 19th-century art.

Prud'hon's famous portrait of the Empress Josephine is impressive, but on the whole, his portraits are neither as insightful as David's or

as compelling as Girodet's: they are agreeable portraits, and little else.

If Prud'hon's paintings remain forgettable, his talents as a draughtsman remain memorable. Seldom has human flesh been rendered so enticingly palpable, with both the female and the male nude treated with equal degrees of sensitivity and sensuality. Prud'hon is matchless in modelling form and reflected light (as seen in the back of the female nude from the Boston Museum, or the taut belly and breast of the male nude from Stuttgart) as his chalk carresses the paper, fingertips gently trail across an expanse of smooth skin. It should be no surprise that the small room that features these masterworks should be the one gallery in the Met's Prud'hon retrospective that is perpetually full of visitors.

Augustin Pajou, Royal Sculptor until May 24; Pierre-Paul Prud'hon until June 7.

BALLET YOUNG DANCERS IN PARIS

Bright hopes for the future

Young dancers on the brink of their careers offer a touching combination of skill and vulnerability. In the school shows of every great troupe – in Petersburg and Paris, New York and London – these youngsters win our hearts, and sometimes a few tears as we see hopes that must inevitably be frustrated. But we also see a physical elite of astonishing beauty, and apprentice performers whose dedication and sweetness of manner is irresistible. Balanchine thought of dancers as almost angelic beings. When we see them as young as this, we feel the truth of his belief.

The annual displays by leading schools are, for the dedicated ballet-goer, the arguings for the future. We speak of "good years and bad years" like wine-buffs. We watch eagerly for the exceptional youngster, whom the gods have already marked. Mme Dudinskaya, a great Petersburg teacher, saw a graduation performance in which Makarova, Sizova, Solov'ev, divinities all, danced the *Swan Lake* pas de trois, and truly observed "What burdens God lays on our shoulders!". Such burdens God should lay on every teacher's shoulders.

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Magisterial music from Maazel

CONCERT

ANDREW CLARK

Bavarian Radio Symphony Orchestra
Bavarian Radio, Berlin, 22/23 May

One German orchestra playing Beethoven in London may be interesting. Two German orchestras playing Beethoven in London within five days of each other is ridiculous. Unless, that is, one of the orchestras happens to be the Bavarian Radio Symphony Orchestra. In its concert with Lorin Maazel at the Barbican on Thursday,

chance to steal their thunder was too good to miss.

On this showing the BRSO is unrecognisable from the time, not so long ago, when Colin Davis was chief conductor. Maazel has turned it into a Mercedes – immaculately calibrated, generously upholstered, with effortless acceleration, but still with a human face on the bonnet. The sound, fattened by quadruple woodwinds, is wholesome in the finest German tradition, and Maazel was intent

COMMENT & ANALYSIS



MARTIN WOLF

Strange love

Or how I have not stopped worrying but learned to love the euro

At least since the French revolution, Europe has been the cradle of visionary politics. European intellectuals and politicians have repeatedly tried to infuse the mundane business of government with some higher aspiration. Today, just one dream remains: Europe itself. The continent's leaders seek a Europe not only of peace and prosperity, but also of renewed power and prestige. That is why they have decided to start economic and monetary union next January.

Given the continent's often terrible history, it is natural to ask whether Europe is pursuing the right goal in the right way. Peace and prosperity across the continent is a noble goal. But will the huge step now being taken promote it, or produce precisely the opposite result?

My own views have evolved in the past 10 years. When I first learned of the intention of the 1988 Hanover summit to set European monetary union in motion, I thought it insanely risky. I still think it risky. But it no longer looks insane.

Whether Emu will lay the foundation of a harmonious and potent Europe remains an open question. But I am now convinced it offers at least two substantial advantages.

First, the currency union will largely eliminate exchange-rate uncertainty from the minds of those responsible for long-term economic decisions. The

consequences ought to include enhanced competition, greater specialisation, a more integrated European capital market and therefore higher incomes.

Second, and perhaps more important, the alternatives to a currency union have come to look ever less attractive.

Floating exchange rates have proved disappointing. At one time it seemed possible to hope that inexplicable currency gyrations would disappear once inflation had been eliminated and fiscal policy been placed under strict control. Experience of the 1980s, including sterling's recent giddy climb, has demolished such optimism. For highly integrated European economies currency stability must impose a high price.

An adjustable-peg regime has also proved far from ideal. This is not just because of the instability to which such regimes are prone but, within Europe, it also makes limited sense for the central bank that forms the monetary policy of the fixed-rate area to take the performance of only one economy, Germany, into account. But even Germany generates less than 30 per cent of European Union gross domestic product.

Have I learned to stop worrying and love Emu after all? Only up to a point.

When I ask myself why I remain doubtful, the answer remains the enormity of the gamble. The upside is an improvement in EU

prosperity and, for some, an enhanced ability to look the Americans in the face. The downside is constant friction over economic policy and, conceivably, a breakdown in the EU itself.

At present, these downside risks seem remote. One of the most important reasons for looking on Emu with a more welcoming eye than a decade ago is the effort made by the 11 participants.

Germany's stability culture

is far more deeply embedded across Europe than almost anybody had imagined. Just look at the table: who then foresaw a time when every EU member state, except

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Greece, would have inflation below 2 per cent? Similarly, Emu may even force countries to embark on long-needed structural reforms, particularly of labour markets.

Here we see a powerful determination to embark on a project with intrinsic economic merits. Surely those that have managed the painful journey to the promised land will not let the difficulties involved in staying there distract them. In any case, since the price of withdrawal would be enormous, member states are doomed to make the project succeed.

All this is plausible. But it is not enough to calm every one of my fears.

One explanation for my worry is that, in spite of a mountain of books and articles on the subject, the economic and political implications of Emu remain inevitably unknown. This conclusion leaps from the pages of a fascinating special issue on Emu in the journal, *Economic Policy*.

Does the stability and growth pact agreed in Amsterdam in June 1997 make sense? Or will it impose a damaging constraint on the ability of member states to smooth country-specific temporary shocks? The authors of one paper argue that the pact is unjustified, but should prove only a minor nuisance. Up pipes someone else insisting the costs will be large and another that the pact is justified.

Can Emu survive without large-scale internal fiscal transfers? One pair of authors argues that the absence of labour mobility within member states has generated irresistible pressure for internal transfers. Since the problem will be still greater across national frontiers, the EU will be under pressure to become a sort of fiscal federation. Yes, responds one discussant, but Europe's political divisions make this unlikely; unneccessary, in any case, says another, because intra-country transfers have not done much to offset asymmetric shocks.

If we do not – and cannot – know how Emu will work, some things we do know:

- Emu is an experiment in running a unified monetary policy, without a common fiscal authority among a group of sovereign countries – as French demands over the central bank presidency have just reminded everybody.

- The incentives for a country to show good

behaviour before Emu are different from those to behave well after it starts.

- Europe's labour markets are catastrophically inflexible.

- Individual Emu countries are likely to go through long periods of recession or overheating, with few instruments to influence the outcome.

Emu is forever. The course of Emu and the European economy may run smoothly, decade after decade. But both initial conditions and history suggest this is most unlikely.

Emu is also a grand vision. The visionaries are Europe's élites, with their desire to transcend the dangers and limits of national politics. Emu will separate central areas of economic policy from national politics. Yet political legitimacy and identity will remain largely national.

The risk then is that conflicts will emerge between the states that remain the focus of political life, on the one hand, and other member states or unaccountable European institutions, on the other. Many argue, for this reason, that there will either emerge a widely spread European consciousness embedded in a European-wide political process, or Emu will fail. Both historical precedent and common sense suggest this argument is correct.

I now appreciate the economic case for Emu and admire the bravery of those who are starting it. No one who wants the best for Europe can hope for anything but a triumphant success. Yet I still quail before the risks of this historic gamble.

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LETTERS TO THE EDITOR

ECB decision compromises presidency's independence

From Professor Lars Calmfors

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EU institutions. The compromise reached violates all three provisions.

Because no legally binding decision can be taken that Mr Duisenberg should step down after four years, the possibility arises of EU governments accepting that he continues for another four years of office. This amounts to very much the same thing as a renewal of the mandate. And such a possibility could make the ECB president more sensitive to political influences.

So far, the president of the ECB has only been nominated. The final appointment will come after the European parliament has been heard. As the appointment violates the basic principles behind the Maastricht agreement, the parliament ought to reject Mr Duisenberg's nomination. This may in the short run lead to more turbulence and conflicts. But it would be a clear gain in the long run. And it would end the ECB's great deal of respect if it stood up for the independence of the ECB.

Lars Calmfors, professor of international economics, Institute for International Economic Studies, Stockholm University, Stockholm, Sweden

Tables could be turned for Cambridge

From Mr John-Paul de Sossiis

Sir, Clearly it is hard to construct a university league table without including criteria that are open to attack. However, at least two in your article, "Once glorious Oxford only scrapes a third" (April 29) deserve comment.

The proportion of students awarded first class degrees is irrelevant, since any university can award as many or as few first class degrees as it wishes. Your report shows that Cambridge awarded nearly twice as many as Oxford in 1996.

Is Cambridge debasing the currency? The higher level of research funds raised per academic at Cambridge and Imperial College London compared with Oxford could simply reflect the fact (which I suspect may be true) that the first two have a higher proportion of science academics.

Scientific research is of course more capital-intensive than that into the humanities, and more likely to attract commercial sponsorship. The closeness of the scores implies that leaving out or adjusting these two criteria could have led to a totally different result, quite possibly with Cambridge not Oxford "only scraping a third".

John-Paul de Sossiis, Villa Bellavista, Via del Pino 2, 23838 Imbersago, Italy

Too great a faith in long run strength of the union

be turned on their head.

Simon Robinson, chief economist, Capel-Cure Myers Capital Management, The Registry, Royal Mint Court, London EC3N 4BY, UK

From Mr Konrad Blumenthal

Sir, Your article "Disheartened Kohl may be punished at the polls by sceptical voters" (May 4) contains a translation error which distorts the meaning of the comment by "Hans-Olaf Henkel, head of the Federation of German Industry. In this context, the German word *faul* means rotten and not lazy. *Ein fauler Apfel* is a rotten apple, not a lazy apple, and *ein fauler Kompromiss* is a rotten compromise – a fitting description of the outcome of the Brussels event and the entire Emu process.

Konrad Blumenthal, Goevelsweidstr. 8, 60366 Frankfurt, Germany

An arrogant neglect of rules

From Mr Claus Höpflig

Sir, I refer to your report "EU staff to stop work over review paper" (April 30). A democratically elected European parliament has unanimously called upon the Commission to study the consequences of duty free abolition and to present its results to parliament for re-evaluation of the issue.

The Commission's response to MEPs has been a simple "No, you may not have such a study". Equally, the same request by the transport ministers council has been rejected. Seidom did Brussels demonstrate more bluntly its arrogant

Claus Höpflig, Isestr. 17, D-20144 Hamburg, Germany

Those who pay know better

From Mr J.P. Read

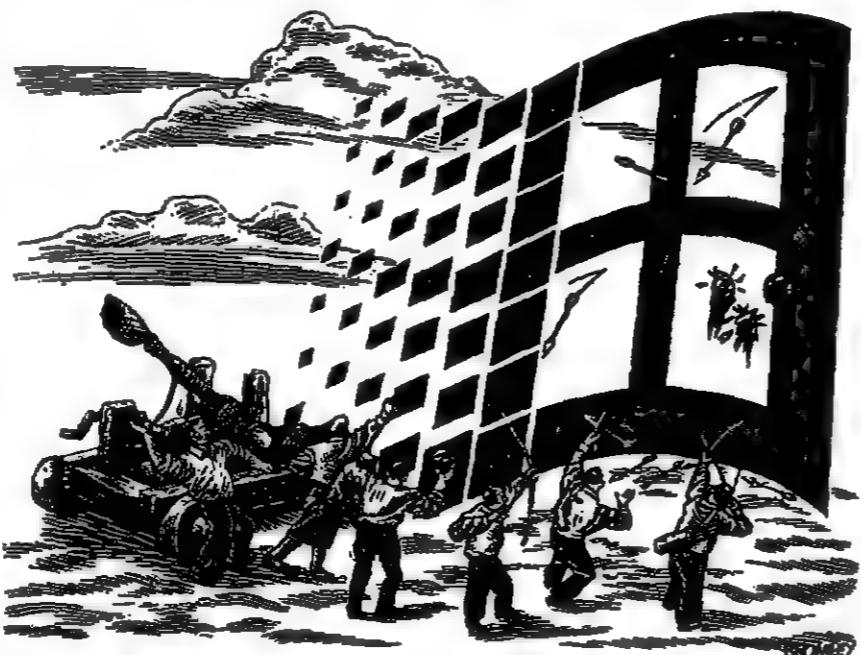
Sir, You state in your leader "Good and bad" (April 29) that globalisation poses an undeniable threat to the tax revenues of states in the developed world and that reforms have minimised tax-induced distortions to trade and investment. Those of us who write out the cheques for taxation know this to be untrue and it cannot be true in the case of the UK where about 25 per cent of gross national product is taken for non-governmental purposes making a total tax burden of the order of \$10 per cent.

To add insult to the injury, the vast bulk of this taxation is not levied according to ability to pay but according to the value of various transactions.

For example, costs are inflated by taxes on employ-

Are you sure you want to continue?

Richard Wolfe and Louise Kehoe wonder whether the US government will baulk at taking on Microsoft



the 13 states that have been enthusiastically gathering evidence to launch their own case against Microsoft.

For antitrust lawyers of the laissez faire Reagan era, the scope of the action now being contemplated is unthinkable. Attitudes to antitrust action have shifted substantially in Washington – and not just in the White House.

But the victory has proved hollow. Few, if any, PC manufacturers have taken up the option and Microsoft's revenues appear to have been unaffected. Moreover, its argument that the operating system and browser are inseparable seemed to come across more effectively in an antitrust hearing last month. A decision in this case is pending.

The Justice Department's next assault could be much wider. It is expected to reach beyond any particular version of Windows to try to establish a pattern of illegal efforts by Microsoft to restrain competition.

The sense of urgency is acute. Filing such a case just after the launch of Windows 98 could be problematic, given the possibility of an adverse public reaction from would-be purchasers.

Microsoft is also raising fears of an end to Wall Street's bull market, which would represent a big threat to public approval of the Clinton administration. It has warned stock market analysts that any delay in the release of Windows 98 could carry "broad negative consequences, not just for Microsoft [one of the world's three largest companies by market capitalisation] but for the entire PC industry".

The sense of urgency in Washington is heightened by the fact that the US government, the Federal Trade Commission which also oversees antitrust matters, is investigating Intel, the Silicon Valley chipmaker that has 90 per cent or more of the world market for microprocessor chips. Although the FTC is still gathering evidence, the early indications are that the agency would like to drag Intel into court.

But the big issue is Microsoft.

Overall, the case would signal the beginning of a remarkable clash between the US government and the country's fastest growing industrial sector, high technology. While the Justice Department has set its sights on Microsoft, the Federal Trade Commission which also oversees antitrust matters is investigating Intel, the Silicon Valley chipmaker that has 90 per cent or more of the world market for microprocessor chips. Although the FTC is still gathering evidence, the early indications are that the agency would like to drag Intel into court.

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FINANCIAL TIMES

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Tuesday May 5 1998

Aviation
alliances

Who should passengers be rooting for in the space between Washington and Brussels over how to regulate aviation alliances? Charles Hunnicut, US assistant aviation secretary, has written to Karel Van Miert, the European Union competition commissioner, saying Brussels' proposals for reigning in alliances will hurt consumers and push up fares. Mr Van Miert, though, sees himself as the champion of the traveller against the might of the alliances.

Brussels is examining a range of alliances, including the proposed link-up between British Airways and American Airlines and the partnership between United Airlines of the US and Lufthansa of Germany. The US has yet to make up its mind about BA-American, but the United-Lufthansa alliance is already functioning because Washington has given it immunity from the anti-trust laws.

Washington and Brussels differ on two issues. First, Mr Hunnicut says Mr Van Miert is paying too much attention to individual routes, such as London to Chicago and Frankfurt to New York, and too little to the effect of alliances on the transatlantic market. While airline partners can reduce competition on the few routes on which they both fly, he argues, alliances can have a beneficial effect on competition overall. This is because they use their combined networks to offer flights to many more destinations, thereby increasing

competition between alliances.

The second difference is over how regulators should reduce the power of alliances on routes where they are too powerful. Washington relies on "carve-outs", which means alliances are denied anti-trust immunity on these routes. Instead of offering uniform fares, they have to provide competing services and prices. Mr Van Miert's remedy is to reduce the number of flights alliance partners are allowed to offer on routes they both serve, thereby encouraging other airlines to set up competing services. Mr Hunnicut argues this could lower the number of seats available, pushing up prices. It is an important argument because the trend towards concentration in the industry is accelerating. As well as the transatlantic alliances, US airlines, such as United and Delta, have been forming domestic partnerships.

Who is right? Travellers will probably be better served by Mr Hunnicut's arguments. While Brussels is right to insist on examining the effect of alliances on particular routes, the proposed remedies risk returning the industry to the excessively detailed regulation from which it is trying to escape. How would Brussels decide how many flights or seats each airline should be allowed? What would it do when traffic increased or dropped? It is far better to tell alliance partners they cannot collude on sensitive routes and then take action against them if they do.



Birth of the euro

For 40 years, as Europe moved step by step towards "ever closer union", the rest of the world, led by the US, has applauded enthusiastically. It has been an article of faith that economic and political integration is good - not only for Europe, but also for the rest of the world.

That may be changing. As 11 members of the European Union this weekend took the biggest stride yet towards closer union (notwithstanding the usual family squabbles over who should head the central bank), they did so against a background of international nervousness.

Much concern focuses on how the US will react. The critical question is how the euro will affect economic and political relationships across the Atlantic. No country has had a bigger strategic interest in the European project than the US. But the arrival of an economic and monetary union poses a greater challenge to American economic and diplomatic orthodoxy than any previous stage of Euro-integration. Highly influential Americans are having second thoughts.

The official US position, since the Maastricht treaty was signed in 1991, has been to offer polite support for Euro. Bill Clinton, the US president, has said: "An integrated Europe is America's natural best partner for the 21st century."

But behind the diplomatic nice-ties has been a quiet scepticism, a caution that stems from a complex mix of doubts that threatens to shatter the longstanding US orthodoxy about Europe.

Until not much more than a year ago, even those members of the policy establishment most engaged in international affairs privately doubted whether monetary union would ever take place. As the project has moved from probability to reality, the official US view has become more supportive. But even as the member countries have been hatching Euro in the past few months, the words of welcome from US officials have been larded with conditionality.

"If Euro is good for Europe it will be good for us" is the mantra repeated by Lawrence Summers, the deputy US Treasury secretary, and the administration's most important thinker on Euro. "Bland efforts to say nothing leave an impression that the US is uneasy," wrote G. Jonathan Greenwald, a former senior US diplomat in Brussels.

A blunter assessment was last week's observation by Newt Gingrich that Britain should leave the EU and join the North American Free Trade Agreement. The fact that a speaker of the House of Representatives should air such an idea reveals the depth of US doubts.

Even the most ardent proponents of the project do not dispute that it is by far the most risky step taken towards European integration. Hence it is hardly surprising that there is a difference between the current ambiguity and cordial US support for previous steps - especially the expansion of the original six members to 15 and the creation of a single market.

For European enthusiasts, however, the changed US attitude reflects two deeper concerns, both raised by the threat to the US of a successful Euro. First, the arrival of the euro is the first serious challenge to the global hegemony of the dollar

Gerard Baker on how US support has turned to mild concern as Europe's single currency has become reality



since the 1950s. "The euro will be to the dollar what Airbus is to Boeing," said Norbert Walter, chief economist at Deutsche Bank, last week.

If the euro were to challenge the dollar, that would not be something the US could afford to take lightly. The US gains much from printing the world's reserve currency, Seigniorage - the revenue that accrues to the federal government from the ubiquity of hundreds of billions of dollars in banknotes - is one benefit. More important, the primacy of the dollar means the US has no trouble financing its huge external debts - a \$160bn current account deficit - in its own currency, incurring debt service costs against currency volatility.

Second, Euro optimists believe the US is nervous about the difficulties they expect monetary union to bring the European economy. These, they think, will turn the euro zone into a forceful global competitor.

It is true there is some concern in Washington about the implications of Euro for US dominance of the global financial system. But it is hard to find many US policymakers who regard the threat as anything other than very distant. Mr Summers has repeatedly pointed out that it took many years of US economic strength before the dollar achieved its supremacy. A global

reserve currency, he has argued, is not simply legislated into existence. He reckons it will take years before the euro builds enough credibility to become a serious threat.

Few in the US administration worry that any long-term economic gains Euro makes will damage the US. A vibrant and integrated European market poses more opportunities than dangers for US companies. On

The euro will
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this, at any rate, it seems reasonable to take US officials at their word. "It is not the success of Euro that worries us, but the possibility that it will be somewhat less than successful," says one.

What are the dangers, then, for the US and the rest of the world of an unsuccessful Euro? The main one is economic. The concern (widespread among economists) is that monetary union will be subject to immense strains if the necessary structural changes are not made.

Though US officials are anxious to stress they believe the Euro will reform, there is concern they may not.

Specifically, the US believes urgent action is needed to make labour markets more flexible to compensate for the lack of exchange rate flexibility by individual countries. It is also widely felt that the absence of a common fiscal policy could make regional disparities much worse.

"Reforms are needed in Europe," says Janet Yellen, chair of Mr Clinton's Council of Economic Advisors. "Rigidities in labour markets will be a problem in a world where you have a common currency and countries have given up any flexibility... even monetary policy."

Some observers attribute this line of criticism, with some justification, to the vogue for US economic triumphalism. The remarkably good performance of the US economy in the past few years - solid growth with no inflation - is hailed by even cautious US policymakers as a vindication of the distinctive American model: flexible labour markets, small government, a weak welfare net, dynamic capital markets and deregulated markets. Europe, by contrast, mostly stagnated for the past five years, is viewed by Americans as a model of economic failure and antediluvian rigidities.

If Euro does come into existence, it will change the political character of Europe in ways that could lead to conflicts in Europe and confrontations with the United States," he wrote.

Though these views are not widely shared, there is a growing belief that Euro represents a watershed for transatlantic relations. As with the economists, the foreign policymakers generally believe that, if Euro works well, the gains from closer integration will suit the rest of the world too. But the unspoken fear is that, if it does not succeed, the stakes will have been raised considerably higher.

UN held hostage

The US Senate voted last week by 51-48 to approve payment of \$282m that the US owes to the United Nations. Good news, you might think, for Bill Clinton, the US president, who has condemned the arrears as irresponsible and unworthy of "the leading country in the world". How come, then, that Mr Clinton has promised to veto the bill as soon as it reaches the White House?

The reason is that Congress has included in the bill, which also aims to trim the wings of the State Department, a provision to withhold US taxpayers' money from any organisation that lobbies foreign governments to change their abortion laws.

This provision would not affect the UN, none of whose agencies indulge in such lobbying. It is aimed at non-governmental bodies that currently receive US support, notably the International Planned Parenthood Federation.

The two issues got tangled up in the autumn when anti-abortion campaigners in the House tacked their favourite clause on to a package previously agreed by Senators Jesse Helms and Joseph Biden, the Republican and Democratic leaders on the Senate Foreign Relations Committee. At the time Mr Helms was irritated by this attempt to out-flank him on the right. But, after heavy lobbying by anti-abortion activists in his home

state of North Carolina, he has come round to the House's view.

Both sides of this argument are playing domestic politics with an important foreign policy issue.

The administration maintains that, by using the power of the purse to inhibit family planning groups from lobbying to make abortion easier abroad, it is far better to tell alliance partners they cannot collude on sensitive routes and then take action against them if they do.

Who is right? Travellers will

probably be better served by Mr Hunnicut's arguments. While Brussels is right to insist on examining the effect of alliances on particular routes, the proposed remedies risk returning the industry to the excessively detailed regulation from which it is trying to escape.

How would Brussels decide how many flights or seats each airline should be allowed?

What would it do when traffic increased or dropped? It is far better to tell alliance partners they cannot collude on sensitive routes and then take action against them if they do.

Euro rates

Recent analysis of the implications of European economic and monetary union has focused on the long-term implications of the project. There are also short-term consequences, however, of the peculiar interim status of currencies destined to enter Euro in January next year.

The weekend's announcement of the bilateral exchange rates between Euro currencies at the time that conversion to the euro takes place poses a number of complexities. The Maastricht Treaty says the euro, an older basket of 12 EU currencies, must convert one-to-one to the euro in January next year. But the euro contains some currencies, such as sterling, that will not form part of Euro; and it excludes some currencies, such as the Finnish markka, that will join.

The announcement does not tell us the precise rate at which the D-Mark will convert to the euro; but it is meant to tell us the relationship at that moment between the D-Mark and the French franc. The euro conversion rates at the time will be influenced by the value of the currencies that are not making a smooth switch from euro to euro. The most important of these is sterling. So, by a nice irony, the precise rate at which German citizens will exchange D-Marks for euros will in part depend on the sterling/D-Mark exchange rate at the end of this year.

This sort of complexity will give some scope for financial speculation in the months ahead. So far, the markets have behaved with a calmness few predicted as Euro's starting date draws closer. But if there is turbulence to come in the next few months, it can be tracked in the new Euro prices of the Financial Times, published for the first time today. Four pages of today's paper explain the tables in detail.

To yield to this tactic may seem humiliating, but Mr Clinton has a chance to show himself more statesmanlike than his opponents. Rather than sacrifice the UN on the alter of political correctness, he should agree to negotiate a compromise formula.

They in their turn are trying to turn one of his own best arguments against him. Having been

repeatedly told that Europeans and other major US allies are being alienated by the US's failure to pay its UN dues, they are now hoping the same allies, and the UN itself, will put pressure on Mr Clinton to sign the bill as passed.

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INSIDE

Wall Street pushes Euro bourses up
European shares sped ahead. They were spurred
on not by Euro summit relief, but by a strong Dow
Jones, up more than 300 points between the close
of trading last Wednesday and the end of Euro-
pean trading yesterday. Record highs were
achieved in some peripheral centres. Page 46

Mexican rock promoter heads south

Last month Alejandro Soberón's Corporación Interamericana de Entre-
tenimiento company helped take The Rolling
Stones, fronted by Mick Jagger (left), to Brazil,
where concerts had been notoriously sham-
bolic. Analysts say CIE is joining the "big
league" of Mexican groups that are reaching
into South America in the search for fresh markets.
Last Friday CIE launched a share issue to help
finance this expansion. Page 26

Seoul falls 3.6% after rioting
South Korea's Kospi index ended down 3.6 per
cent after civil unrest and fears over the heavy
stream of share offerings due over the next few
months damaged sentiment. Seoul's bourse
retreated 14.73 to 391.80 after last week's un-
employment data, which hit a 12-year high, caused a
weekend of rioting. Page 46

African oil finds to pose problems
Recent oil discoveries off west Africa have con-
firmed the region's potential as a leading oil-
producing area. Three finds off Angola accounted
for 94 per cent of the reserves found last year,
according to a report by Wood Mackenzie, the
Edinburgh-based consultants. But exploiting the
finds will pose real technical challenges. Page 32

Hongkong Telecom advances 11.6%
Hongkong Telecom, the territory's dominant car-
rier, posted an 11.6 per cent rise in net profits to
HK\$12.47bn (US\$1.6bn) before exceptional items
for the year to March 31. This was in line with
expectations, but the company surprised analysts
by taking a HK\$2bn charge against write-offs of
obsolete equipment. Page 29

Commerzbank doubtful on Euro links
Speculation of a round of European bank mergers
has abounded since the wave of mega-mergers on
the US banking scene. But not all are convinced
this will happen. Martin Kohlhausen, chairman of
Commerzbank of Germany, said the US scene
was not a blueprint for Europe. Page 24

Corporate Canada fills issuance gap
Canadian investors are facing a shortage of govern-
ment bonds. Most of the provinces have put
their fiscal houses in order. Thus, for the first time
since the early 1970s, the net issuance of all new
Canadian government bonds will be near-zero,
meaning almost no real rise in government debt
coming to the markets. Page 38

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COMPANIES & MARKETS

TUESDAY MAY 5 1998

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Pressure
mounts on
Générale
to link up
with Fortis

By Neil Buckley in Brussels

Pressure was mounting last night on Générale de Banque, Belgium's biggest bank, to agree to a merger with Fortis after its biggest shareholder made clear it wanted to sell its stake to the Belgo-Dutch financial group.

A statement confirming the dominant shareholder's intention came after a Générale de Banque board meeting revealed continuing splits over the merits of a merger.

The bank's management has concerns about the proposals, which would create a bancassurance giant that would be one of Europe's top 10 banks.

Société Générale de Belgique, which has a 29.7 per cent stake, and other main shareholders Mutuals Solvay (3 per cent) and Union Financière Boel (0.5 per cent), had the "expressed intention" of handing over their stakes in a share swap with Fortis, the statement said. It added that all 26 board members agreed the move would not affect the bank's "financial strength".

But while nine directors representing the main shareholders said it would not affect the bank's autonomy, eight more - the bank's management committee - said it would "affect the bank's operating stability and autonomy".

Eleven independent directors said the Fortis project was "worthy of further consideration", but they had insufficient information. They concluded it would be "premature" to decide yesterday whether the merger would "guarantee the harmonious, autonomous and stable development" of the bank.

Since the sale of the main shareholders' combined 33.2 per cent stake in Générale de Banque to Fortis would constitute a change of control, Fortis would be forced to make a full bid. Fortis hopes to make an agreed rather than a hostile bid but it was not clear last night whether the former option was still possible.

Générale de Banque insisted that "all options were open". But the board's advice was being passed to Belgium's Banking and Finance Commission, the financial regulator, which must rule on the admissibility of deals that would involve the change of control.

PARTS SHORTAGE IS BLAMED AS LOSS-MAKING SWEDISH GROUP FALLS VICTIM TO DANISH STRIKE

Saab forced to halt car output

By Tim Burt in Stockholm

and its press, body panel and
paint shops were to shut down
today.

Senior officials described the
shutdown as a serious blow for
Saab, which hoped to return to
profit later this year following
almost a decade of successive
losses. "It is very bad news.

This is the year we were sup-
posed to turn round and show
a profit in the fourth quarter,"
said Ola Axelson, Saab's head
of information.

Since 1989, when GM

acquired its stake in Saab from
investor, the main investment
vehicle of Sweden's Wallen-

berg business empire, the car
maker has accumulated losses of
SKr12bn (\$1.5bn).

Saab yesterday declined to
estimate the financial impact of
the shutdown, but industry
analysts put the cost at more
than SKr130m a day.

The production shutdown,
affecting 3,500 car workers at
Saab's main Trollhättan plant in
southern Sweden, is expected
to lead to the closure of its
engine plant in Söderfors near
Stockholm and its Gothenburg
transmissions factory.

Assembly of Saab's convertible
models in Finland will

also cease once current engine
stocks are used up.

In all, some 4,250 employees
will be forced to stop work and
Saab warned that many could be
laid off by the end of this week.

In Denmark, meanwhile,
union leaders and employers
said they had failed to resolve
differences over the terms of a new
two-year wage deal and
warned the strike could drag
on for several days.

Volvo, Saab's main Swedish
rival, yesterday said production
schedules at some of its plants in
Sweden and the

Netherlands

could

be
adversely affected by the
Danish strike, although it did not
expect to halt assembly of any
models.

Saab also warned that many
of its component suppliers
would suffer following its deci-
sion to halt production.

Some industry analysts said
a prolonged stoppage and
mounting costs could affect
the possible timing of the put
and call arrangement between
GM and investor, which has
the right to sell all or part of
its remaining 50 per cent stake
in Saab to GM next year.

Hoechst looks at public offering for chemicals groups

By Graham Bowley in Frankfurt

Restructuring at Hoechst gathered pace yesterday when the German chemicals and pharmaceuticals group said it was considering floating two businesses with combined sales exceeding DM10bn (US\$4bn).

Hoechst said it was looking at plans for a public offering of Celanese, its organic basic chemicals business, and Ticona, the technical polymers unit.

The unexpected announcement will relieve investors who have urged Jürgen Dörmann, chief executive, to speed up the pace of disposals.

Hoechst is transforming from chemicals giant to a company focused on life sciences. But financial markets had become uneasy that the pace of restructuring was slowing.

There have also been fears that Hoechst Marion Rousell, the pharmaceuticals division that is now Hoechst's main business, might be falling behind internationally. In January, HMR disappointed markets after announcing profits this year would be burdened by a further DM700m in restructuring charges.

Klaus-Jürgen Schmiede, chief financial officer, said: "We have not made the decision to do it yet, but a public offering is a very attractive option and we are preparing... There is no decision yet on how much will be floated or where or when."

Lafarge is closing its UK head office of Redland in Surrey, with the loss of about 100 jobs. But it plans to retain all of Redland's other UK businesses.

In France, Lafarge has integrated Redland's aggregate business with its existing interests. Mr Collomb said the process would result in cost savings in production and distribution of between FR500m and FR300m a year by 1999.

Lafarge issued its first quarter sales figures this week. Mr Collomb said the group had performed well, helped by the mild winter.

Lafarge to sell Texan unit

By Jonathan Ford

of cement manufacturers have
come up for sale following last
year's financial turmoil in the
region.

"We are looking at several
deals at the moment and I
hope that we will see some of
them come through over the
next six months," Mr Collomb
said.

He said owners were reluc-
tant to sell at current low
valuations and Lafarge would
be willing to go into joint ven-
tures as a prelude to acquisition
as long as it had strong
"management influence".

Lafarge is also interested in
making acquisitions in the
Middle East and South
America.

Bertrand Collomb, chairman,
said: "Our focus over the
next two years will be to take
opportunities to develop busi-
nesses in newly industrialised
economies."

Lafarge is seeking acquisi-
tions in Asia, where a number
of cement manufacturers have
come up for sale following last
year's financial turmoil in the
region.

number of US and UK groups.
It intends to retain the rest of
Redland's North American
aggregate interests, based in
Canada, Colorado and Maryland.

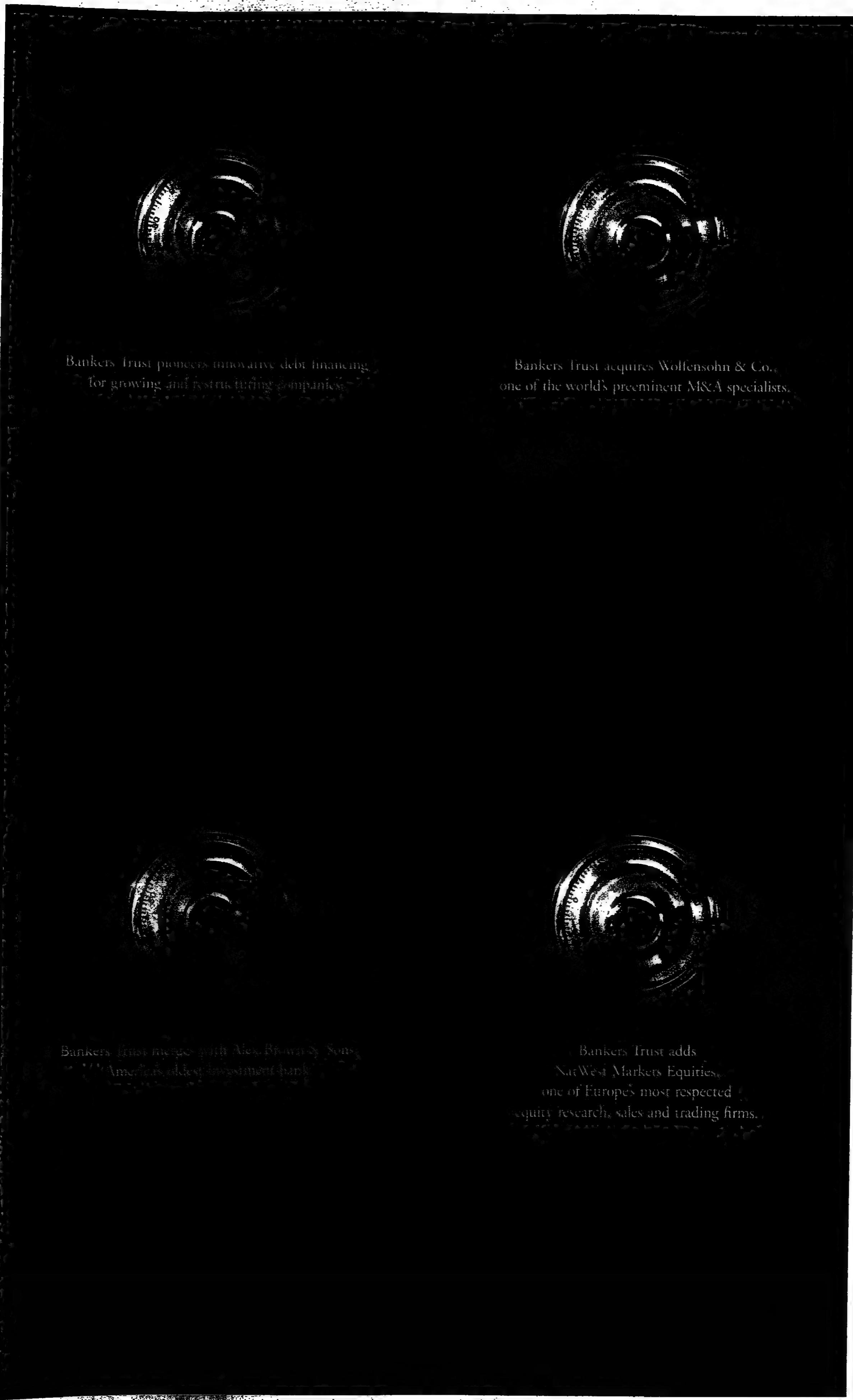
Mr Collomb said the integra-
tion of the Redland business
was proceeding well and would
be completed by mid-June.

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mild winter.

Hyundai



Bankers Trust merges with Alex. Brown & Sons,
America's oldest investment bank.

Bankers Trust adds
NatWest Markets Equities,
one of Europe's most respected
equity research, sales and trading firms.

Bankers Trust pioneers innovative debt financing
for growing and restructuring companies.

Bankers Trust acquires Wolfensohn & Co.,
one of the world's preeminent M&A specialists.

Ownership altered

warns on Asia

Aspeed Hygiene

Lamborghini

by 11%

Nobel acquires
paints arm

shares 30%

ENI S.p.A.
Sede legale in Roma, Piazza Enrico Mattei, 1
Capitale sociale L. 7.099.265.453.000 L.
Registro Imprese Tributarie di Roma n. 0564/92
R.E.A. Roma n. 7564/92
Codice U.I.C. Intermodul Recatori 261/73
Codice fiscale 0049496/588 Partita IVA 0090881/1006

Convocazione di Assemblea ordinaria e straordinaria

L'Assemblea degli azionisti dell'ENI S.p.A. è convocata in sede ordinaria e straordinaria in Roma, Auditorium del Massimo, Via Massimiliano Massimo n. 1/7, per il giorno 16 giugno 1998 alle ore 10 in prima convocazione e, se occorrerà, per il giorno 17 giugno 1998, stessa ora e luogo, in seconda convocazione, per discutere e deliberare sul seguente:

Ordine del giorno

Parte straordinaria

1. Conferimento di delega al Consiglio di Amministrazione per aumentare il capitale sociale mediante assegnazione di azioni a dirigenti ai sensi dell'art. 2349 del Codice Civile. Deliberazioni conseguenti.

Parte ordinaria

1. Bilancio di esercizio al 31 dicembre 1997, bilancio consolidato al 31 dicembre 1997 e connesse relazioni degli amministratori sulla gestione, del Collegio Sindacale e della società di revisione. Deliberazioni conseguenti.

2. Destinazione dell'utile d'esercizio.

3. Determinazione del numero dei Sindaci effettivi.

4. Nomina dei Sindaci.

5. Determinazione del compenso del Presidente del Collegio Sindacale e dei Sindaci effettivi.

6. Conferimento dell'incarico di revisione e certificazione per il triennio 1998-2000. Deliberazioni conseguenti.

7. Sanzioni amministrative tributarie: deliberazioni ai sensi dell'art. 11, comma 6, D.Lgs. 472/97.

Al sensi dello Statuto, i Sindaci saranno nominati mediante voto di lista.

La presentazione, il deposito e la pubblicazione delle liste dei candidati dovranno effettuarsi nei modi e nei termini previsti dallo Statuto.

Hanno diritto di intervenire in assemblea gli azionisti che avranno depositato le azioni almeno cinque giorni prima della data della prima convocazione presso la sede legale in Roma, Piazza Enrico Mattei n. 1, oppure presso le seguenti casse incaricate: Banca Commerciale Italiana S.p.A., Credito Italiano S.p.A., Istituto Bancario San Paolo di Torino S.p.A., Banca Nazionale del Lavoro S.p.A., Banco Ambrosiano Veneto S.p.A., CARIPLO - Cassa di Risparmio delle Province Lombarde S.p.A., Istituto Bancario San Paolo di Torino S.p.A., Banca Monte dei Paschi di Siena S.p.A., Banca di Roma S.p.A., Banca Pideuram S.p.A., Solidi Sim S.p.A., Citibank N.A., Morgan Guaranty Trust Company of New York, nonché Monte Titoli S.p.A. per i titoli della stessa amministrata.

Il voto potrà essere esercitato anche per corrispondenza in conformità alle disposizioni del "Regolamento concernente le condizioni e le modalità per l'esercizio del diritto di voto per corrispondenza" emesso il 30 dicembre 1994 dalla Banca d'Italia, dalla Consob e dall'ISVAP e pubblicato sulla Gazzetta Ufficiale del 5 gennaio 1995, n. 4 (Serie generale). Le relazioni illustrate e le proposte di deliberazione del Consiglio di amministrazione all'assemblea sui punti all'ordine del giorno nonché la documentazione relativa al punto 1) delle paro ordinaria dell'ordine del giorno, saranno depositate presso la sede legale e gli indirizzi indicati in precedenza entro il termine stabilito dalle disposizioni vigenti e vi rimarranno fino alla data della riunione assembleare. La scheda di voto, unitamente al biglietto di ammissione alla votazione, dovrà pervenire alla Segreteria Societaria dell'ENI S.p.A., Piazza Enrico Mattei, 1 - 00144 ROMA, entro il 13 giugno 1998.

I possessori di ADRs, rappresentativi ciascuno di dieci azioni ordinarie dell'ENI S.p.A., quotati alla Borsa di New York che risulteranno iscritti alla data del 5 giugno 1998 nell'apposito registro tenuto dalla Morgan Guaranty Trust Company of New York, avranno la facoltà di partecipare all'assemblea o di esercitare il voto per corrispondenza, osservati gli adempimenti di deposito e registrazione delle azioni possedute; i medesimi possessori, qualora si siano avvistati del voto per delega o per corrispondenza, avranno la facoltà di seguire i lavori assembleari, previa richiesta scritta alla Morgan Guaranty Trust Company of New York (banca depositaria).

Il Presidente del Consiglio di Amministrazione Ing. Guglielmo Antonio Claudio Moscato

Informazioni per gli Azionisti

Il voto potrà essere esercitato anche per corrispondenza e gli azionisti che intendano avvalersi di tale facoltà dovranno farne richiesta agli enti indicati nell'avviso di convocazione depositato presso gli stessi azioni o, per le azioni amministrate dalla Monte Titoli, la certificazione di cui all'articolo 3 della Legge 19 giugno 1986, n. 289.

Alla Società e agli enti indicati nell'avviso di convocazione può essere chiesta la cartella contenente la scheda di voto, le relazioni illustrate e le proposte di deliberazione del Consiglio all'assemblea e, a corredo, la documentazione esplicativa sulle modalità di esercizio del voto per corrispondenza e una busta pre-indirizzata alla Società.

La busta contenente la scheda di voto e il biglietto di ammissione alla votazione dovrà pervenire alla Segreteria Societaria dell'ENI S.p.A., Piazza Enrico Mattei, 1 - 00144 ROMA, entro e non oltre il 13 giugno 1998.

Il voto per corrispondenza è incompatibile con il rilascio di delega e deve essere esercitato direttamente dal titolare del diritto di voto sulle azioni.

I Signori azionisti sono cortesemente invitati a presentarsi in anticipo rispetto all'orario di inizio dell'assemblea al fine di agevolare le operazioni di ammissione: le operazioni di registrazione saranno espletate presso la sede di svolgimento dell'assemblea a partire dalle ore 9.

La Segreteria Societaria dell'ENI è a disposizione per eventuali ulteriori informazioni ai seguenti numeri: Telefono 06/59822421; Fax 06/59822233.

Le relazioni e le proposte del Consiglio di Amministrazione all'assemblea sulle materie all'ordine del giorno sono disponibili sul sito www.eni.it.

Notice of Shareholders' meeting

The Ordinary and Extraordinary Shareholders' Meeting of ENI S.p.A. will be held in Rome at the Auditorium del Massimo, Via Massimiliano Massimo no. 1/7, on June 16, 1998 at 10:00 a.m. local time on first call and, if necessary, on June 17, 1998 at the same time and location on second call, to discuss and resolve upon the items of the following:

Agenda

Extraordinary Part

1. Delegation of authority to the Board of Directors to issue shares to be assigned to managers pursuant to Article 2349 of the Civil Code. Resolutions related thereto.

Ordinary Part

1. ENI S.p.A. Financial Statements at December 31, 1997, Consolidated Financial Statements at December 31, 1997, Report of the Directors on the course of business, Report of the Board of Statutory Auditors and Report of the Independent Auditors. Resolutions related thereto.

2. Allocation of net income.

3. Determination of the number of the effective Auditors.

4. Appointment of the Statutory Auditors.

5. Determination of the Chairman's of the Board of Statutory Auditors and of the Executive Auditors' compensation.

6. Appointment of the Independent Auditors for the three-year period 1998-2000. Resolutions related thereto.

7. Administrative fines applicable in case of violation of tax laws. Resolutions to be assumed pursuant to Article 11, paragraph 6, of Legislative Decree No. 472 dated December 18, 1997.

Pursuant to the By-laws, the Auditors will be elected on the basis of candidate lists.

Said lists have to be presented, deposited and published according to the procedures and terms set forth in the By-laws.

Admission to the Meeting will be granted to Shareholders who have deposited their Shares at least five days prior to the date of the first call of the Meeting at the Company's Registered Office in Rome, Piazza Enrico Mattei, 1 or with one of the following Agents: Banco Commerciale Italiana S.p.A., Credito Italiano S.p.A., Istituto Bancario San Paolo di Torino S.p.A., Banca Nazionale del Lavoro S.p.A., Banco Ambrosiano Veneto S.p.A., CARIPLO-Cassa di Risparmio delle Province Lombarde S.p.A., Banca Monte dei Paschi di Siena S.p.A., Banca Pideuram S.p.A., Solidi Sim S.p.A., Citibank N.A., Morgan Guaranty Trust Company of New York, nonché Monte Titoli S.p.A. per i titoli della stessa amministrata.

Il voto potrà essere esercitato anche per corrispondenza in conformità alle disposizioni del "Regolamento concernente le condizioni e le modalità per l'esercizio del diritto di voto per corrispondenza" emesso il 30 dicembre 1994 dalla Banca d'Italia, dalla Consob e dall'ISVAP e pubblicato sulla Gazzetta Ufficiale del 5 gennaio 1995, n. 4 (Serie generale).

Le relazioni illustrate e le proposte di deliberazione all'assemblea sui punti all'ordine del giorno nonché la documentazione relativa al punto 1) delle paro ordinaria dell'ordine del giorno, saranno depositate presso la sede legale e gli indirizzi indicati in precedenza entro il termine stabilito dalle disposizioni vigenti e vi rimarranno fino alla data della riunione assembleare. La scheda di voto, unitamente al biglietto di ammissione alla votazione, dovrà pervenire alla Segreteria Societaria dell'ENI S.p.A., Piazza Enrico Mattei, 1 - 00144 ROMA, entro il 13 giugno 1998.

Beneficial Owners of ADRs, listed on the New York Stock Exchange, each of ADR representing ten ordinary Shares issued by ENI S.p.A., who have deposited their ADRs with the Morgan Guaranty Trust Company of New York by June 5, 1998 will be entitled to participate to the Meeting or to exercise votes by mail, after having complied with the deposit and registration requirements for Shares held. Beneficial Owners who have taken advantage of Proxy Vote or Vote by Mail options are entitled to assist to the Meeting upon written request to be made to the Morgan Guaranty Trust Company of New York, ADR Depository.

The Chairman of the Board of Directors
Mr. Guglielmo Antonio Claudio Moscato

Information for Shareholders

Beneficial Owners are entitled to exercise their right to vote by mail. Shareholders willing to exercise their vote by mail shall apply to the Agents listed on the Notice of the Meeting, depositing their Shares with such Agents, or, for Shares deposited with Monte Titoli, by supplying the certificate pursuant to Article 3, Law 289, June 19, 1986.

Shareholders are entitled to request to the Company and the Agents listed on the Notice of the Meeting a folder containing the Vote by Mail Card, the reports and the proposals of resolutions by the Board of Directors to the Shareholders on the items on the Agenda, the documents explaining the vote by mail procedures and a pre-addressed return envelope for the delivery of the Vote by Mail Card and the Admission Ticket Card to the Company.

Envelopes containing the Vote by Mail Card and the Admission Ticket Card shall be received by ENI S.p.A. - Segreteria Societaria, Piazza Enrico Mattei, 1 - 00144 ROMA, Italy by June 13, 1998.

The exercise of vote by mail is not compatible with voting by proxy and must be exercised personally by the Beneficial Owner.

To timely comply with admission and registration procedures, Shareholders are kindly requested to arrive at the Meeting in advance with respect to the starting time of the Meeting itself. Registration for the Meeting will take place at the same location of the Meeting starting at 9:00 a.m.

ENI S.p.A.'s Corporate Secretary is available for any further information. Shareholders may need at the following numbers: Telephone +396/59822421 - Fax +396/59822233.

The reports and proposals of the Board of Directors to the Shareholders' Meeting are also available on www.eni.it.

COMPANIES & FINANCE: INTERNATIONAL

SOUTH AFRICA STANBIC AND LIBERTY LIFE DISPUTE VALUATIONS

Disagreement delays merger

By Victor Mallet
in Johannesburg

The planned merger of South Africa's Liberty Life and Standard Bank Investment Corporation, designed to create a R30bn (\$16bn) financial services company, has been delayed by disagreements over the relative value of the two groups.

In March, the two companies - which have complicated cross-shareholdings - said they hoped to agree by the end of April to simplify their structures and bring together banking, life assurance and fund management operations under the control

of a single holding company. It was one of the largest of a series of moves towards consolidation in the fast-growing South African financial services sector, which has helped boost share prices of banks and life assurance companies.

However, yesterday Stanbic and Liberty Life said it was apparent that "there is as yet unresolved significant disparity in the views of the parties and their advisers as to the relative values of the Liberty Life and Standard Bank groups".

The dispute will be referred to the boards of the two companies "after which

a decision will be made on what further steps are to be taken". Both boards are expected to meet this week. No further details were disclosed, but bankers and stock analysts said Donald Gordon, founder, significant shareholder and group chairman of Liberty Life, was unhappy with the valuation placed by Stanbic on his organisation. They said it was also likely that there were disagreements over who would run the new holding company.

Negotiations continue, but if the two parties fail to agree, they will probably unwind their cross-holdings. Stanbic, which has a market capitalisation of R37bn, is Africa's largest bank.

Mexican rock promoter is on a roll

CIE plans expansion throughout Latin America, writes Henry Tricks

Alejandro Soberón does not look or sound like Latin America's premier rock promoter.

With neat, monogrammed shirts, the soft-spoken 38-year-old looks more at home in a corporate boardroom than he would among screaming teenagers. When he discusses rock music, he bashfully admits he is not even a true fan.

But Mr Soberón has done more than anyone to spread the gospel of live rock music in Mexico, where until 1990 mega-concerts were banned because of government fears of rioting.

Last Friday his eight-year-old company, Corporación Interamericana de Entretenimiento, launched a new share issue to help finance expansion into South America, where until the 1980s a combination of import controls and authoritarian governments had kept rock in the shadow.

The company said the new issue would be of non-voting L shares worth \$30m. Current shareholders would have 15 days to increase their stake before the L shares are offered to the general public from May 15.

Part of the proceeds will go towards a recent joint venture with Argentina's flamboyant rock promoter Daniel Grinbank, which aims to turn Latin American soccer stadiums into a single touring circuit for bands such as The Rolling Stones and U2, selling up to 700,000 tickets a venue.

It would make the partnership, known as CIE-RP, the largest live rock promotion outfit in Latin America, where attracting lucrative stadium bands has often been complicated by chaotic management and lax security.

Eyeing a wider consumer market, CIE-RP is also planning theatre productions, funfairs and family entertainment shows. The company has bought a theatre in

Buenos Aires to stage a live version of Disney's *Beauty and the Beast*, which has sold some 70,000 tickets during a year-long run in Mexico City.

Borrowing from Mr Soberón's success in Mexico, it also plans to turn regional computerised ticket sales, telemarketing and event advertising that helped CIE's sales to soar 120 per cent to 278m pesos (\$183m) in the first quarter, compared with the same period last year.

CIE has a joint venture in Mexico with Ticketmaster, the US ticket selling company which now operates in Argentina and soon expects to open in Chile. Last week it announced it would start selling Ticketmaster tickets via the internet. It has also begun computerised ticket sales for everything from baseball games to cock-fighting fairs.

Analysts say Mr Soberón's track record suggests he can sell shares as well as he sells tickets. When CIE went public in 1996, just five years after it was created, it was the first Mexican company to do so in the wake of the country's 1994 peso crisis. After that, the share price

surged from 6.35 pesos to

some 65 pesos before split to boost liquidity last month.

CIE was the first Mexican company to graduate from Mexico's illiquid market for medium-cap stocks to the principal stock market, where its capitalisation now stands at about \$385m. Analysts say CIE is now joining the "big league" of Mexican companies which are branching out into South America to hunt fresh markets. It has a 70 per cent stake in CIE-RP, with an investment of \$36m.

It is also good business. Because of pent-up demand, the says ticket sales for rock in Mexico dipped just a per cent in 1996 when Mexico's economy fell into its worst slump in 50 years.

Equally recession-hardy could be sport. One of Mr Soberón's dreams is to provide ticketing for Latin American soccer matches.

From his penthouse offices in Mexico City's upscale Polanco district, he can also gaze over what may become a more gentrified future. Less than a mile away is Mexico's main racecourse, the Hipódromo, that CIE recently won a contract to operate with the US Kentucky Derby operator, Turf Park. There he plans to build a smart hotel and convention centre and take race meetings upmarket.

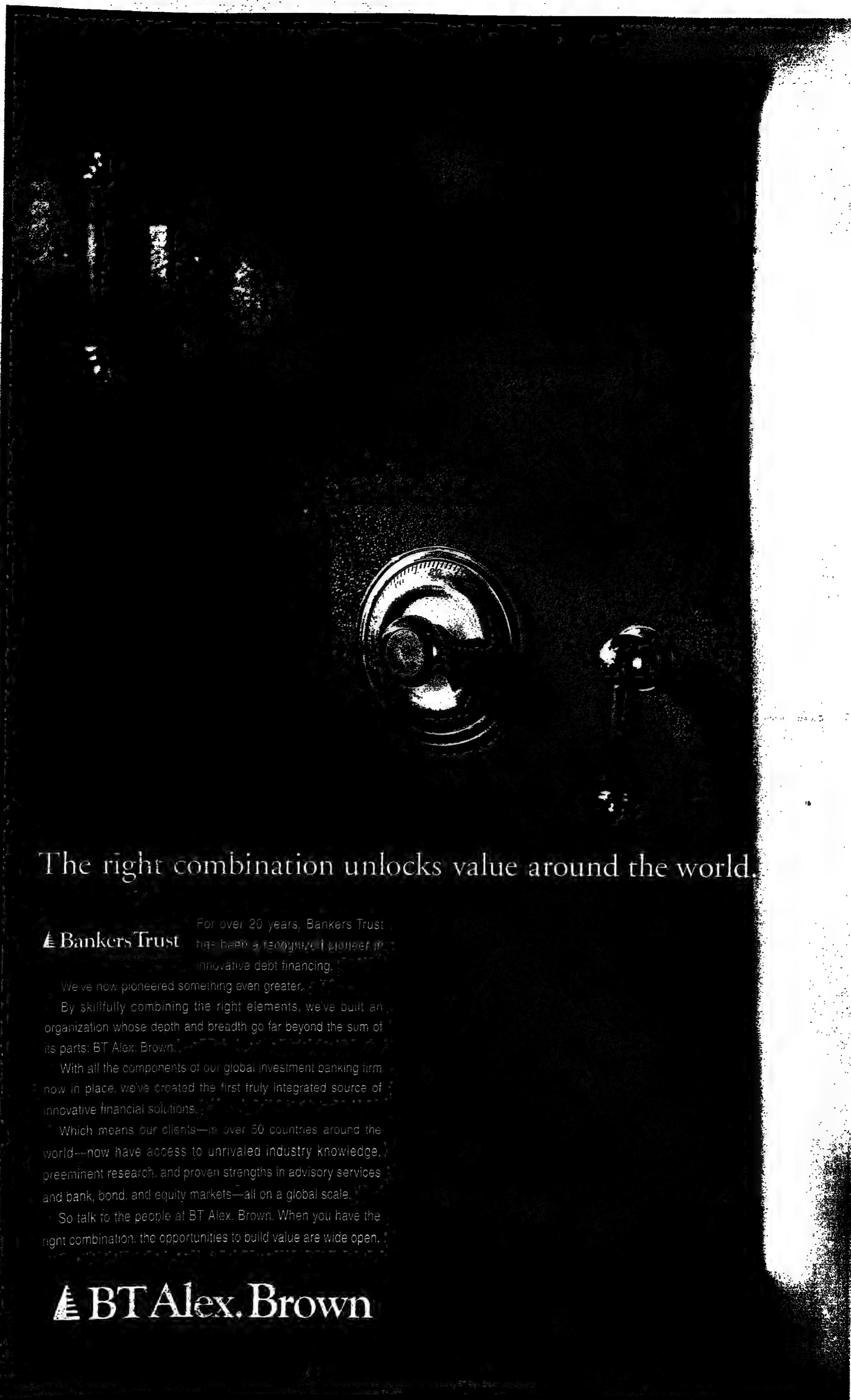
The night club, *The night club*, which is unapologetic. He cheerfully admits he is a rock ideologue, and this stood aside for Mr Grinbank - more the typical rock entrepreneur with long hair and jeans - to be CIE-RP's chief executive. "I must say disappointment. I see rock more from an industry view than from an ideological one," Mr Soberón says. "It is serious business."

It is also good business. Because of pent-up demand, ticket sales for rock in Mexico dipped just a per cent in 1996 when Mexico

INTERNATIONAL
plays men



on a roll
Amro
eils parti
rica bid



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COMPANIES & FINANCE: THE AMERICAS

BIOTECHNOLOGY COMPANY'S CANCER TECHNOLOGY DESCRIBED AS 'THE SINGLE MOST EXCITING THING ON THE HORIZON'

EntreMed soars on enthusiastic report

By Victoria Griffith
in Boston

The share price of a tiny Maryland-based biotechnology company almost quintupled yesterday after an article enthusiastic about its cancer technology appeared in Sunday's New York Times.

Company officials at EntreMed were shocked when its stock price soared from \$12.50 to \$66.50 in mid-

day trading yesterday.

The newspaper quoted Dr Richard Klausner, a prominent researcher at the US National Cancer Institute, as calling the technology "the single most exciting thing on the horizon" for the treatment of cancer. The story was picked up by television news and newspapers around the country.

EntreMed was formed to develop and market two molecules, endostatin and

angiostatin, which starve cancers by depriving them of the blood they need to grow. Discovered by Dr Judah Folkman of the Boston Children's Hospital, both molecules inhibit the formation of new blood vessels when injected into tumours.

In mice, the molecules have been shown to cure all forms of cancer with no side effects.

Biotechnology stocks commonly rise and fall steeply

based on trial results, but such price changes are very unusual in technology that is in pre-clinical stage, as EntreMed's anti-cancer molecules are.

The company will not start human clinical trials for at least another year. "The share price surge is certainly a surprise, since we haven't issued any major announcements on our drugs for at least a month and we're so far from

approval by the Food & Drug Administration," EntreMed said.

Moreover, the good news about EntreMed's technology has been known for months. A cover story in the science journal *Nature* last year revealed that one of EntreMed's anti-cancer molecules, angiostatin, had cured tumours in mice. The New York Times itself had already published two articles on the research in

the past six months.

EntreMed researchers warned that their anti-cancer research was years away from approval.

While the National Cancer Institute - which was unavailable for comment yesterday - has said it would like the drugs to be fast-tracked for approval, it has no influence in the matter. The leap from mice to humans, moreover, is often disappointing.

Big may not be so beautiful

Consolidation in US banking has acquired its own momentum, but some doubt the underlying logic, writes John Authers

Many superlatives have been applied to the wave of consolidation that has swept through the US banking sector in the past five years, but last month they were justified.

April saw the announcement of the three most expensive bank takeovers in US history, plus a bid to make the fourth largest.

Apart from the decision by Citicorp, the largest US bank by deposits, to sell to Travelers Group, a financial conglomerate encompassing investment banking and insurance, for \$22.5bn, the month also saw the \$66bn purchase of California's BankAmerica by NationsBank of North Carolina, and the \$29.5bn takeover of First Chicago NBD by Banc One.

According to UBS Securities, the three resulting banks will have a joint market value of \$333bn, more than the \$260bn which the entire US banking industry was worth at the end of 1994.

Other sectors of retail financial services have also been affected. In Canada, four of the largest five banks are merging, while March saw the takeover of H.F. Ahmanson, the second largest thrift in the US, by Washington Mutual, the largest, in a deal worth \$8.87bn.

Furthermore, the consolidation is not yet over.

While the Citicorp and BankAmerica deals are likely to remain the largest for a while - because there are few independent banks which could command such a price - numerous large banks are known to be con-

sidering combinations which would have seemed unthinkable only a few months ago.

Thomas Hanley, the veteran banking analyst for UBS Securities who has consistently backed both NationsBank and Citicorp over the past few years, describes conditions as "bank heaven". He says the low interest rates and inflation and low credit losses created by the current healthy US economy have enabled "the rebuilding of the liquidity, earnings and capital structures of banks".

This has given them the strength, and the share price, to make acquisitions. Another factor is that the market is still highly fragmented, thanks to Depression era regulation which limited the spread of a bank's book value, so total assets, the average multiple paid in the first quarter of this year was 2.88 times book value. This was up from 2.01 times book in the first quarter of last year, and an average of 1.72 times book in 1994, when banking consolidation was already swift.

Bank of New York's unsolicited stock swap offer for Mellon Bank of Pittsburgh, which remains on the table although rejected by Mellon's board of directors, values the target at 5.71 times its book value.

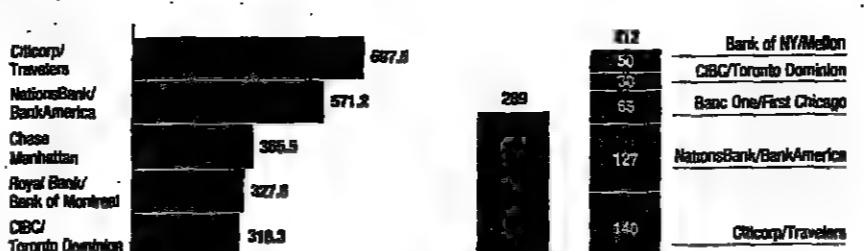
Greater focus is also being placed on implementation. Frank Cahouet, Mellon chief executive, rejected BoNY's offer because of "execution risks". He felt that cost cuts required to make the merger work would lead to lost revenue - a phenomenon which

has increased from 14.7 per cent in 1995 to 32.3 per cent in deals announced so far this year.

The process has also

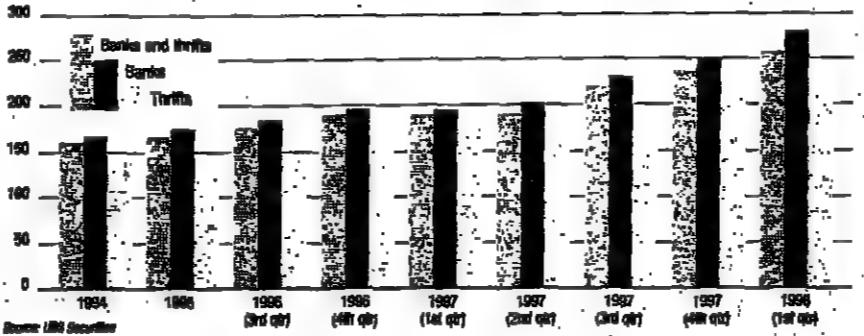
acquired its own momentum. Several bank chief executives say they are exploring mergers simply to

Banking on growth?

Top five
Assets (\$bn)

Average deal price to book value

Per cent



hit Wells Fargo hard after its \$12bn acquisition of First Interstate early in 1996.

The more expensive mergers mostly rest on heavy cost cuts without loss of deposits. Some, such as the Citicorp/Travelers deal, require "revenue synergies", or gaining revenues through selling more products. While both concepts make strategic sense, they require good implementation.

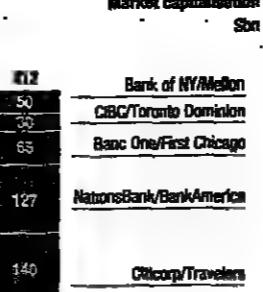
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The process has also

acquired its own momentum. Several bank chief executives say they are exploring mergers simply to

Market capitalisation (\$bn)



been done or will be done can be carried off successfully".

He provided a list of problems. "The combined institution may not be able to realize as many economies of scale as it had assumed possible, in such areas as credit appraisal, disbursements or marketing may be encountered.

"The new institution may lose more customers than expected. And the consolidated institution may not even be able to improve pricing power, because it will be competing with other large organizations equally intent on developing nationwide franchises."

But in spite of these concerns, speculation remains

that several big deals are in the pipeline. These might involve the large European "universal" banks, such as HSBC, Credit Suisse and ING Barings. Within the US, several medium-sized regional banks are seen as likely targets, such as Citicorp in the mid-Atlantic, SunTrust in New Jersey, and KeyCorp in Ohio.

Bigger combinations widely touted include a takeover of Fleet Financial, the largest bank in New England, possibly by First Union, whose franchise spreads up the Atlantic coast from Florida to New York, and a buy-out of Wells Fargo by US Bancorp of Minnesota.

Equitable also controls the Donaldson Lufkin & Jenrette investment bank, which had already recorded a 55 per cent increase in operating profits to \$134.1m, backed by strong results from its high-yield bond underwriting business.

NEWS DIGEST

BERKSHIRE HATHAWAY

Long-term benefits seen from introduction of euro

Warren Buffett, the investor known as the sage of Omaha, and his partner Charlie Munger yesterday warned that the introduction of the euro was likely to cause "hurt" but in the long term would bring huge benefits to the global economy.

In an interview with the Financial Times ahead of the annual meeting of Berkshire Hathaway, the investment company they head, Mr Munger said "a lot of people will get hurt in the process" of creating the single currency. However, Mr Buffett added that "in the end it will work to the world's benefit over time".

Berkshire is one of the most powerful investment companies in the world and owns large stakes in several US blue-chip companies, including Coca-Cola, Gillette and Wal-Mart.

Mr Buffett said he expected further rapid consolidation in the financial services industry. Berkshire is one of the largest shareholders in Travelers Group, the financial services conglomerate which recently announced plans to join forces with Citicorp in the largest merger in history. "When something like that [the consolidation process] gains momentum, it starts to feed on itself," said Mr Buffett. "It has caused every manager of every financial service organisation to be thinking actively about a whole lot of possibilities they were not thinking of a year ago."

Earlier, at a press conference, Mr Buffett said that following the sale of a "little of several" of Berkshire's stocks, there had been a "drifting up" of the size of its cash holdings.

Speaking of McDonald's, the fast food chain, whose share price was hit in March when it emerged that Berkshire had sold some of its shareholding in the company, he said: "We think it's an absolutely first-class company, but the fast food business might be a little tougher than I first thought."

William Lewis, Omaha, Nebraska

FINANCIAL SERVICES

Equitable advances

The Equitable Companies, the US financial services conglomerate in which AXA France has a controlling stake, yesterday announced a rise of 82 per cent in operating earnings for the first quarter. Its investment management businesses continued to benefit from the bull market and the impact of heavy saving by members of the post-war "baby boom" generation. This was equivalent to 92 cents a share, far above the 78 cents which had been forecast by a consensus of analysts polled by Boston-based First Call, and Equitable's share price gained strongly in morning Wall Street trading as a result. By year end, they were up \$1 at \$65.14.

Operating profits from its insurance and annuity operations, which are mainly built around retirement savings, rose 69 per cent to \$122.4m. This figure excludes investment gains, and deferred acquisition costs arising from its demutualisation three years ago. Total annuity premiums rose 52 per cent over the year to \$981.2m, while mutual fund sales grew 50 per cent to \$563.6m. The company said the expenses for its life and annuity business rose by only 2.9 per cent.

Equitable also controls the Donaldson Lufkin & Jenrette investment bank, which had already recorded a 55 per cent increase in operating profits to \$134.1m, backed by strong results from its high-yield bond underwriting business.

HOTELS

Posadas in Caesar Park buy

Grupo Posadas, Mexico's largest hotel operator, is expanding into Latin America with the acquisition of three Caesar Park hotels in Argentina and Brazil for \$123m and the purchase of the Caesar Park brand for Latin America and the Caribbean. "The Caesar Parks attract high-income foreign tourists and businessmen," Manuel Borja, Posadas vice-president for financial planning, said yesterday. "They will give us a strong foothold in the luxury end of the Latin American hotel market."

The Caesar Parks in São Paulo, Rio de Janeiro and Buenos Aires were bought from Aoid Corporation, a Japanese investment group. Despite the strength of the Argentine and Brazilian currencies, Mr Borja said the dollar-linked tariffs charged by Caesar Park hotels provided a natural hedge against devaluations. With the new acquisitions, Posadas has become the largest hotel chain in Latin America with 51 hotels and more than 11,000 rooms in five countries.

Mr Borja said Posadas also planned to introduce its successful Mexican chain of Fiesta Inn hotels, which caters to the travelling businessman, throughout Latin America. The group might also bid for the Camino Real chain of hotels, which is being auctioned this year by the Mexican government.

Posadas posted net sales of 459m pesos (\$54m) in the first quarter of 1998, a 2 per cent increase over 1997. The company said the weather effects of El Niño had caused lower occupancy rates at its beach resorts during the peak winter holiday months. Nevertheless, cash flow increased 7 per cent to 158m pesos and net majority income was 46 per cent higher at 147m pesos. Leslie Crawford, Mexico City

Arco agrees \$2.5bn buy

By Tracy Cormican in New York

Arco, the US-based oil company, yesterday agreed to buy Union Texas Petroleum in an all-cash deal valued at \$2.5bn, a 40 per cent premium to the company's market value.

Arco will pay \$3.3bn including debt and preferred stock.

The company said that buy-out firm Kohlberg Kravis Roberts had agreed to sell its 25.6 per cent stake in Union Texas.

Mike Bowlin, Arco chairman and chief executive, described the deal as "an important building block. This acquisition is consistent with our strategy of building scale and presence

in five to six core producing areas".

He said he expected the merger to produce after-tax savings of at least \$85m a year eventually. There was an "exceptional degree of overlap between the assets of the two companies", as more than 90 per cent of Union Texas' assets are located in Arco's core producing areas, particularly in Venezuela, Indonesia, the North Sea and Alaska.

The deal will be financed initially by commercial paper and other short-term borrowings, backed by existing and additional bank facilities. Arco planned to sell some assets to reduce its debt to capital ratio to a little over 40 per cent. It said

the ratio is set to rise to 51 per cent after the deal.

The group's Australian coal business is up for sale, and it will consider the sale of other assets, including Union Texas' petrochemical unit. Arco recently sold some US coal assets and its stake in Lyondell Petroleum.

The deal would dilute earnings until the end of 1998 "only modestly", but be accretive to operating cash flow in the first year, the company said.

Arco shares slipped almost 3 per cent to \$78.50 following the announcement of the deal, while Union Texas shares gained nearly 40 per cent to \$28.50, reflecting the premium in Arco's bid price.

News that Boeing would lead the project comes as Iridium, the first of the global mobile telephone ventures, is on the brink of completion. That service, backed

by Motorola, is based on a network of 66 satellites in low earth orbit. Close behind is Globalstar, backed by Loral, which launched the first of its 48 satellites in February.

The Iridium system's 16 satellites - with an extra satellite available as a spare - would move in an elliptical orbit round the earth, a pattern that the company said would allow it to concentrate its capacity over its largest geographic markets during daytime hours and so reduce the number of satellites it would need.

Boeing, which was selected yesterday to lead the project from design through to deployment of the satellites, said it would

allocate up to 300 people to the project. It will also take an equity interest in Mobile Communications, although the two sides did not reveal the size of the stake. Mobile Communications hired Merrill Lynch last month to advise on financing.

Boeing is already spearheading a separate global satellite venture - Teledesic, a service backed by Bill Gates and Craig McCaw, the most successful US telecommunications entrepreneurs. Unlike that plan, which is based on internet services, Teledesic would compete head-on with Iridium, Globalstar and another venture, ICO Communications, in providing global mobile voice service.

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1997 FINANCIAL PERIOD

STRONG INCREASE IN SALES (+82%) AND CONSOLIDATED NET INCOME (FF. 27.3 million versus FF. 10.8 million in 1996)

Parent company (FF. millions)	1996	1997

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COMPANIES & FINANCE: ASIA-PACIFIC/MIDDLE EAST

TELECOMMUNICATIONS TERRITORY'S LEADING CARRIER MEETS FORECASTS BUT SURPRISES WITH HK\$2bn CHARGE

Hongkong Telecom advances 11.6%

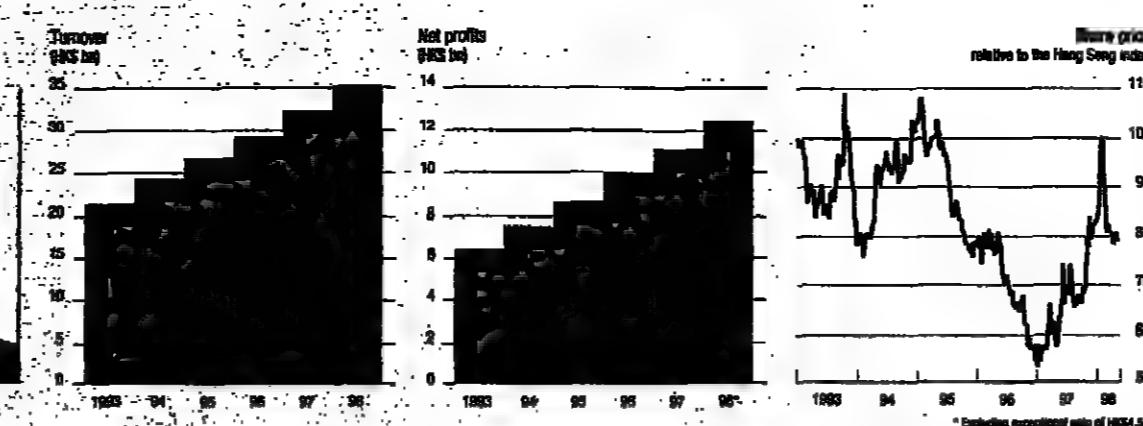
By Louise Lucas
in Hong Kong

Hongkong Telecom, the territory's dominant carrier, posted an 11.6 per cent rise in net profits to HK\$12.47bn (US\$1.6bn), before exceptional items for the year to March 31.

The figure was in line with market expectations, but the company surprised analysts by taking a HK\$2bn charge against write-offs of obsolete equipment. The charge was timed to coincide with a HK\$6.7bn exceptional gain, which is part of the compensation paid by the government in return for the company's early surrender of its monopoly in international direct dialling.

Including the exceptional items, profits rose 52 per cent to HK\$17.03bn. Recent earnings growth showed that Hongkong Telecom has started to feel the impact of the economic slowdown in the territory, with a deceleration in international traffic exacerbated by growing use of callback.

These services, whereby a call is made via a third country and bounced back as a cheaper incoming call, are believed to account for 40



per cent of all international calls from China. Hongkong Telecom has sought to stem the loss of revenues by launching its own callback operation, which it said yesterday had been "highly successful".

"Profit growth is coming from interest income and cost-cutting," said Dylan Tinker, regional telecoms analyst at Jardine Fleming Securities.

Jake Lynch, also of Jardine, estimated that HK\$1bn came from interest income last year, a rise of 41 per cent over the previous year.

China deals are regarded as no nearer than they were before C&W sold China a

minority-owned by Cable & Wireless of the UK, had a cash pile of HK\$12bn at the end of the financial year, and was able to capitalise on high interest rates in Hong Kong as the authorities sought to defend the currency.

However, investors who would prefer to see the cash spent on investments in China and the rest of Asia were likely to remain disappointed, analysts said.

New areas of investment are important for Hongkong Telecom. It will begin to lose

its stranglehold on the IDD market last January, in return for a promise of access to the mainland market.

South-east Asia, which should provide more fertile ground in the wake of the regional crisis, is in effect

ruled out by C&W's desire to have majority control, which would limit its shopping list to the heavily indebted telecoms companies. In any event, these purchases are unlikely to be made through Hongkong Telecom.

Jeff Camp, regional tele-

coms analyst at Morgan Stanley Asia, said data services - which have been growing at about 30 per cent a year - would start to make reasonable contributions to earnings, in line with the pattern in countries such as the US.

"It's encouraging that that's becoming a stronger part of the business," he said.

Earnings per share before exceptional items rose 8.3 per cent to 105.3 cents last financial year, and the dividend has been lifted 11.7 per cent to 88.2 cents.

Benpres ahead at 2.3bn pesos

By Justin Maruzzi in Manila

Benpres Holdings, the Philippine utility and infrastructure conglomerate, yesterday reported profits up 15 per cent to 2.3bn pesos (357m in 1997).

Benpres, which has investments in broadcasting, banking, power, water, property, infrastructure and telecoms, said consolidated revenues rose 22 per cent, from 5.4bn pesos to 6.6bn pesos.

Shares in the group, which released incomplete 1997 results in March, rose slightly to close at 7.4 pesos.

The Lopez family, which owns 54 per cent of Benpres, last month restructured the group's media interests to allow foreign ownership. At present, foreign investors are prohibited from buying shares in local media companies.

Broadcasting and cable is a core business for the group - representing 53 per cent of total earnings - through its 71 per cent stake in ABS-CBN, the country's largest media group, and its 20 per cent holding in Sky Vision. ABS-CBN last week announced first-quarter profits ahead 35 per cent to

309.5m pesos. Benpres was also lifted by Rockwell Land, its property subsidiary, and Bayantel, its telecoms arm.

Power generation and distribution accounted for 28 per cent of profits, with 19 per cent coming from banking and other interests.

Benpres has also moved into infrastructure recently.

Last year, through the Maynilad Water Services consortium, it won the 25-year contract to operate one of

Manila's two water concessions. Last month, Benpres announced that Maynilad Water and First Philippine Holdings, which operates a gas company, would raise \$470m through loans and by issuing convertible bonds.

Proceeds will be used to finance infrastructure requirements.

Investors have praised the group's management and welcomed the move to allow foreign ownership. "Benpres is one of the few Philippine conglomerates with a clear strategy - to provide integrated multimedia and basic services to households - which offers synergies across its businesses," said an analyst at a foreign brokerage.

NEWS DIGEST

INVESTMENT BANKING

China International Capital Corp chief dies

Austin Koenen, chief executive of China International Capital Corp, the pioneering Sino-US investment banking joint venture partly owned by Morgan Stanley, died at the weekend in Beijing. No successor has been named, and in the short term his work will be carried out by various deputies.

Mr Koenen, 56, previously headed the public finance division for Morgan Stanley Dean Witter in New York, before being relocated to Beijing in July 1996.

CICC, launched in 1994, has enjoyed success in equity underwriting and direct investment. It has secured a number of high-profile mandates, including the flotation of China Telecom (Hong Kong) - the first vehicle to give foreign investors equity participation in China's closely guarded telecoms market - and its subsequent acquisition of a mobile network from its parent. Louise Lucas, Hong Kong

EGYPT

Tax changes hit CIB

Radical tax changes cut profits at Egypt's leading private-sector bank by 30.5 per cent in spite of increased income.

Commercial International Bank (CIB), Egypt's largest privately owned bank in terms of assets, blamed the fall in net profits, to £347m (\$613.6m) in the first three months of 1998, on a government decision to close a tax loophole allowing banks and other institutions to deduct interest expenses from their profits.

Banks were also badly hit by the closure of the loophole affecting relief on interest paid on money borrowed to buy treasury bills and time deposits.

The profits decline came in spite of a 16.9 per cent increase in net operating income. That growth was fuelled by increased fee income, foreign-exchange trading and investment banking revenues. The tax change resulted in an 8.9 per cent fall in CIB's total assets, from £21.4bn to £21.2bn.

CIB's fall in profits was 10 per cent deeper than expected. All of Egypt's large banks are expected to report similar declines, while industrial groups will also see profits suffer, according to analysts. The tax change has already resulted in many banks off-loading treasury bills. Mark Huband, Cairo

INTERNET NETWORKING

Cisco in Israeli acquisition

Cisco Systems, the US internet networking company, yesterday said it agreed to purchase Class Data Systems, a private networking start-up company based in Israel and California, for \$50m in stock and cash.

The acquisition, Cisco's first in Israel, is the latest in a wave of foreign investments in the Israeli technology sector. The deal will be completed next month and Cisco will incur a one-time charge against after-tax earnings of 2.4 US cents a share in the fourth quarter.

Cisco, which already has a research and development centre in Israel, said Class Data's software allows system administrators to prioritise network traffic.

According to Israel's trade and industry ministry, foreign investment in high-tech companies climbed 25 per cent, from \$1.2bn in 1996 to \$1.5bn in 1997.

Venture capital, which has helped create start-up companies such as Class Data, has also been increasing. The Israel Venture Association said yesterday that venture-capital funds raised doubled, from \$287m in 1996 to a record \$578m last year. Avi Machlis, Jerusalem

BANKING

Sanwa to cut low-yield loans

Sanwa Bank will reduce low-yield loans by Y1,200bn (\$8bn) in the US and Europe over the next two years, according to the Nihon Keizai Shinbun.

It also plans to close 17 branches in the US and Europe this year and strengthen operations in Asia outside Japan. In the US and Europe it will reduce its dealings with leading corporate clients and focus on loans to small and mid-size companies, securities operations and the derivatives business.

Sanwa intends to shut 10 offices in Europe and seven in the US and Central America, and to integrate US offices handling loan management into its New York branch.

As part of its strategy of boosting operations in Asia, the bank has invested Y10bn in Siam Commercial Bank in Thailand and formed ties with five banks in the region to strengthen its fund settlement service for Japanese companies operating there. AP-DJ, Tokyo

Comments and press releases about international companies coverage can be sent by e-mail to international.companies@ft.com

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COMPANIES & FINANCE: UK

VENTURE CAPITALISTS

Cinven raises further \$2.5bn

By Jonathan Ford

Cinven, the venture capital group, has raised £1.5bn (\$2.5bn) from 50 international institutions to invest in buy-outs in the UK and continental Europe.

The move entrenches Cinven as one of Europe's most active venture capital funds, particularly at the larger end of the market. Over the past 12 months, it has backed the continent's two largest buy-outs.

In January, Cinven funded the acquisition of IPC Magazines from Reed Elsevier, the Anglo-Dutch media group, for £860m and last July it backed the £1.5bn buy-out of the hospital and healthcare arm of Générale des Eaux.

Cinven, itself a buy-out from the British Coal pension fund in 1995, last raised money in November 1996, when it assembled a £1bn fund from 25 institutional investors. This is now almost fully invested.

Cinven's fundraising is the latest in a wave of such exercises by UK venture capital groups. Recent research by

KPMG Corporate Finance estimates that there is \$50bn to be spent across Europe in the next two years.

John Brown, deputy managing director of Cinven, said about two-thirds of the commitments received had come from the UK and continental Europe, with the remainder coming from North America, the Middle East and east Asia.

He expected at least half the fund to be invested in UK deals, with the remainder on the Continent. "Although the European market is growing fast, they still don't have the infrastructure or the exit opportunities that there are in the UK."

The fund is aimed at deals of at least £50m.

Cinven is involved in a number of large deals. It is bidding for the packaging division of the Dutch paper and distribution group, KNP, said to be worth £900m. It was also the under-bidder in the auction for RAC's motor services business, expected to be bought by Cendant of the US for \$450m.

By Peggy Hollinger

Co-operative Retail Services, which operates supermarkets, department stores and funeral parlours, will today announce a significantly deeper annual loss as it struggles to revive its ailing food retailing business.

The UK's largest single co-operative retail society saw pre-tax loss almost double from £13.5m to £25.6m (£42.5m) in the year to January 31 1998. Sales were static at £1.54bn.

The retailer's worsening performance since it incurred its first loss in 1996 could trigger another opportunistic effort to break up Britain's under-

performing mutually-owned stores group.

Andrew Regan's controversial attempt last year to take over CRS's sister group, Co-Operative Wholesale Society, was launched after it announced a sharp drop in profits.

Mr Regan dropped his pursuit after he and another executive of Lanica Trust were filmed in a hotel car park handling documents given to them by a senior CWS executive, who was later sacked.

Today's figures are also almost certain to revive pressure for a merger of CRS and CWS. CWS last week announced its third year of profits decline. But Harry

Moore, the departing chief executive of CRS, said he was convinced "the medicine is working" to revive the food division. He pledged CRS would return to profit this year at the trading level.

In the first 12 weeks of the current financial year, he said, CRS was showing a 3.5 per cent increase in overall like-for-like sales, with a stronger 4 per cent improvement in the food division.

The group had embarked on "radical surgery" in 1997-98, investing £165m in refurbishing stores, installing information systems and improving distribution and product delivery.

Almost 100 of the 480 stores had been refurbished

during the year and a further 100 were scheduled for this year.

Mr Moore said the renovated stores were showing sales increases on average of about 38 per cent.

"We are getting our house in order, but such fundamental change does not come without cost," he said.

"Tighter financial controls are now in place and the next phase of the programme will be achieved with nothing like the impact on profits that we have seen in 1997."

Mr Moore said the deeper losses partly reflected a £10m increase in staffing costs, which included redundancy charges.

COMMENT

Flotations

For a couple of weeks last month, smaller quoted companies were seemingly back in favour. The narrowing gap between the FTSE SmallCap index and the FTSE 100 was mainly a faltering of the latter. Still, optimists seized on it as a sign that market sentiment was turning towards smaller companies. Such a shot in the arm is just what the anaemic new issue market needs. But so far this year, smaller company flotations remain thin on the ground. And longer term, the trend to pan-European investors' bias towards big companies is a cause for concern?

Not immediately. The dearth of flotations is partly because the big pick-up in venture capital-backed buy-outs did not occur until 1996-97. Given typical turn-round times, the resultant wave of exits should not be expected before 1999. Indeed the easy availability of private equity means some companies may postpone or even forgo flotation. And for those that do occur, success is determined largely by sector not size: information technology and pubs, for instance, are currently in vogue.

Nevertheless, stories of less glamorous businesses passing up expansion opportunities are a touch worrying. Some companies have ambitions that bank finance alone cannot support but have no need for a venture capital makeover. And though being acquired may be a route to expansion, that detracts from the vibrancy of the growth company ranks.

Hilldown Holdings

The agony should be over for Hilldown Holdings' shareholders on Friday. With its enterprise value of £1.6bn (including about £300m net debt) falling £1bn short of last year's sales, it looks a clear candidate for unbundling. Easiest to split off will be housebuilding and furniture. Conservative valuations produce £450m-£500m combined; in the current climate, more should be expected. More interesting is what will happen to the food businesses, ranging from commodities to well-known brands. Here the disappointment is that operating margins have been stuck at only 5.6 per cent: hence the current weak valuations, averaging 50-60 per cent of their £2.1bn sales. Whatever combination of demerger and trade sale Hilldown picks, shareholders should see some gains even after expenses and tax.

Pub group seeks Ambishus float

By David Snook

The Ambishus Pub company, backed by some of the best known names in the business, is to float on Aim this week.

"The name Ambishus is vulgar, but that is deliberate," said Philip Snook, the non-executive chairman who used to be managing director of The Magic Pub Company. "Our 41 pubs were never going to be enough to satisfy our appetite: we certainly won't be this size for long."

Investors include David Bruce, who started the Finkin chain, Luke Johnson, former chairman of Pizza Express, and Michael Cannon, who sold Magic Pub to Greens King for £200m (\$330m) in 1996. Managing director of Ambishus is Colin Stevens and finance director is Tim Farnes, both veterans of Magic Pub.

The group, which expects

a market valuation of about £10m, is raising no new money and none of the existing investors is selling shares. The flotation is aimed at raising the group's profile, and facilitating share-based acquisitions.

The strategy is to go for community-based managed pubs of about 3,000 sq ft, which will not be branded. "We don't want to be fashionable, but we do want to be profitable," said Mr Snook.

In the 14 weeks to February 28 profits were £48,700 on sales of £2.7m. The chain of 31 pubs was put together towards the end of last year with the purchase of 15 pubs from Grosvenor Inns for just under £5m, and the acquisition of 10 pubs and three development sites from Regent Inns for £4.3m.

Rea Brothers is sponsor to the float and trading is expected to start on Friday.

Dresdner trust over-subscribed

By Jane Englekirk

Dresdner RCM Global Investors will announce today that it has raised its maximum £25m (\$42m) target for its new endowment policy investment trust.

The fund manager said the placing, which offered shares to the new trust to institutional investors and shareholders in Dresdner's existing endowment trust, had been "significantly" over-subscribed. It would therefore not be going ahead with the planned offer of shares to the public.

The enthusiastic response to the trust comes when there is a net flow of money out of the £20bn investment trust sector, and many trusts are trading at a discount to the value of underlying assets. "It is encouraging to

see that, even if certain parts of the sector are contracting, other areas, albeit specialist ones, are expanding and attracting new investors," said Simon White, head of investment trusts at Dresdner.

Dresdner's ability to attract new money reflects the niche nature of the trust, the Dresdner RCM Endowment Policy Trust 2010. It will be the third managed by Dresdner to invest in traded endowment policies - with profits endowments that are sold by policyholders before they reach maturity. This second-hand market has grown rapidly, partly fuelled by carpet-baggers hoping for windfall payments from insurers that demutualise.

Both Dresdner's existing endowment trusts are trading at a premium.

Scottish Widows revamps teams

By Andrew Edgecliffe-Johnson

Two of the most senior figures at Scottish Widows Investment Management have left suddenly as part of a sweeping management shake-up.

Stan Pearson, head of UK equities and Ken Robertson, head of bonds, have left following a review of Scottish Widows' fund management arm.

The review, instigated by Orie Dudley since his appointment as chief executive in January, is aimed at

improving long-term investment performance.

"We have been doing very well in some areas and not so well in others," Scottish Widows said yesterday.

The review will also mean a change in the role of Leslie Robb, managing director. Mr Pearson will be replaced by Mike Corless, of the existing UK equities team.

The bonds team was being enlarged, Scottish Widows said, under investment director Alan Reid, who has more than 25 years' experience in fixed interest.

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BUSINESS & THE LAW

Sweden criticised on insurance tax



The European Court of Justice last week delivered another important judgment on discriminatory direct taxation in the context of the single market.

The case concerned the payment of tax on capital life assurance premiums in Sweden. Under Swedish tax law, insurance companies established in Sweden pay a special tax levied as a proportion of their net capital value.

For the policyholder, contributions to life assurance policies with companies established in Sweden or abroad are not tax deductible and the proceeds from policies are not subject to tax.

However, savings in the form of capital life assurance taken out with companies abroad are taxed under the Premium Tax Law.

The purpose of the tax law is to ensure competitive neutrality between savings in the form of capital life assurance taken out with companies in Sweden and savings in the form of similar policies taken out with foreign companies.

It was thus intended to compensate for the effect of the special tax on Swedish insurance companies.

Provision was made in the tax law to mitigate the effect of the tax. A policyholder could request an exemption from or reduction in tax if the insurance company was subject, in the state in which it was established, to revenue tax comparable to that payable by Swedish insurance companies.

The Court was asked whether the tax was compatible with the free movement provisions of the Treaty of Rome.

It said that although, as European law presently stood, direct taxation did not fall within the purview of EU law, the powers retained by the member states nevertheless had to be exercised consistently with it.

Since the provision of insurance constitutes a service, Article 59 of the Treaty precludes the application of any national legislation which, without objective justification, impedes a provider of services from actually exercising the freedom to provide them.

In order to enable the objectives of the single market to be

attained, Article 59 also precludes the application of any national legislation that has the effect of making the provision of services between member states more difficult than the provision of services exclusively within one state.

Given the Swedish legislation established different tax regimes for capital life assurance policies, depending on whether they were taken out with companies established in Sweden or with companies established elsewhere, the issue was whether the legislation created obstacles to the freedom to provide services and whether such obstacles were justified.

The Court said the application of the tax amounted to an unjustifiable restriction on freedom to provide services for several reasons.

First, in respect of policies

The tax amounted to a restriction on freedom to provide services

taken out with non-Swedish companies, the policyholder had to register with the tax authority and declare premium payments to it.

These obligations might dissuade interested parties from taking out a policy with non-Swedish companies.

Secondly, in order to obtain an exemption or reduction in the tax payable, the policyholder had to obtain the necessary information concerning the tax paid by the insurance company. Such a requirement was particularly burdensome for the policyholder.

It might also dissuade insurance companies that did not operate in Sweden from offering their services there, since it meant they had to provide potential customers with precise information relating to the tax system applicable to the companies in other member states.

The Court said the system was also operated in an inconsistent and opaque manner.

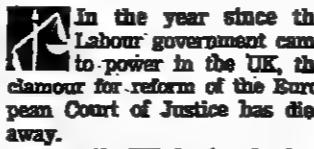
C-118/96 *Safir v Statensmyndigheten i Dalarna Lin. ECJ FC, April 25 1998*

BRUX COURT CHAMBERS, BRUSSELS

EUROPEAN COURT OF JUSTICE REFORM

Europe's paper mountain

The backlog at the European Court of First Instance is getting worse, says Robert Rice



In the year since the Labour government came to power in the UK, the clamour for reform of the European Court of Justice has died.

Before the UK election the Conservative government had been at the forefront of calls for the Court's powers to be curbed. Eurosceptics wanted the Court's wings to be clipped and they issued a statement that the legislation created obstacles to the freedom to provide services and whether such obstacles were justified.

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BRUX COURT CHAMBERS, BRUSSELS

PEOPLE ON THE MOVE

CLR appoints Furse as group chief executive

Clara Furse, the former global head of futures and options at Union Bank of Switzerland, is to join Credit Lyonnaise Rouse, the derivatives arm of France's Crédit Lyonnais bank, as group chief executive.

When she joins today she will fill a position that has been vacant since Bill Bradwell left CLR last year, after a reorganisation of the



Furse moves to CLR

business into three product divisions: financial markets headed by Francis Amman, commodities headed by Andy Goch, and cash markets headed by Alex Ladouceur.

Furse, 40, was born in Canada of Dutch parents, and educated in Colombia, Denmark, and the UK.

In the early days of the London International Financial Futures Exchange, she traded futures for Phillips & Drew, the stockbroker later taken over by UBS, and she has spent 15 years with the group. She has been a life board member since 1990 and is deputy chairman.

Life intends to make its chairman a full-time executive role, so her appointment at CLR appears to rule her out of that position.

George Graham, London

Baldock moves to Bentley

Michael Baldock is moving from SBC Warburg Dillon Read to Bentley HealthCare, the operator of AIDS clinics headed by maverick healthcare entrepreneur Bernard Salick.

Baldock, 34, will be executive vice-president and chief strategic officer at

Bentley. He has been managing director and head of global pharmaceuticals at SBC Warburg Dillon Read. He joined SG Warburg in 1988.

Salick said: "Michael Baldock brings a broad array of financial and strategic development skills combined with unique contacts in both the governmental and international markets and long-term associations with many of the world's largest pharmaceutical companies."

He added: "Michael will be a key member of Bentley HealthCare's senior management team."

At Warburg, Baldock specialised in mergers, acquisitions and strategic financial advice for international pharmaceutical companies.

Before joining Warburg, he was in the mergers and acquisitions Department at Drexel Burnham Lambert. He is a 1988 graduate of Harvard College.

Salick, 58, founded Salick Healthcare, which runs a chain of cancer and kidney dialysis clinics. He sold the company to Zeneca and then resigned from Zeneca.

In February, Bentley HealthCare announced its initial affiliation with New York's Montefiore Medical Center to

will be in charge of risk management.

HSBC SECURITIES AUSTRALIA, a unit of HSBC Holdings, has appointed Bruce Bell chief executive officer. Bell succeeds Ralph Shipleys, who has previously been the investment bank's head of Australian sales in London, and prior to that was a director of broker ANZ Securities.

OKI ELECTRIC has appointed senior managing director Katsunaka Shiozuka, president, replacing Shiko Sawamura, who will be appointed chairman.

Shiozuka joined Oki Electric in 1963 and was most recently responsible for the company's information/telecom systems development.

SHAREHOLDERS of Taiwan's GRAND COMMERCIAL BANK have approved the appointment of C. Y. Kao as the new chairman. Kao is the

head of President Enterprises and member of the central standing committee of the nationalist party, the Kuomintang. Kao is taking over from Wu Hsiu-kuo, who is retiring, but will remain the bank's honorary chairman.

MOTOROLA has named Mark Gilmore deputy to the chief executive officer for Motorola's enterprise-wide communications business plan. Gilmore was previously an executive vice-president of the company's Europe, Middle East and Africa region. Arnold Bannister, also an executive vice-president and president, global government relations and standards, will temporarily assume Gilmore's duties as a regional president.

FIJLOR has reached outside its ranks for new leadership, announcing that Shell Oil president Philip Clark will become Fijlors' new chairman and chief executive this summer. The

appointment of Carroll, a 37-year oil industry veteran, marks the first time in its 109-year history that Fijlors has not placed a chairman from its executive ranks. Carroll, 60, will replace Leslie McCraw, the company's long-time chairman and chief executive.

Carroll assumes his new position on July 1, a day after retiring from Shell.

FIRST OF AMERICA BANK has named Paul Clark president and chief executive. First of America, which was acquired recently by National City, said Clark was also named an executive vice-president of National City. First of America will become NATIONAL CITY BANK OF MICHIGAN/ILLINOIS. Clark will be responsible for National City's operations in Michigan and Illinois. Clark, along with National City chairman and chief executive David Daberkow and vice-chairman Vince

D'Giovanni, were also named to the First of America board. Richard Chormann remains chairman of First of America Banc. He was named a vice-chairman of National City when the merger was announced.

URANIUM INSTITUTE has confirmed the election of Jean-Pierre Roussel, senior vice-president corporate strategy and international development of Cogenes, France, as chairman of the institute for the next two years. Roussel, who had been vice-chairman, replaces Tadashi Kondo, former executive vice-president of Tokyo Electric Power, Japan.

LAMBERTO ANDREOTTI, 47, has been named vice-president and general manager, Italy and European Oncology, Worldwide Medicines Group.

BARCLAYS GLOBAL INVESTORS has appointed Nigel Williams head of business development for Barclays Global Investors, Europe (excluding all the Netherlands and Belgium).

involving alleged cartels in corrugated, cement, steel beams and PVC. All involved a mass of documentation, which had to be translated, and called for the deployment of huge resources. These cases have since been heard, Mr Kennedy stresses.

This slight increase was disappointing for the Court, but as Tom Kennedy, head of the Court's press and information division, says: "The important thing is that the volume of work in hand represents about 18 months work. So things are not as bad as they seem."

Yet if most practitioners are happier with the performance of the senior Court, the same cannot be said about the junior CFI. "The ECJ has certainly sharpened its act. But the CFI is a disaster," says Ferguson Randolph, a barrister at Brick Court Chambers, Brussels.

The statistics appear to bear him out. During 1997 the CFI also received 296 cases from disgruntled customs agents claiming damages against the European Commission for failure to protect their jobs, which were lost on completion of the single market. These cases are described by lawyers as "very weak" and many are probably inadmissible.

The Court's workload could

do more to thin the documentation presented to the Court in certain cases, but he said: "They must also appreciate that it is a two-way street. The court must do something."

Numerous suggestions have been made to resolve the problem, none of which seems satisfactory to both the Court and its users. The CFI has suggested that staff cases should be heard by one judge sitting alone, but this is opposed by the Council of Bars and Law Societies of the European Communities.

Practitioners have suggested that a specialist tribunal should be set up to deal with staff cases, freeing the CFI to deal with state aid and competition issues. Another suggestion is the appointment of six more judges enabling the Court to create three more two-judge chambers.

All of this takes money, however, plus the fact that almost any change needs the unanimous consent of the Council of Ministers, which for political reasons may not be forthcoming.

Although the majority of member states would favour measures to cut delays in Luxembourg, many lawyers and Court officials believe some are happy to see the whole European justice process slowed down. Helmut Kohl, Germany's chancellor, has said too many cases are referred to Luxembourg for preliminary rulings, particularly in the social field. The signs are not encouraging.



Dispute specialist joins Freshfields' New York office

Freshfields, the UK international law firm, has appointed Lucy Reed, a US lawyer specialising in international dispute resolution, as counsel in its New York office.

For the past two years, she has been General Counsel to the Korean Peninsula Energy Development Organisation (KEDO) in New York. KEDO is the international organisation created by the governments of the US, Japan and the Republic of Korea, and later joined by the European Union, to resolve the nuclear crisis in the Democratic People's Republic of Korea.

Before her post at KEDO, Ms Reed worked for several years in the US State Department where she acted as US agent to the Iran-US Claims Tribunal and in private practice in Washington, New York and London. She will focus on international commercial arbitration and public international law disputes.

HK expansion at Cameron McKenna

Cameron McKenna is expanding its Hong Kong office by launching a recovery and restructuring practice. The move is a direct response to the crisis in the Asian financial markets and the practice will be headed by partner David Kidd. Mr Kidd acted for the administrators of Atlantic Computers and led the Cameron McKenna team advising the administration of Poly Peck International, the failed fruit to electronic group. He will be assisted initially in Hong Kong by partner Dan Hamilton. Mr Hamilton will return to London in the autumn.

Launch of first legal practice NVQ

The Law Society will this week launch the first legal practice National Vocational Qualification in conjunction with the Institute of Legal Executives. The NVQ, aimed at people who work in the law, but lack a formal qualification, is unique in being the first NVQ to include a written test.

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EURO STATISTICS: a guide to the FT's new service

Monetary union bears brand-new family of figures

Peter Martin outlines why the newspaper is providing fresh information for investors facing a new single currency and its significance for the equity, bond and currency markets

For the Financial Times, today is the day that Europe's single currency starts to become real. After years of charting the preparations and debate, we begin daily publication of statistics that illustrate the new euro world - even before it comes officially into existence in January 1999.

We are able to do this because last weekend's European Union summit finally confirmed that 11 countries will join Ecu at the outset. It also fixed the bilateral exchange rates at which their currencies are supposed to be locked in January - although market pressures could change this.

This is therefore a good moment to start publishing data on Ecuoland's equity, currency and fixed income markets, including a "synthetic" value for the euro itself. For details on how we have done this and an outline of the tables we will be publishing every day on our new Euro Prices page, see the other articles in this special section.

The "euro" prices we are publishing remain hypothetical, however - so for the moment we will also be using Ecu for some of the tables on this page. The Ecu is a basket of most EU currencies, including three which will not be members of the euro. It is due to convert one-to-one into the euro in January 1999, and thus provides a helpful proxy in this interim stage.

The impact of the euro

Different markets will be affected in different ways:

Equities

Europe's equity markets are already growing closer together. The advent of the euro will be a decisive moment, however, for investors in member countries.

Investors, from within the euro region and without, will change the way they value securities. Companies will change the way they do business, and in particular the way they manage their financial exposures. New, Europe-wide markets will come into existence, offering both issuers and investors a wider, deeper choice.

These changes will not happen instantly - but some of them are already under way, and others will follow. Last weekend's fixing of bilateral exchange rates is an essential step in this process.

The new financial statistics that the FT will be publishing every day, and the euro zone economic statistics to be published every week, will, we hope, be a helpful guide to the stages of the transformation of European financial markets.

Comments and queries about the FT's new statistics should be addressed to: Martin Odeberg, Financial Editor, FT, Number One Southwark Bridge, London SE1 9HL. E-mail: martin.odeberg@ft.com

Bonds

Existing government bond markets will convert to euros at different paces,



Ingrid Pfeil

depending on individual government decisions. However, once national control over monetary policy disappears - definitively in January 1999 and de facto from last

weekend - the way markets price these securities will change.

Since there is no possibility of currency depreciation, prices will no longer reflect

that risk. Instead, they will adjust to price in the risk of default, something that was an impossibility as long as governments could always print enough of their own

currency to meet their obligations as they fell due.

We are therefore publishing tables which compare euro zone government bonds, showing the way

that spreads are changing. A key statistic for the market will be the yield curve on the benchmark Euro government bond. That curve, and the level of euro interest rates, will be influenced by the actions of the European Central Bank, in Frankfurt. Its policy-makers will be watching a new series of economic indicators which take the temperature of the euro zone. A new FT table of European economic indicators, to be published every Tuesday, will capture those statistics.

As the euro takes hold, government bond market conventions, currently widely different, will move into line. New euro derivative instruments - which we will carry on the Euro Prices page as they are introduced - will also contribute to making the government bond market wider, deeper and more liquid.

Europe's corporate bond markets, which have lagged behind their government equivalents, and behind the US corporate bond market, will follow suit.

Currencies

The euro will take its place as one of the big three world currencies, alongside the dollar and the yen. It will become one of the yardsticks for non-member currencies such as sterling. The Euro Prices page will reflect these new relationships.

The eight months between now and January 1999 are an interim phase for the euro. In some ways they are a dress rehearsal, since today's synthetic euro prices are not directly comparable with tomorrow's real ones. But in other respects, today's euro and Ecu markets are the real thing, since the constituent currencies and economies of the euro zone are already moving in lock-step.

The relationships - within the euro zone and outside it - which are captured in the new Euro Prices page will soon be as familiar to FT readers as today's D-Mark or franc equivalents. The euro era has begun.

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- No.1 Euro bond trading (weighted by turnover) Euromoney, May 1997
- No.1 Government bond trading international (unweighted) Euromoney, May 1997

Equity

- No.1 Equity-linked Bookrunner number of issues (1997), International Financing Review January 1998
- Most Improved European Equity Broker

Derivatives

- No.1 Choice for Derivatives Risk Magazine, May 1997
- Top European Derivatives Dealer Institutional Investor, February 1998

Research

- No.1 W. European FX Research Corporate Finance, September 1997
- No.1 Government Bonds/ Developed European Markets Institutional Investor, February 1998

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CONVERSION RATES

Giving currency a bit of history

Wolfgang Münchau, Economics Correspondent, outlines how and why a 'synthetic' euro exchange rate will be calculated

Last weekend's announcement by European Union leaders of the bilateral conversion rates for the participating currencies in economic and monetary union is an important step aimed at ensuring a smooth transition to the euro, the new single currency.

The "pre-announcement" of the rates at which member currencies will be fixed against one another at the year-end is designed to minimise the risk of market turmoil in the run-up to January 1, when Emu is formally launched. However, the strategy is far from risk-free.

The pre-announcement relates to the relative exchange rates of the 11 Emu participants, not to their rates against the euro.

The only certainty at this point is that the Ecu, the basket of 12 existing EU cur-

rencies - those of all 15 EU countries except Finland, Sweden and Austria - will convert to the euro at a rate of one for one.

However, the euro will be composed of a different group. The British pound, for example, is included in the Ecu basket, but the UK will not be part of Emu. The Austrian shilling is not part of the Ecu basket but Austria will be part of Emu.

This has given rise to what economists refer to as an indeterminacy problem: the rate of the euro against the external currencies, and the final conversion rate for "in currencies," cannot be known today.

The markets could in theory speculate a currency away from its "pre-announced" rate on December 31, and thereby force finance ministers into choosing that rate as the

conversion rate. This could give rise to a series of disconcerting and destabilising last-minute scenarios.

At present, there is no hint of pending speculation in the currency markets, as the market rates trade close to the pre-announced conversion rates. Nor do currency strategists expect any turmoil during the interim period.

Central bankers hope that the markets remain in a co-

operative mood for the next eight months. Any speculation is bound to be countered by heavy central bank intervention. The support that central banks will lend to each during the interim period will be stronger than under the existing arrangements of the Exchange Rate Mechanism.

But while real euro exchange rates cannot be known today, one has to construct a "synthetic

euro," the main purpose of which is to plug one of the biggest gaps the new currency will have when it is born on January 1, 1999: the lack of history.

From today until the end of this year, the FT will be calculating its own synthetic euro, calculated by the index specialist, FTSE International.

To calculate a euro value, one has to construct a basket of currencies in a similar

way to that used for the Ecu today. But the inclusion of non-Ecu countries (Austria and Finland) in the euro, and non-participation of Ecu members (notably Britain) complicates matters.

There are various ways to solve this problem and the approach adopted by FTSE International, using forward dollar rates and GDP weightings, is described in a separate article below.

Mark Codd, International

Synthesising exchange rates

This table is designed to show the exchange rate of a "synthetic" euro currency, calculated by FTSE International for the Financial Times, against various other currencies.

Some warnings are necessary: since the euro will not exist until January 1, and its precise value cannot be calculated until then, the FT synthetic euro is a purely theoretical calculation, designed to show the broad trend of the euro's value against other currencies.

The only certainty is that one Ecu will be equal to one euro on January 1. But since the currencies in the Ecu basket are not identical to those that will make up the euro, the bilateral exchange rates announced at last weekend's EU summit are not

FT SYNTHETIC EURO RATES

Apr 24	iso code	Opening and close	Change in day	Change in 30 days	Change in 12 months
Swiss	CHF	11.2378/90	+0.0000	0.75	-0.25
Austria	ATW	33.1406/09	+0.2500	0.91	-0.25
Belgium	BEF	35.7857/79	+0.1000	0.55	-0.25
Czech Republic	CZK	0.6737/40	+0.0474	0.76	-0.25
Denmark	DKK	4.6217/78	+0.0057	0.79	-0.25
Finland	FIW	5.3660/07	+0.0024	0.79	-0.25
France	FRF	1.6558/03	+0.0125	0.74	-0.25
Germany	DEM	127.9260/00	+1.2500	1.15	-0.25
Greece	GRD	188.1263/42	+0.2500	0.79	-0.25
Iceland	ISK	0.6373/40	-0.0200	0.78	-0.25
Ireland	IEF	158.0000/00	-0.2500	0.51	-0.25
Italy	ITL	351.4400/00	-0.2500	0.75	-0.25
Luxembourg	LUX	1.0747/77	-0.0133	0.75	-0.25
Netherlands	NLW	1.0200/00	-0.0024	0.75	-0.25

a clear guide to year-end exchange rates between the Ecu and euro currencies.

They should, however, help condition market expectations.

Given these limitations, analysts have devised various ways to calculate a synthetic euro. There is no definitive methodology, but a substantial body of opinion

prefers a system which pools and weights the national currencies of euro "in" states.

The methodology used by FTSE involves using fixed amounts, or weights, of each "in" currency and converting them into an external reference currency - the dollar - at current exchange rates. The dollar amount of

each component currency is added up to give an overall Ecu/dollar value.

A key question is how to fix the weights, given that the Ecu includes "out" countries (UK, Denmark and Greece) and excludes "in" countries (Austria and Finland).

We have used GDP weights and applied them to the forward Ecu/dollar rate for the end of 1998 - reflecting market expectations of the Ecu's value at the inception of the euro - to produce for each currency a weighting in US dollars. That weighting is then multiplied by a dollar exchange rate - that prevailing at last weekend's EU summit - to determine the amount of each component currency in the euro basket.

The basket is then converted into a dollar amount, using each currency's prevailing dollar exchange rate, and added up to give a prevailing exchange rate.

The starting point is the bilateral conversion rates for each "in" currency against the D-Mark set by the EU last weekend. This shows the bilateral rates which are meant to prevail when the currencies convert to euros on January 1. In practice, the final rates will be influenced by market realities, and it remains unclear to what extent market sentiment and economic reality can be steered into line over the next eight months.

Tracking interest and currency rates

This table is designed to show the extent to which currency and short-term interest rates among the "in" states are converging in the run-up to Emu. It uses the D-Mark, the core Emu predecessor currency, as its point of reference and tracks convergence on German

interest rates. Some analysts think market rates will move rapidly into line with the fixed bilateral rates. Some think this could be prolonged. There is also a chance of a speculative attack on weaker "in" currencies in the transition period.

This table, calculated for the FT by the WM Company, will chart these fluctuations, as well as the forward interest

rates implied by the exchange rates for the year-end, when the euro is introduced.

Column one lists the "in" countries with Germany listed at the bottom since it has the reference currency.

Column two shows the forward exchange rates for December 31, the day before the euro is launched, interpolated from market quotes.

Column seven shows the forward interest rates for the same date implied by those forward exchange rates.

Column eight shows the difference between the implied forward interest rates and D-Mark forward rates for December 31.

Column nine shows the forward interest rates implied by the exchange rates for the year-end, when the euro is introduced.

BONDS

Euro equivalent to stepping on the gas

Edward Luce sees the disappearance of currency volatility providing a spur to US-style growth for Europe's bond markets

It has become almost a cliché to predict that European monetary union will result in the Americanisation of Europe's capital markets. Like many clichés, however, this one is based upon firm ground.

Whether it takes 12 months or five years to achieve, few serious players in the European bond markets doubt that it will come to resemble its US counterpart.

The disappearance initially of 10 currencies will automatically remove currency risk for a large and liquid pool of funds currently restricted to domestic markets. The effects, many of which are already apparent, will be manifold.

First, and most importantly, the removal of currency risk for cross-border investments within the eurozone will create a market to

government paper. Since a large proportion of fund managers' returns are derived from favourable currency fluctuations (continental holders of UK gilts, for example, have benefited from the recent appreciation of sterling), investors will increasingly be forced to look at paper with a lower credit rating if they want to outperform their indices.

The second effect of Emu, therefore, will be the creation of a fully-fledged corporate bond market. Similar to the US, this will include the growth of a junk bond - or high-yield bond - market as investors move down the credit curve in search of higher returns.

Primarily, though, the market will be dominated by investment grade companies with ratings of BBB minus or higher. This will transform the character of

Europe's capital market. "The mantra for investors is we're moving down the credit curve," said John Langton, chairman of the International Securities Markets Association. "That is the only way investors will get decent returns."

Third, Emu will lead to the creation of a completely new set of benchmarks. In the fixed-rate sector this is likely to be based upon the German government bond curve which is considered the most creditworthy and liquid of the 11 first-wave entrants.

Nevertheless, the French Treasury is putting up a strong fight to claim at least part of the yield curve. As an adjunct to this, it plans to issue inflation-linked bonds. French government bonds are also much more liquid than their German counterparts at the short-end of the yield curve. The result could be a mixed yield curve - an increasingly popular choice - a swaps curve based on the rate at which the market switches floating rate funds into fixed-rate paper.

The FT's Euro Prices page will publish daily a chart of euro-related government bond yield curves. One of the more important elements of the new euro capital markets will be the establishment of benchmark government bonds across the maturity spectrum. German bonds are expected to be the yardstick at many points on the curve, but some French bonds may also play an important role. Until this becomes clear, we will show two curves for German bonds, and the other for Ecu bonds, which will become convertible into euros on January 1.

German and Ecu yield curves should show a close and increasing correlation over the next few months. The curves are calculated by Interactive Data, part of the FT Group, using constant maturity curves in which the maturity periods of bonds have been smoothed to make them the same, and thus comparable.

Market participants also expect a fierce battle for the benchmark in the floating rate sector. Here the choice is comparatively simple: Euro Libor, based on the London inter-bank offer rate, versus Euribor, an alternative French-sponsored reference rate which will be calculated from a much larger pool of banks. The European Central Bank, which will police banks' reserve requirements, holds the key to this contest.

Another related development arising from Emu will be the growth of more sophisticated transactions such as securitised bond issues and project finance bonds. As both investors and companies become more bond-friendly, the skills and resources devoted to more complex structured instruments will grow.

As part of its commitment to covering the development of Europe's bond market, the FT will publish a series of daily tables and graphs. This will include a graph showing the German and Ecu yield curves, government bond spreads against the Ecu for both "in" and "out" EU countries, and a series of benchmark credit spreads of leading European issuers. Detailed daily coverage will also continue on the capital markets page.

date at which the nominal amount of the loan is due to be repaid.

Column four shows the coupon, the nominal rate of interest payable.

Column five shows the Ecu member currency in which the bond was issued.

Column six shows the yield spread, or differential, of the bond compared with a credit benchmark. We have chosen the Ecu government bond yield curve. Ecu will be convertible into euros on a one-to-one basis at the start of next year.

smoothed so that the maturity periods of bonds are exactly the same, and thus comparable - across the yield curve for every currency.

It then compares these yields with those for the constant maturity Ecu curve.

The table comes from government paper with a life of two years out to bonds with a life of 30 years. In cases where governments have not issued such very long-dated instruments, Interactive Data extrapolates the figures to fill out the curve.

Preparing for a stream of issues

This table underlines the fact that the euro area is expected to see an explosion of corporate bond issuance denominated in the new currency.

Increasingly, the eurozone fixed-income market is likely to resemble the US, with established bonds which set benchmarks for the sector as a whole.

Very few bonds have yet been issued directly in euros, so this table aims to give a broad overview of the price and yield of some high-profile euro-related issues by governments and corporates. It is divided into three sections:

• Sovereign fungible bonds: Bonds issued by Emu "in" governments in various tranches designed to be fungible - exchangeable on identical terms - into one large euro issue on January 1. Until then, they pay in the currency of the tranche.

• Euro issues: Bonds issued by corporates and others, which are already denominated in the new

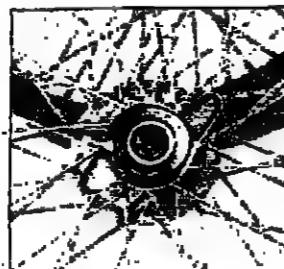
EUROZONE: CORPORATE BOND ISSUES	Red	Green	S & P Rating	Red price	Red yield	Day's change	Day's yield
Sovereign fungible bonds	0.0108	5.750	AAA	104.750	5.12	-0.05	5.12
France (Rep of)	0.0105	5.250	AAA	101.500	5.00	-0.05	5.00
Italy (Rep of)	0.0108	5.000	AA	101.500	5.17	-0.05	5.17
Portugal (Rep of)	0.0108	5.375	AA	101.500	5.17	-0.05	5.17
Euro issues	0.0103	4.875	AA	98.500	4.82	-0.02	4.82
Austria (Nat'l Train Str)	0.0104	5.500	AA	102.500	5.01	-0.05	5.01
Denmark (Cap Corp)	0.0104	5.500	AA	102.500	5.01	-0.05	5.01
Denmark (Nat'l Train Str)	0.0104	5.250	AA	103.200	5.21	-0.05	5.21
Denmark (Nat'l Train Str)	0.0104	5.250	AA	103.200	5.40	-0.04	5.40
GridLocate France	0.0105	5.250	AA+	98.850	5.40	-0.04	5.40
Ecu issues	0.0101	5.000	AA+	101.340	4.53	-0.04	4.53
Bayre Hypo & Wtch	0.0101	5.00					

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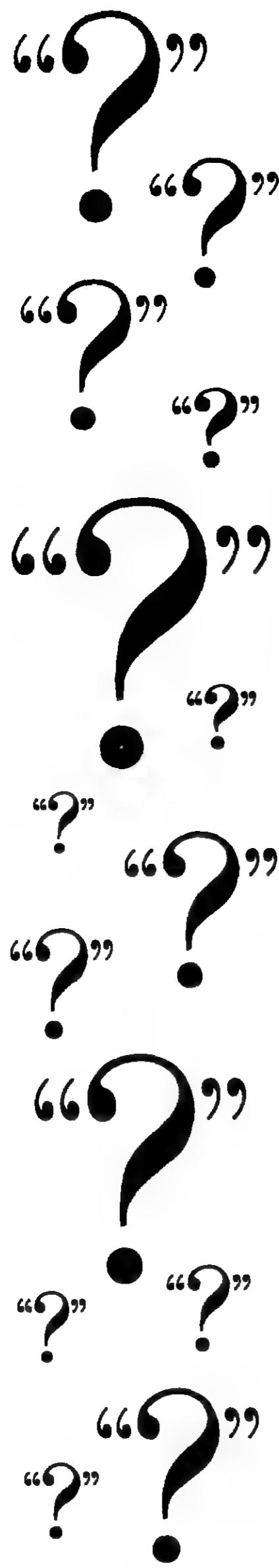


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EQUITIES

Indices line up for benchmark battle

Simon Davies, Capital Markets Editor, takes a look at the parties contesting for top place in the Pan-European parade

The eleven-member Emu-bloc will have a combined stock-market capitalisation of about \$3,300m, making it the second largest stock market in the world. But it will still be a long way from being a genuine regional stock market.

One impediment may have been removed with the creation of a single currency, but plenty more will remain, from tax and regulation to cultural sensitivities.

But a substantial psychological barrier will have been breached, and it is only a matter of time before investors move beyond their traditional domestic benchmarks towards a pan-European approach.

The birth of the euro has also increased the potential rewards for success in pan-European equity investment. Tight fiscal policies and the convergence of bond yields around those of German government bonds have meant a collapse in yields in Italy and Spain, and declining yields throughout the Continent. This is driving a switch of investment from government bonds into equities.

In March alone, \$4.8bn went into Italian equity

mutual funds. Morgan Stanley estimates that annualised equity mutual fund inflows in the year to date are \$34bn in the seven countries it tracked: France, Germany, Italy, Spain, Sweden, Switzerland and the UK. Three of these are not going to be part of the first wave of Emu, but the growth rate in the four countries that will be, has been far higher.

Mark Howdle, European equity strategist at Salomon Brothers, argues that the euro-zone stock market could grow from \$3,300bn to \$7,500bn in current money terms in the next decade, even without any increase in valuations.

He assumes just a 5 per cent annual increase in share issuance – the current growth rate – and a 0.4 per cent annual increase in return on equity.

And since the euro will improve comparability between European companies, it should increase pressure on them to improve returns.

The increasing size of the single currency market is going to create considerable pressures for change. Institutional investors will demand lower dealing costs for

switching between exchanges, and investors will increasingly require fund managers to beat pan-European benchmarks, rather than local.

Previously, restrictions such as the 65 per cent rule governing the currency matching of assets and liabilities for insurance companies in a number of European countries, prevented such an approach. Much of that will change on January 1.

With more than 50 per cent of fund managers polled in last year's Merrill Lynch survey saying that they would change to a pan-European benchmark, 1998 is shaping up to be the year of the battle of the indices.

Steve Malinowski, director of the portfolio strategies group at Merrill Lynch, said: "There has been a large amount of euro-related transactions, as people restructure away from domestic portfolios."

It may be a growth market, but there clearly is not room for the growing number of index providers to be highly successful.

One of the key battlegrounds will be in the futures markets, where



FTSE International, owned by the Financial Times and the London Stock Exchange, is pitting itself against Dow Jones.

The aim is to develop the pan-European equivalent to the FTSE 100 or Dax indices.

The London International Financial Futures and Options Exchange has announced that it plans to launch contracts based on the Eurotop 100 index, formed by FTSE and the Amsterdam Exchanges, on May 12. Eurotop has created 100 and 300 stock indices for both the Euro bloc and Dow Jones.

Meanwhile, its European arch-rival Deutsche Terminbörse is to start trading in Dow's Stock 30 index on June 1.

Here, benchmarks need to

offer broader representation of the underlying markets than a retail index, which is more concerned with the ability of investors to arbitrage between the future and the underlying stocks in the index.

Given the cost to fund managers of switching benchmarks, and the ongoing barriers to genuine pan-European investment, the victors in this battle may take a long time to emerge.

Mr Howdle said: "I think that by the year 2005 we will have one fantastically deep and liquid euro bourse with most European companies, and it will have one mighty main index." That leaves room for a awful lot of disappointment.

FTSE Amherst Share						
As at	Market & Regional	Index	Day's	Change	Yield	Total rate
			per cent	points	per cent	(Ecu)
THE Eurotop 300	1225.24	+0.15	+1.85	1.85	0.75	1221.44
THE Eurotop 100	1111.31	+1.11	+11.11	—	0.90	1108.00
THE Stock 300	1042.96	+0.88	+8.88	8.88	0.90	1039.00
FTSE Eurotop 300 Region	1200.59	+0.82	+7.74	7.74	1.25	1197.65
FTSE Eurotop 100 Region	1082.14	+0.55	+5.54	5.54	1.25	1075.25
Stocks Ex-Eurotop	1227.21	+1.18	+11.18	11.18	0.90	1224.53
Groups Ex-UK	1285.15	+0.52	+5.51	5.51	1.43	1271.84
FTSE Eurotop Industry Indexes	1017.27	-0.24	-2.45	2.45	0.88	1018.75
INDUSTRIES	1041.04	+0.53	+5.51	5.51	0.88	1043.16
Automobiles	987.35	-0.21	-2.05	2.05	0.88	985.85
Oil, Integrated & Prod	1002.52	-0.32	-3.11	3.11	0.88	1003.60
GENERAL INDUSTRIES	1177.85	+0.78	+7.88	7.88	0.84	1186.50
Construction	1013.84	+0.05	+0.46	0.46	0.88	1012.24
Building Mater & Equip	1001.24	+0.05	+0.45	0.45	0.88	1002.22
Chemicals	1000.95	+1.57	+15.57	15.57	0.88	1011.55
Diversified Industrials	985.46	+0.70	+7.07	7.07	0.88	984.33
Electronics & Elect Equip	1001.33	+1.18	+11.88	11.88	0.88	1002.85
Engineering	983.30	+0.15	+1.50	1.50	0.88	985.30
Paper, Pub & Printing	985.65	-0.45	-4.57	4.57	0.88	985.65
OTHERS	1152.10	+0.18	+2.11	2.11	0.78	1170.75
Automobiles	992.49	+0.22	+2.49	2.49	0.88	997.00
Automobiles	993.81	+0.25	+2.54	2.54	0.88	998.31
Food Products	978.82	+1.57	+15.45	15.45	0.88	1044.00
Automobiles	1000.55	+0.57	+5.72	5.72	0.88	1000.55

FTSE Eurotop: real-time equity indices covering the European market

This table covers in detail the daily movements of the FTSE Eurotop group of indices, which have been created to give investors a wide-ranging family of "real-time" equity indices covering the European market.

The indices are managed by FTSE International, a specialist index company jointly owned by the Financial Times and the London Stock Exchange. FTSE International also manages the FTSE World Index, a leading global index against which fund managers benchmark their performance, and the UK's FTSE 100 and Actuaries All-Share indices.

Monetary union will mean a revolution in the way fund managers regard Europe. With the elimination of currency risk among founder Emu states, investors will place less emphasis on their exposure to countries. They will become more concerned about their weighting in particular sectors – either within the Euroblock or across Europe as a whole.

They will also become more concerned about hedging their exposure to European markets, using futures and options derivatives contracts based on indices calculated in

"real time" – in other words, continuously throughout the day. The FTSE Eurotop indices address these needs. They will be expressed in Ecu until next January, when they will automatically switch to euro. They consist of:

The Eurotop 300 Index. This covers the 300 largest companies in Europe – whether they belong to Emu countries or not – and represents about 70 per cent of the region's market capitalisation. Constituents are reviewed quarterly. The index includes a number of regional sub-indices – for example, one covers only companies within the Euroblock – and is broken down into economic groupings (broad areas of industrial activity) and individual industrial sectors.

The Eurotop 100 Index. This is designed specifically for derivatives, which need to be based on baskets of very liquid, easily tradeable stocks. It covers 100 leading companies and is composed to make it representative of major European stock exchanges. Each eligible country is allocated a

weighting in the index, based on its exchange capitalisation. Individual stocks are then included on the basis of their share trading volume over the past three years. Constituents are changed once a year. Yesterday, FTSE launched a Eurotop 100 Index.

Reading across the table, column one shows the name of the index, or sub-index; column two shows the closing value of the index, expressed in Ecu, on the date shown in the top left-hand corner; column three shows the day's percentage change in the index; and column four shows the same change, expressed in points.

Column five shows the index's gross yield – the untaxed dividend yield produced by constituent companies. Column six shows the ex-dividend adjustment, year to date. When a company pays a dividend, its shares usually drop by an equivalent amount. This is the ex-dividend adjustment. The figure allows the investor to track the flow of income in a portfolio.

Column seven shows the total return delivered by index constituents – the combination of capital gains through changes in share prices and income from dividends reinvested in the stock market.

ECONOMIC STATISTICS

Riding on the key indicators of Euroland

By Wolfgang Münchau, Economics Correspondent

From this month onwards, the Financial Times will publish key economic statistics which treat "Euroland" as a single economic entity.

The statistics will appear on the World News pages in section one each Tuesday, and will include the main economic indicators – growth in gross domestic product, inflation, unemployment, industrial production, retail sales, money supply

and the current account – to give readers a regular and up-to-date picture of the current state of the economy.

The data will come from Eurostat, the statistical office of the European Union, and the European Central Bank (ECB), which will formally set up office in Frankfurt this summer.

Eurostat already publishes a whole range of social and economic data for the 15-member European Union. From this month onwards, Eurostat will add a sub-section treating the 11 partici-

pating countries in Emu – the 15 EU members minus the UK, Denmark, Sweden and Greece – as a separate entity. With this information, the Luxembourg-based Eurostat will propel itself from relative obscurity into a statistical office that captures the headlines. However, Emu will not obliterate national policy implications in the way they do now.

Will the Europeanisation of statistics render national data obsolete? Over time, they are likely to become

less important, but in the early years of Emu there is bound to be interest in the data's relative dispersion. Strong variations in the inflation rates inside the Emu-zone could point towards strains.

It is also possible markets will continue to take a special interest in the German inflation rate, since it might serve as a proxy for the Emu-wide inflation rate, given the weight of the German economy in the group.

The other statistics of interest will be the monetary

data to be published by the ECB. No decision has yet been taken on whether the ECB will pursue a monetary target, in line with the Bundesbank's current approach, or whether it will pursue a strategy of inflation targeting.

It is expected that the two approaches might run side-by-side in the initial phase of Emu. Analysts will be watching how stable the Emu-wide monetary aggregates prove, and whether they will be suitable as a target variable.

Financial data for FTSE Eurotop 300

FTSE Eurotop 300

This table shows the share price and other financial data for all the constituents of the FTSE Eurotop 300 index. Companies in this index, and in the smaller Eurotop 100, are likely to emerge as members of a new "super-league" of leading European businesses as fund managers focus more on investing across the continent.

The FT already prints the share price of these companies, expressed in local currencies, on our World Stock Markets and London Share Services pages.

Whether, is different about this new table?

It brings together all the companies in the 300 index in a single place.

Share prices are expressed in Ecu, rather than the local currency, allowing easier comparisons. Ecu will be exchangeable into euros on a one-to-one basis from the start of next year.

It groups companies by sector, rather than country. Fund managers are increasingly focusing on the comparisons between European companies in the same sector when making investment decisions. The sectors shown, and the

companies included in them, are the official ones established for the FTSE Indices by a committee of independent experts.

It indicates which companies are domiciled in Emu founder member countries and which are from outside the Euroblock. In bold, companies are marked in bold.

It includes additional financial data which has not always been shown in the FT for all these stocks: market capitalisation – the company's

share price multiplied by the number of shares in issue – and the volume of trading in the shares on the latest trading day.

The final column shows the share's yield – the company's annual dividend income expressed as a percentage of its share price. Note that the yield figures are gathered from local stock exchange data and, given different statistical methods, are not necessarily comparable across national boundaries.

Eurotop-driven derivatives data

New derivatives contracts relating to the Eurotop Indices are being launched on May 12 and the FT will carry details of both. Like the London International Financial Futures and Options Exchange, will launch a futures contract based on the Eurotop 100 index.

AEX, the Amsterdam Exchanges, will launch an options contract on the same index. It is a European-style option, which means it may not be exercised before the last trading day. Both will be denominated in Ecu, switching to euros from the start of January.

The FT will also include details of the first derivatives contract to be denominated in euros, which was launched by Liffe on April 30. It covers three-month euro interest rates – expected to be the most heavily traded instrument after monetary union. It has the same delivery

and pricing characteristics as the existing Euromark futures and Euroliq contracts

EQUITIES

Eurotop shrugs off EU dispute

EUROPEAN OVERVIEW

By Martin Dickson,
Financial Editor

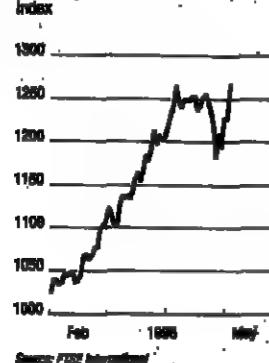
Trans-European stock indices rose yesterday as investors shrugged off the European Union's weekend summit wrangle over the appointment of the president of the European Central Bank and took their cue from gains on Wall Street.

The FTSE Eurotop 300 index closed at 12,262.8, up 1.25 per cent, while the narrower Eurotop 100 index rose to 2,830.90, up 1.87 per cent.

The EU dispute over the term of Wim Duisenberg, the ECB's first governor, prompted early weakness in the bond market, amid speculation that Germany, the core setter of interest rates among the Ecu "in" countries, might raise rates soon to counter any blemish on the ECB's credibility.

German bunds - the expected Ecu area benchmark bond - dipped initially but in afternoon trading the 10-year bond stood around 101.18, up 0.30 from late Thursday.

Eurotop 300 Eurobloc Index



Source: FTSE International

M THREE MONTH ECU FUTURES (LTF) Ecu price of 100%

	Open	Sett. price	Change	High	Low	Int. val.	Open Int.
May	85.780	85.780	-0.00	85.780	85.780	0.00	0
Jun	85.780	85.780	-0.00	85.780	85.780	0.00	12,071
Jul	85.780	85.780	-0.00	85.780	85.780	0.00	12,071
Aug	85.780	85.770	-0.00	85.780	85.770	0.00	17,233

OTHER INDICES

	May 4	May 1	Apr 30	1998	High	Low	Close yesterday	High	Low
DJ Stoxx 50	3,000.00	3,000.00	2,994.00	3,000.00	3,004.00	2,994.00	3,004.00	3,000.00	2,994.00
DJ Stoxx 60	3,000.00	3,000.00	2,994.00	3,000.00	3,004.00	2,994.00	3,004.00	3,000.00	2,994.00
MSCI Europe	1,124.00	1,124.00	1,118.00	1,124.00	1,125.00	1,118.00	1,124.00	1,125.00	1,118.00
Source: Delphi of FT International									

FTSE EUROTOP 300

	Price	Change	High	Low	Int. val.	Yield	PE	EPS	Price/EPS	Price/PE
ALCOHOLIC BEVERAGESS										
Coca-Cola										
Heublein										
PepsiCo										
Suntory										
DISTRIBUTORS										
Aldi-LIDL										
Carrefour										
Continental										
Giant										
LIDL										
DIVERSIFIED INDUSTRIALS										
AEG-Linke										
Bayer										
BASF										
Bayer AG										
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Highs & Lows shown on a 52 week basis

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4 pm close May 4

NEW YORK STOCK EXCHANGE PRICES

Symbol	Company	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100	101	102	103	104	105	106	107	108	109	110	111	112	113	114	115	116	117	118	119	120	121	122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960	961	962	963	964

GLOBAL EQUITY MARKETS

US INDICES											
Sec. Index	May 1	Apr 30	Apr 29	1998 High	1998 Low	Since compilation	High	Low	Sec. compilation	High	Low
S&P 500	9147.07	9053.97	8951.52	9184.04	7520.42	9164.94	41.22				
Small Stocks	(214)	(214)	(214)	(214/454)	(214/452)	(214/452)					
Small Stocks	104.06	104.04	104.02	105.03	104.02	105.03	54.98				
Transport	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Utilities	3495.42	3359.17	3402.34	3684.36	3686.02	3686.02	13.23				
Utilities	(784)	(784)	(784)	(784/100)	(784/100)	(784/100)					
Small Stocks	265.58	264.47	270.28	301.18	282.05	281.18	16.53				
Small Stocks	(214)	(214)	(214)	(214/25)	(214/25)	(214/25)					
Small Stocks	\$2.00. Day's High 9121.04 (Wk 1) Low 9015.54 (Wk 1) (Through 4/14)	\$2.00. Day's High 9147.02 (Wk 16) Low 9053.61 (Wk 15) (Through 4/14)									
Standard & Poor's Composite	1121.00	1111.75	1104.02	1130.54	927.00	1130.54	4.40				
Industrial	(224)	(224)	(224)	(224/25)	(224/25)	(224/25)					
Industrial	1304.57	1285.16	1278.23	1311.05	1077.00	1311.05	3.52				
Industrial	(224)	(224)	(224)	(224/25)	(224/25)	(224/25)					
Industrial	136.38	134.91	132.38	140.63	110.05	140.63	7.13				
Small Stocks	(144)	(144)	(144)	(144/100)	(144/100)	(144/100)					
Small Stocks	581.91	577.37	568.30	585.02	487.07	585.02	4.64				
Small Stocks	(234)	(234)	(234)	(234/25)	(234/25)	(234/25)					
Small Stocks	740.08	745.52	742.32	752.07	646.41	752.07	52.20				
Small Stocks	(234)	(234)	(234)	(234/25)	(234/25)	(234/25)					
Small Stocks	1497.44	1498.41	1491.04	1517.81	1503.22	1517.81	54.87				
Small Stocks	(224)	(224)	(224)	(224/25)	(224/25)	(224/25)					
Small Stocks	484.94	482.00	478.00	491.41	410.00	491.41	12.35				
Small Stocks	(214)	(214)	(214)	(214/25)	(214/25)	(214/25)					
Small Stocks	\$2.00. Day's High 1497.44 (Wk 1) Low 1491.04 (Wk 1) (Through 4/14)	\$2.00. Day's High 484.94 (Wk 1) Low 482.00 (Wk 1) (Through 4/14)									
EUROPE											
Sec. Index	May 1	Apr 30	Apr 29	1998 High	1998 Low	Since compilation	High	Low	Sec. compilation	High	Low
Small Stocks	125.00	124.00	123.00	126.00	112.00	126.00	1.00				
Small Stocks	(214)	(214)	(214)	(214/25)	(214/25)	(214/25)					
Small Stocks	104.06	104.04	104.02	105.03	104.02	105.03	54.98				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	100.00	98.00	97.00	102.00	88.00	102.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	98.00	97.00	96.00	101.00	86.00	101.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	96.00	95.00	94.00	100.00	84.00	100.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	94.00	93.00	92.00	98.00	82.00	98.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	92.00	91.00	90.00	97.00	80.00	97.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	90.00	89.00	88.00	95.00	78.00	95.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	88.00	87.00	86.00	93.00	76.00	93.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	86.00	85.00	84.00	91.00	74.00	91.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	84.00	83.00	82.00	89.00	72.00	89.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	82.00	81.00	80.00	87.00	69.00	87.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	80.00	79.00	78.00	85.00	67.00	85.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	78.00	77.00	76.00	83.00	65.00	83.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	76.00	75.00	74.00	79.00	63.00	79.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	74.00	73.00	72.00	77.00	61.00	77.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	72.00	71.00	70.00	75.00	59.00	75.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	70.00	69.00	68.00	73.00	57.00	73.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	68.00	67.00	66.00	71.00	55.00	71.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	66.00	65.00	64.00	69.00	53.00	69.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	64.00	63.00	62.00	67.00	51.00	67.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	62.00	61.00	60.00	65.00	49.00	65.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	60.00	59.00	58.00	63.00	47.00	63.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	58.00	57.00	56.00	61.00	45.00	61.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	56.00	55.00	54.00	59.00	43.00	59.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	54.00	53.00	52.00	57.00	41.00	57.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	52.00	51.00	50.00	55.00	39.00	55.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	50.00	49.00	48.00	53.00	37.00	53.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	48.00	47.00	46.00	49.00	35.00	49.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	46.00	45.00	44.00	47.00	33.00	47.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	44.00	43.00	42.00	45.00	31.00	45.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	42.00	41.00	40.00	43.00	29.00	43.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	40.00	39.00	38.00	41.00	27.00	41.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	38.00	37.00	36.00	39.00	25.00	39.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	36.00	35.00	34.00	37.00	23.00	37.00	1.00				
Small Stocks	(157)	(157)	(157)	(157/100)	(157/100)	(157/100)					
Small Stocks	34.00	33.00	32.00	35.00	21.00	35.00	1.00</				

^{**} Bid Avg: 2. Tolosa Weighted Price (as Novus Group) is \$11.65. 50 Standard, 40 Tolosa, 10 Diamante, 5 XTRA-CORE after-Power Ticker: May 4 2022 25:49:32. [†] Commodity: * Calculated at 10.00 GWT, 50 Standard, 50 Tolosa, 50 Diamante and XTRA-CORE. [‡] The DJ Int. Index measures daily high and low as the averages of the highest and lowest prices recorded during the day by each stock; whereas the annual high and low represent the highest and lowest price recorded during the year. [§] Novus Group is a trademark and service mark of Novus Group Inc. All rights reserved. ^{||} Data is in million metric tonnes. ^{|||} Tolosa and DGT ratios are based on Commodity, Total, Market Indices, & XTRA-CORE.

THE NASDAQ STOCK MARKET

THE NASDAQ STOCK MARKET

STOCK MARKETS

Dow surges on renewed merger wave

AMERICAS

US shares were up across the board in morning trading, with the Dow Jones Industrial Average climbing above 9,200. Arco's John Labate in New York

A further round of mergers helped the latest buying spree and the Dow climbed more than 100 points in early trading before easing back at midsession to a gain of 60.29 to 9,207.36.

The broader Standard & Poor's 500 was up 2.99 to 1,123.99. The Nasdaq composite was 7.90 higher at 1,881.34.

"Last week's universal pessimism set us up for a bounce," said Bill Meehan, chief market analyst at Cantor Fitzgerald. However, he made it clear that concerns about an overheated market were again an issue, especially as the second-quarter earnings season was approaching. "At some point in time, positive earnings surprises on very low expectations are not going to cut it," Mr Meehan added.

Two new corporate deals helped boost sentiment. Auto parts company Echlin surged more than 10 per cent or 85 to \$52.50 after it said it was merging with Dana.

The news sent shares of SPA, a rival bidder, up 34 to \$74.50, while Dana shares fell back 514 to \$57.50.

São Paulo drops back

SAO PAULO moved lower in light morning trading. "It's a slow start after the three-day weekend. Selling has not been that heavy," said one broker.

Petrobras was the laggard among blue chips, slipping R\$2.07 to R\$884. Telebras came off R\$0.29 to R\$138.20.

At the midsession count, the Bovespa index was off 51.00 at 11,596.

EUROPE

Shares raced ahead across Europe, but gains were seen to stem from the strength of Wall Street - up more than 300 points between the close last Wednesday and the end of European trading yesterday - rather than Euro-sum relief.

Record highs were hit in some peripheral centres, notably Helsinki and Oslo. PARIS came close, too, ending within 20 points of its ever levels after a rise of 53.35 to 3,974.26 on the CAC 40 index. Motor shares pointed forward on news of higher car sales for the sixth month running. Renault rose FF11.10 to FF7290.10 and Peugeot FF45 to FF71.06.

Oils gained ground after Brent Blend, the international benchmark for oil prices, added to Friday's strong gains. Total rose FF20 to FF7735 and Elf Aquitaine FF19.50 at FF7808.

Hopes for upbeat first-quarter sales provided bright spots, notably Schneider and Alcatel Alsthom, which rose FF23.70 or 54 per cent to FF47.70 and FF40 to FF42.50 at noon.

The better tone to the gold price allowed selected golds to recover modestly. Barrick gained 15 cents to C\$31.85. In contrast, Placer Dome shed 20 cents to C\$30.80.

Royal Bank of Canada and Bank of Nova Scotia both added 10 cents to C\$35.00 and C\$39.60 respectively. But Toronto-Dominion Bank gave up 45 cents to C\$64.75.

The upturn for international oil prices lifted Gulf Canada 15 cents to C\$7.25.

In the broader market, Seagram, an active stock on talk of a big UK acquisition, came off 70 cents to C\$60.30.

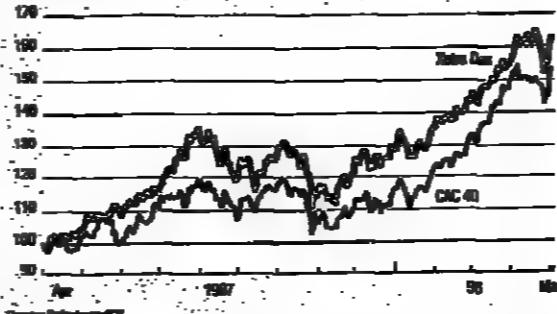
The Kospi index retreated 14.73 to 391.80 after last week's unemployment figures, which hit a 12-year high, sparked weekend rioting. Brokers said investors had also been deflated by the build-up of rights issues.

According to the new issue calendar to the end of June, the market faces a stream of rights issues valued at about Won30,000bn.

BANGKOK was hit by news of impending changes at the Bank of Thailand after Chaiyawat Wibulsawadi

Germany and France

index (continued)



higher. The shares ended FF13.90 better at FF204.

FRANKFURT extended last week's rally, rising 2 per cent and taking the Xetra Dax index up 100.45 to 3,241.65.

Utility Veolia gained DM6.90 or 5.8 per cent to DM126.40 and retail group Metro's preference shares rose DM13.50 or 5.4 per cent to DM68.50. Traders said both rose on chart technicals.

BMW rose DM48 to DM2,070 while Volkswagen preference shares led the decliners, falling DM35.50 or 3 per cent to DM1,082.50. VW said it would continue to bid for Rolls-Royce Motor Cars.

Worries about softening European currencies led sensitive Rhône Poulen-

merger partners UBS and SBG leading. UBS gained SF131 to SF12,547 and SBG SF128 to SF149.

CS Group advanced SF145 to SF134.50 as it declined to comment on a press report it had turned down a merger proposal from Dutch financial group ING. Instead the Swiss group was said to be considering a takeover of Brazil's Banco

Paribas.

MILAN shot 44 per cent

higher with the Mibel index closing 1,008 ahead at 24,062.

Shares in Alitalia, the Italian flag carrier, were suspended when they hit a 10 per cent limit for upward movement. The shares had risen L3,311 at L36,292 as the managing director told shareholders that the airline made an operating profit for the first four months of 1998.

Retailer Rinascente climbed L1,053 to L18,500, underpinned by data showing that retail sales rose 2.2 per cent year on year in February. Rinascente said last month that first-quarter sales were up 14.4 per cent over the first quarter of 1997.

Olivetti, which on Thursday announced it returned to profit in 1997 after six years of losses, picked up another L109 to L3,400. The

strong rise in heavy-

weights such as Roche and Nestlé also supported the market, as did a steady currency and strong bonds. The SMI index closed 229.1 or 3.2 per cent higher at 7,940.5.

Roche certificates gained SF1655 to SF15,800 and Nestlé SF136 to SF13,046.

Novartis was an under-

performer, but still gained SF1,152 to SF2,534.

The financial sector was

stronger in response to the

interest rate outlook, with

CHANGES ON THE DAY

	% Change
Amsterdam	+1.0
Brussels	+1.8
Dublin	-0.1
Frankfurt	+1.8
Helsinki	+2.8
Lisbon	+2.3
Madrid	+2.4
Milan	+4.4
Paris	+2.4
Vienna	+1.0

shares rose 14 per cent in the final three trading sessions of last week.

Alleanza, the insurer, posted a gain of L1,055 to L34,150. Traders said the stock had fared worse than other insurances in sell-offs, but was boosted yesterday by buying from investors who left the market when it fell last week.

AMSTERDAM ended 8.41 higher at 1,187.23 on the AEX index in spite of a nervous money market and slight softness for bonds.

Royal Dutch climbed F1.3 to F11,18.90 on oil price strength and optimism ahead of Thursday's first-quarter results. Talk that news of a link with Belgian's General Bank was imminent continued to lift Forts Amev, pushing the shares up F14.10 to F128.60.

Akzo Nobel rose F1.50 to

F14.29 following another paints takeover. Last month it announced a \$1.1bn UK deal. Yesterday it agreed to buy paint businesses from BASF of Germany.

Publisher Elsevier was the best performer, gaining F11.50 or 5 per cent to F11,31.60. Software leader Baan was also firm, adding F13.30 to F194.90 on news of supply systems group Hiscom. Hiscom, which plans a share split, gained F16.20 to F151.70.

MADRID rose on another quarter-point cut in Bank of Spain lending rates which sent the general index up 21.20 at 892.26. Market heavyweight Telefónica jumped Pt1310 to Pt16,570 as the group's Pt120m rights issue drew to a close.

Koipe jumped Pt1600 or 8.7 per cent to Pt16,930 on the public offer of a 12.7 per cent stake in the olive oil group.

OSLO ended up 24.44 at a record 1,422.80 as financials warmed to the news that insurance leader Storebrand had made merger overtures to Christiania Bank. Storebrand rose NKr4 to NKr7.

Written and edited by Michael Morgan, Peter Hall, Jeffrey Brown, Paul Gregan

Wall St takes credit for big European gains

ASIA PACIFIC

SEOUL All 3.6 per cent hit by civil unrest and worries about the heavy stream of share offerings due over the next few months.

The Kospi index retreated 14.73 to 391.80 after last week's unemployment figures, which hit a 12-year high, sparked weekend rioting. Brokers said investors had also been deflated by the build-up of rights issues.

According to the new issue calendar to the end of June, the market faces a stream of rights issues valued at about Won30,000bn.

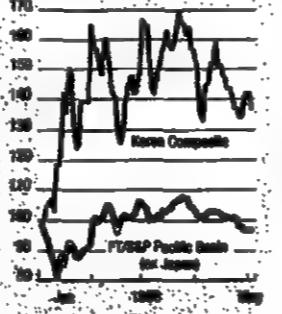
According to the new issue calendar to the end of June, the market faces a stream of rights issues valued at about Won30,000bn.

announced his resignation as governor. The SET index ended 11.42 or 2.8 per cent lower at 4,000.71. Bank stocks led the market lower.

BANGKOK was hit by news of impending changes at the Bank of Thailand after Chaiyawat Wibulsawadi

South Korea

index (continued)



upturn. ANZ Bank gained 7 cents to A\$10.82 and Westpac 11 cents to A\$10.50.

MANILA rose for the fourth session in a row, adding 26.80 or 1.2 per cent to 2,208.10 on the composite index in modest volumes.

Brokers said there was limited buying ahead of today's inflation data and against the background of increasing hopes for a peaceful general election on May 11.

SYDNEY made modest progress, overcoming negative trade data and another weak session for resource stocks, thanks largely to a move towards settlement in the docks dispute. The All Ordinaries index ended 8.1 better at 2,812.3. Industrials and financials led the

upturn. ANZ Bank gained 7 cents to A\$10.82 and Westpac 11 cents to A\$10.50.

HONG KONG drifted to a lower close with liquidity drying up as cautious investors remained on the sidelines.

The Hang Seng index lost 124.36 or 1.2 per cent to 10,439.42 after a low of 10,401.82. Turnover shrank as the index lost 2.83 to 446.98. This opened the way, analysts said, to further declines this week that could leave the index at about 400 points.

Concerns about the local economy only added to the gloom. Wing On Co International, the department store chain, lost 40 cents to HK\$4.50 after it said it was to lay off more than 200 staff.

Hongkong Telecom fell 16 cents to HK\$14.50 after reporting earnings largely in line with expectations. Index

heavyweight HSBC Holdings lost HK\$2 to HK\$226 while Hutchison was flat at HK\$48.10.

Chinese Estates fell 17.5 cents to HK\$21.10 as Standard & Poor's gave it a triple B minus credit rating.

JAKARTA was hit by a hefty rise in domestic fuel prices and the composite index lost 2.83 to 446.98. This opened the way, analysts said, to further declines this week that could leave the index at about 400 points.

The rise in fuel prices, of up to 71 per cent, was expected to increase the tempo of a students' movement against President Suharto and lead to further unrest.

Tokyo was closed for a public holiday.

Governor denies resignation

SOUTH AFRICA

Johannesburg was mixed in quiet trade, with the rand under pressure in spite of a denial from Chris Stals, the governor of the Reserve Bank, that he was planning to resign.

The overall index closed 28.7 higher at 8,264.3 as industrials rose 133.2 to 8,540.2 and golds gave up 47.7 or 4.4 per cent to 1,038.1.

Liberty Life lost R5 to R15 and Standard Bank picked up R1 to R30.90 as market shrug off news that their alliance plan was being put on hold.

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Ukraine

The near miracle of sustained independence and democracy is threatened by economic failure, warn Chrystia Freeland and Charles Clover

Captive economy threatens freedom

"Ukraine has not yet died," is the doleful first line of the Ukrainian national anthem. It is a sadly appropriate lyric for a nation for which survival has always been the greatest of challenges.

Today, Ukraine has a rare chance to reverse the tide of its history. It has been independent for nearly seven years, its longest stretch of absolute sovereignty in a millennium confounding the sceptics who predicted autonomy would be short-lived.

Politically, Ukraine has been a fairly successful debutant — she has steered clear of an oft-predicted war with Moscow and, in contrast with most of the former Soviet republics, including Russia, has avoided a separate civil war among her new citizens.

But these fragile political accomplishments are threatened by the country's dismal economic performance. Privatisation is stalled and the economy is strangled by a corrupt and meddling bureaucracy. The rot threatens to undermine Ukraine's most significant economic achievement — financial stabilisation.

Beyond that, economic weakness could sabotage Ukraine's existence as a state. For the country's anxious neighbours, particularly the uneasy Poles, that would be a disaster, throwing the entire region into instability.

But, for Ukrainians themselves, wasting the current historic opportunity would be even more of a tragedy.

Since the Tatar horsemen first descended on Kiev in 1240 and smashed the Kievan Rus state, the vast steppes of Ukraine have been a convenient battlefield for the clash of civilisations on Europe's eastern fringes.

The 20th century has been the bloodiest of all, with the First World War, the Russian Civil War, Stalin's artificial famine and the Second World War taking the lives of more than 10m Ukrainians in just more than 30 years.

Until very recently, this history of defeat and foreign domination made the very idea of a separate Ukraine seemed ridiculous to all but a small, much mocked, band of Ukrainian intellectuals. Tsarist Russia insisted that the Ukrainian language did not even exist, calling it nothing more than a bastardised version of greater Russian, deformed by Polish borrowings.

As late as this decade, a more delicate version of this imperial Russian verdict was the conventional wisdom in the west. Visiting what was still the Ukrainian SSR in August, 1991, then US President George Bush lectured Ukrainian parliamentarians on the virtues of remaining in the USSR and warned them not to be tempted by dan-

gerous nationalism into the ridiculous project of trying to form their own state.

Dubbed the "Chicken Kiev" speech by the New York Times, Mr Bush's words shocked a nascent Ukrainian democratic movement which had believed Ronald Reagan's pronouncements about the "evil empire" and had hoped for western support in its effort to crawl out from under the yoke.

But even Mr Bush could not keep the Humpy Dumpty of the Soviet Union from shattering. Less than a month after his speech, hard line Communists mounted a failed coup in Moscow. Their defeat inspired Ukraine, together with the USSR's other constituent republics, to declare independence. A few months later, Ukraine's citizens overwhelming confirmed their parliament's decision in a national referendum and an astounded world had little choice but to recognise Ukraine as a sovereign state.

Russian leaders, who saw Ukrainian independence as an accidental by-product of the Soviet Union's messy collapse, were particularly sceptical. One former western ambassador to Kiev recalls how, in the nicest possible way, Russian colleagues urged his country to avoid wasting its money on building an embassy in Ukraine because, in a few



General statistics	
Area (km ²)	653,700
Population (1995 estimate)	51.45 million (June 1 1996)
Language: Ukrainian (official), Russian, widely spoken	
Government: Prime Minister	
Budgetary rates (1997): 1 US\$ = 11.1111 UAH	
April 27 1996: 1 US\$ = 10.2484 UAH	
State budget and population (1995)	
GDP (nominal)	2,633,000
Per capita	5,170,000
Unemployment	11.62,000
GDP	1,161,000
Debt	1,162,000
Unemployment	10.04,000

years, it would again be a Russian province.

Given Ukraine's historical track-record, these doubts were understandable. But, seven years on, Kiev has confounded the disbelievers.

Ukraine is firmly established as a separate country and has made such a strong argument for the geopolitical virtues of its existence that it has earned the whole-hearted patronage of the US, which last year gave Kiev \$225m, making it the third-largest recipient of direct US support.

Kiev has attracted this largesse by convincing Washington that a strong, sovereign Ukraine is the key to preventing a resurgence of the Russian imperialist urge which has dominated world politics for much of this century.

As Zbigniew Brzezinski, the former US National Security adviser, and one of the earliest architects of this approach, argues: "It cannot be stressed strongly enough that without Ukraine, Russia

ceases to be an empire but with Ukraine suborned and then subordinated, Russia automatically becomes an empire."

Led by Poland, Ukraine's neighbours are particularly vocal proponents of this view and have established warm relations with Kiev, largely unmarred by the ethnic disputes which once characterised this borderland.

But for Russia, Ukraine's increasing independence and western orientation have been less welcome. Even so, the real surprise in Ukrainian-Russian relations is not their tension but their relative amicability.

Instead of the violent conflict which many predicted when the Soviet Union first collapsed, Ukraine and Russia have settled into an awkward truce, signing a historical political treaty last year in which Moscow acknowledged the borders of a sovereign Ukraine for the first time. That deal, and a 10 year economic pact Russia

and Ukraine signed in February, were the first signs that Moscow has begun to feel it must compete with the west for Kiev's allegiance.

Ukrainian leaders — who have been particularly eager to induce Russia to offer cut-rate prices for its gas and oil — acknowledge improved relations with Moscow but say their main orientation is towards the west.

"The Ukraine elite faced the choice of whether to join the natural process of integration into Europe or to join the entities dominated by Russia," says Anton Butska, first deputy foreign minister. "Without breaking off our relations with our former partners in the Soviet Union, the main thrust of our policy is towards integration with Europe and the Transatlantic powers."

Just as it has found a tentative balance on the geopolitical tight-rope between east and west, Ukraine has had some success in creating a fledgling democracy.

Ukraine's cash-starved economy is dominated by monopolistic trading companies which import energy, such as gas and oil products, and barter them for finished export goods from farms and factories, often on extortionate terms.

The biggest problem is the country's failure to liberalise. Frustrated businessmen complain of a labyrinth of bureaucratic regulations — often with a corrupt apparatus — at every turn — facing the would-be entrepreneur. Perhaps the best measure of Ukraine's institutional economic inertia is the failure of any international hotel company, despite the energetic efforts of dozens of interested parties, to break through the deadlock and build a western-style hotel in the Ukrainian capital.

Before the economic crisis in Asia, investors seemed inclined to forgive Ukraine many of its economic sins, betting that its undervalued

Continued on Page 2

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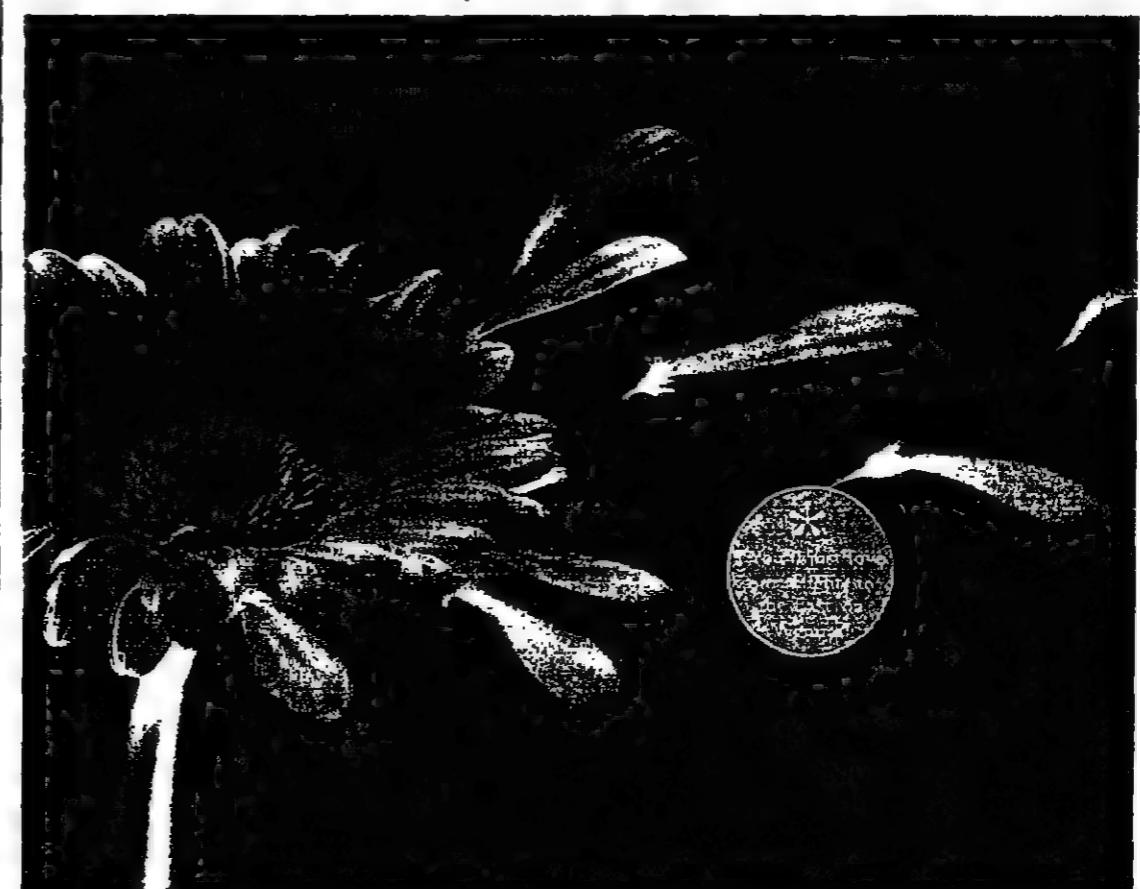
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2 UKRAINE

PROFILE Victor Yushchenko

The Governor

Legend has it that, in the early middle ages the Slavic tribes living near Kiev, the city that would become Ukraine's capital, were so disappointed by their lack of native leaders that they appealed to Scandinavian merchant-princes "to come and rule over us".

Disgusted by the venality and ineffectiveness of so many of their current masters, many modern-day Ukrainians are wont to observe that, over the past millennium, not much has changed.

But almost everyone, ranging from western investors to the impoverished Ukrainian pensioners, singles out one bright exception: Victor Yushchenko, the much-admired governor of the National Bank of Ukraine.

"It's really terrible, the leaders have accomplished very little for this country," complains one prominent Ukrainian-Canadian business man, who has returned to try to make a contribution to the land of his ancestors.

The one person who's really achieved something is Yushchenko. He's a visionary, he's got a soul, he's got a feeling for the people in the country."

The ambassador of a G7 country is equally enthusiastic: "Yushchenko is a natural leader, he is handsome and he is decent. He has been one of the first Ukrainian leaders to sit on a charitable board. I think he is a genuine patriot."

Mr Yushchenko has won these accolades both through what he's done and who he is.

His achievements as the country's national banker have been impressive. While many of Ukraine's economic reforms have been still-born in the midst of plummeting economic production, Mr Yushchenko has managed to halt hyper-inflation and launch a new, stable currency, the hryvna.



Dream candidate: Mr Yushchenko steadfastly refuses to stand for president

His personal qualities are equally admired. In a country whose politicians are legendary corrupt, Mr Yushchenko has won a reputation as a leader who is working for the common good, not for personal enrichment.

With little fanfare, he has emerged as one of the few senior Ukrainian officials to actively support charitable causes and he is one of the government's most articulate members, concerned with, and careful to build, a popular constituency for his tight monetary policies.

All of this has made Mr Yushchenko the dream candidate in the 1998 presidential elections for beleaguered and depressed liberals.

"After hours, instead of using his government chauffeur, he drives his own car. He is honest and committed," says Oleksandr Tkachenko, a Ukrainian television reporter whose news programme was pulled off the air for its frank criticism of the authorities.

"He would be a great president and he may be drafted into running."

Tall and broad-shouldered, fans think Mr Yushchenko would make a naturally photogenic flesh-pushing politician. In a country divided between east and west, and still uncertain about its national identity, his personal background would also be a political advantage. Mr Yushchenko is an ardent Ukrainian patriot, displaying portraits of Ukrainian poets on his office walls and only reluctantly speaking Russian. Yet he is a son of the Russified, eastern provinces of the country, a peasant boy who still likes to keep bees.

But, despite the barrage of public calls for him to join the presidential race slated for next year, Mr Yushchenko is adamant that he will stay at the National Bank.

"I view the idea that I should run for the presidency very negatively and I have always rejected it," Mr Yushchenko says. "This is a position which I have repeated very often, so I hope people believe me."

Chrystia Freeland

ECONOMY • by Charles Clover

Dissent means descent

Without consensus on the detail of reform, Ukraine faces a bleak future

Half of Ukraine's economy is in the 21st century, half remains in the middle ages. Kiev brokers sell Ukrainian stocks on one of the most sophisticated screen-based trading systems in eastern Europe but Ukraine's workers are paid in vegetable oil or ball bearings.

And, while the country remains capable of building some of the most advanced technology in the world, from lasers to nuclear turbines to rocket boosters, its GDP has fallen by one half since 1991 and farmers have gone back to using horses because they cannot afford gasoline for their tractors.

Though inflation has been tamed and the currency stabilised, these achievements have come at the cost of increasing wage and pension arrears, which now total roughly 5 per cent of GDP.

Inter-enterprise arrears, a substitute for the lack of credit in the economy, are now higher than Ukraine's GDP, while barter transactions last year totalled 65bn hryvna, two-thirds of the country's GDP.

It is no surprise, then, that in Ukraine no word is used more often than reform.

But while reform is something that everyone agrees must happen, and soon, just what these reforms should be is the subject of considerable disagreement among the country's policy-makers.

Some Ukrainian officials insist that Ukraine must privatise its heavy industry, deregulate its economy and cut its budget. Serhiy Tyhypko, vice prime minister for economic reform argues: "The best course to reform is through creating conditions for private investors by stabilising the economy, by lowering taxes for producers and privatisation."

But other officials are still of the opinion that the only thing that can save the Ukrainian economy is the state.



Opposing views: President Leonid Kuchma and Communist Party leader Petro Symonenko

Yevhen Kuchmar, chief of staff for president Leonid Kuchma, says: "I want to emphasise that we are talking about strengthening the management role of the state, about strengthening the state's regulatory role and about state support for priority areas of the economy, such as aerospace and high technology."

Jeff Sachs, economist at Harvard University, expressed his exasperation with these different points of view after meeting with Ukrainian cabinet officials during a visit to Kiev in January.

"Everyone agrees that something must be done but no one agrees on exactly what that is," he said.

In 1995-96, the government began a programme to stabilise its economy by first stabilising its currency, the hryvna. This was accomplished with the help of the International Monetary Fund which funded roughly \$2.5bn in credits from the central bank, essentially printing money.

But, last year, these funds virtually stopped after the IMF tried unsuccessfully to negotiate tough economic reforms in exchange for the credits. As a result, the government began to experiment with new sources of finance.

Fortunately, or unfortunately, 1997 brought with it a global fall for lending to emerging markets in local currency, driven by low interest rates and overvalued stock markets worldwide. Ukraine's government jumped on the bandwagon, issuing more than \$1bn of T-bills to foreigners to make up for the drop off in IMF credits.

The country's economic future hangs in the balance, according to most experts. "Ukraine is not going to make it in the long run if it doesn't cut its budget and privatise heavy industry," says a western economist in Kiev.

But some of Ukraine's policy-makers are drawing very different lessons from the country's rough ride on the global economic roller-coaster of the last few months.

"The IMF policies are designed to make Ukraine into an exporter of raw materials for the rich western countries," charges Oleksandr Moroz, the left-wing speaker of Ukraine's parliament.

Experts say that the lack of consensus on market reforms is a critical hurdle for Ukraine, which is applying for a new IMF programme, a \$2.5bn three-year Extended Fund Facility, for which it must meet 93 conditions.

"I understand what the IMF wants and I absolutely support it. But we do have different opinions on the issue," says Mr Tyhypko.



Market stall: without reform the economy could collapse, possibly taking the state with it

Captive economy threatens freedom

Continued from Page 1

assets and the entrepreneurial energy of its gradually liberalised people would make up for the government's maligned interference.

But the melt-down in Asian markets last autumn has made investors far more sceptical. Many foreigners have pulled out of Ukraine's government bond market, forcing the interest rate to nearly 50 per cent. So shaky is Ukraine's financial reputation that earlier this year the government was forced to offer an almost unprecedented 16 per cent yield on the eurobond market.

"If they don't cut expenditure, reform tax structures and privatise, they remain subject to the whims of the international market for high risk, high yield debt," says Patricia Bartholomew, an economist at the Kiev office of the brokerage Wood and Co.

The high price of borrowing is a worrying signal that Ukraine's economic futures may be jeopardising its main economic success - financial stabilisation. After a painful bout of hyper-inflation, Kiev has brought inflation down to an annual 10 per cent and launched a relatively stable national currency, the hryvna.

But today the hryvna, and the fragile political achieve-

ments it underpins, could be in danger.

Impoverished and increasingly desperate, the government has already begun to chip away at Ukraine's nascent democracy. In contrast with past ballots, during recent parliamentary elections critical newspapers and television programmes were silenced and at least one popular opposition member of parliament now risks being stripped of his seat on a legal technicality.

Worse still, without economic reform, the state itself may not be able to endure.

"I view the economy as the most important threat to national security," says Volodymyr Horbushin, Ukraine's national security chief.

Like many of the bruised nations of eastern Europe, Ukrainians are fond of complaining about the poor hand history has dealt them. At the end of a century including the artificial Stalinist famine, in which more than

5m Ukrainians died, and the Chernobyl nuclear disaster, it is hard to blame them.

But, today, historical excuses are not enough. For the first time in a long time, Ukraine is independent and with that independence has come responsibility for its own fate. If Ukraine's leaders fail to take advantage of this opportunity, the entire region risks being destabilised. It may be another thousand years before Ukraine gets a second chance.

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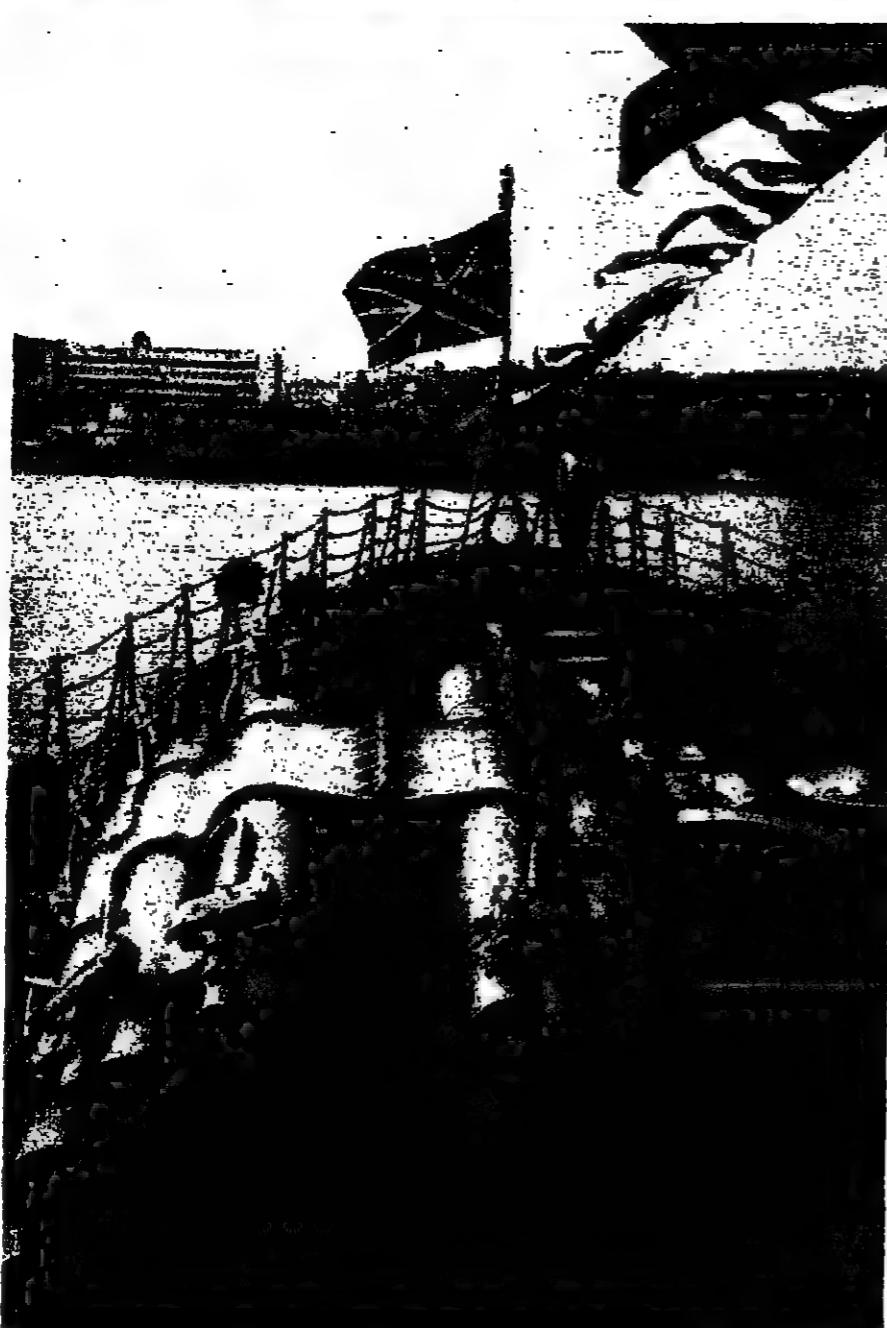
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Fleet news: agreement with Russia over the Black Sea fleet was a huge step.

CRIMEA • by Charles Clover

A turbulent past, present and future

Ethnic and political claims leave the region a powder-keg once more

Throughout the centuries, the Crimean peninsula has been the gateway to maritime civilisation for horsemen from the steppes of central Eurasia. For the Mongol ancestors of the Tatars who took Crimea in the 13th century, as well as for the Russian conquerors under Catherine the Great, who in turn conquered it in 1783, control of Crimea meant naval domination of the Black Sea and the potential to control the Bosphorus.

But when Russia gave the territory to its neighbour Ukraine in 1994 while both were still part of the Soviet Union, it did not anticipate that the Union would ever collapse. And when that happened in 1991, Crimea became one of the most strategic pieces of territory that the latter-day Russian empire would lose.

While the peninsula belongs to Ukraine, two thirds of the population are ethnic Russian, many of whom yearn for re-unification with their motherland.

And the ethnic cauldron is further heated by the presence of the native Tatars, who were deported to central Asia in 1944 under the reign of Joseph Stalin, and have only started to drift back. By now, they make up 12 per cent of the peninsula's population.

The combination of ethnic nationalism with geo-political importance has been a volatile one throughout the 1990s and many experts have taken note.

Volodymyr Horbulin, Ukraine's director of national security, explains: "We cannot allow any sort of conflict to happen in Crimea. Crimea is our Balkans, only in much more concentrated form."

It was only steady nerves, in both Kiev and Moscow, that prevented one crisis in 1994 from becoming another Abkhazia or Nagorno-Karabakh.

In that year, the peninsula's population elected a Russian nationalist, Yuri Meshkov, as its president and he promptly declared that Crimea would hold a referendum on whether it would join Russia. Had it taken place, the referendum would almost surely have passed, but Mr Meshkov's lack of international support, notably from Russia, combined with pressure from Kiev to ensure his ousting later that year.

Most observers attribute Russia's comparatively passive stance on Crimea to the

moderating influence of Boris Yeltsin, Russia's president. But the threat looms that, once Mr Yeltsin is no longer in power, anything could happen.

"Most of these territorial questions, like Crimea, will remain solved as long as Boris Yeltsin remains president," says Andrei Fedorov, the former deputy foreign minister of Russia who now heads a Moscow think tank, the Council on Foreign and Defense Policy. "Once he is gone, Russia's position on these issues will depend on who replaces him."

Earlier this year, for example, Moscow's mayor Yury Luzhkov, a contender in Russian presidential elections in the year 2000, stated that the Crimean port city of Sevastopol, home of Russia's Black Sea fleet, should belong to Russia, "not Ukraine."

The threat of a hard-core nationalist at the helm of Russia has many in the newly independent state worried. And since the mid-1990s, Western powers, led by the US, have quietly backed away from their "Russia-first" diplomacy in the former Soviet Union to a position that emphasizes keeping the union broken up.

This unofficial doctrine was on display last autumn, during joint naval manoeuvres between Ukrainian and western fleets, code-named "Sea-Breeze," which took place off the coast of Crimea. The amphibious component of the exercise, which was changed at the last minute under Russian protest, was based on the scenario of a foreign power provoking ethnic unrest among the population as an excuse to intervene.

Such a scenario is already very familiar to countries in the Caucasus, where many have accused Russia of using such covert intervention to secure the memberships of Georgia and Azerbaijan in the Commonwealth of Independent States.

And if Russia were able to take back Crimea, it may very well have catalytic effects on other territories in Ukraine, the Baltics and central Asia that have Russian majorities.

"The future of Ukraine hangs on Crimea," says Alexander Formanchuk, a political scientist in Simferopol, the Crimean capital. But earlier this year, Kiev blundered badly in its relations with Crimea, which has once again unleashed the threat of the nationalist question.

Crimea has been an autonomous region of Ukraine since 1992 but, in January, the Ukrainian central government illegally replaced the mayor and city council

of the Crimean city of Yalta with cronies of the Crimean prime minister, Anatoly Franchuk, whose son is married to the daughter of Ukraine's president Leonid Kuchma.

The upshot over the move sharply radicalised the Crimean population and, in local parliamentary elections last month, they voted overwhelmingly for the Communist Party. In the past, the Crimean Communists have spoken out in favour of re-unification with Russia.

Through Communist boss Lechid Grach stated last month that they will leave aside questions of nationality in favour of concentrating on the economic situation; others are not so sure.

"This is a very dangerous situation. I give them at maximum one year before they try to hold another referendum to join Russia," says Serhiy Teriokhin, a member of Ukraine's parliament who is known for his pro-Western views.

But, despite the headlines, the main struggle for Crimea may be taking place through the slow forces of demographic change. The Russian population is, by and large, elderly and some 500,000-700,000 of the peninsula's 2.2m population are pensioners.

Meanwhile, the Tatars, which now make up 12 per cent of the population, are younger on average and have higher birth rates. Some analysts say that in 10 years, if most of the remaining Crimean Tatars immigrate, the Tatars could account for 30 per cent of the peninsula's population.

Russian officials privately theorise that the Tatars are supported by western powers, via Turkey, in an attempt to ensure that Russia cannot once again gain control of the strategic peninsula.

"The Tatars are the decisive force balancing the pro-Russian nationalists," says Mr Formanchuk.

But while the Tatars are the main bulwark against Russian nationalism, their relations with Ukraine are also tense. Last month, the Ukrainian government failed to renew a temporary law reserving 14 of the Crimean parliament's 96 seats for the Tatars. The basis for this law was that many of the Tatars were not yet citizens and could not vote.

"It is absurd," says Mustafa Djemilev, head of the Crimean Tatars. "We are the native people of Crimea, with 12 per cent of the population, and we have no political representation," he says.

"If the government doesn't leave us any choice, we will have to settle our grievances on the public squares."

FOREIGN POLICY • by Anthony Robinson

A novice fluffing its lines

Ukraine has failed to make progress since being welcomed on to the world stage

Ukraine has never before been a presence in international politics, even though it held a seat at the United Nations, along with Soviet Belarus, throughout the post-war period.

That was, essentially, one of Stalin's little jokes at the expense of the international community. While Moscow ruled its Ukrainian provinces with a rod of iron, the votes of Ukraine and Belarusia helped to boost the Soviet presence in New York. Separate UN membership also provided handy extra channels for infiltrating Soviet agents into UN institutions around the world.

The hugely pompous Stalinist neo-classical foreign ministry building in Kiev, with its hammer and sickle emblem still adorning the stone flags draped across the top of the heavy columns, stands as a reminder of those days.

For the last seven years, however, Ukraine, whose well-trained diplomats staff one of the most progressive government departments, has worked hard to establish its presence internationally. Kiev now hosts a plethora of foreign embassies and international financial institutions, including the IMF, World Bank and the EBRD.

Last month, Kiev's former chief of the Ukrainian mission to Nato, replaced Hennady Udrovko, veteran Soviet-

era professional as foreign minister. Mr Udrovko gave up the top diplomatic job after being elected to parliament on the Rukh party ticket at the recent parliamentary elections.

Vyacheslav Pilkovets, head of the Ukrainian Centre for Independent Political Research, argues that Ukraine's foreign policy aims and achievements should be judged in the light of the way in which Ukraine gained its formal sovereign independence in 1991.

By his analysis Ukraine became independent not as a result of agitation by the noisy Rukh nationalists concentrated in the western Ukraine but, primarily, due to the growing conviction of a powerful group of communists party insiders that the best way to preserve their grip on power was to break with Moscow.

The failure of the August 1991 Moscow coup attempt confirmed that power had slipped from the hands of the Ukrainian communists, concentrated in the military-industrial cities of eastern Ukraine. This so-called "Dniperpetrovskaya mafia" personified by Leonid Brezhnev, played a key role in Soviet Union-wide party, KGB and military affairs after the death of Stalin but was undermined by Mikhail Gorbachev's subversive policies of glasnost and perestroika.

The retention of real power by senior Ukrainian communists deeply intertwined with the military-industrial complex, KGB and military networks made it possible to assert Ukrainian sovereignty. Mr Pilkovets argues, without provoking civil war or military confrontation with similar structures remaining in Russia.

The key decision to give up nuclear weapons, for example, reflected the fact that although the Yuzhmash complex in eastern Ukraine was one of the main producers of Soviet ICBM missiles and Ukraine was still pockmarked by missile launch sites and nuclear bomber airfields, all command and control functions were concentrated in Moscow.

The only alternative to the virtually impossible task of building up Ukraine's own command and control of nuclear weapons and cut-bloated military forces.

Other foreign policy priorities included the need to reach a compromise with Moscow over ownership of the Soviet Black Sea Fleet and the status of the Sevastopol naval base as well as the need for western financial and technical assistance for military re-structuring and the conversion of military factories to civilian use.

Over the last few years, recognition of Ukraine's strategic importance has given Kiev many advantages and enabled it to attract sizeable assistance from the US, the EU and international financial institutions.

Until now foreign aid has been forthcoming despite the fact that progress in structural economic reforms by the still largely Soviet-era political structure has been slow, especially with regard to privatisation.

Those easy days, however, are coming to an end. The oil big-bear, Russia, is far ahead in economic restructuring and attractiveness to foreign investors, particularly as it is perceived as no longer interested in dreams of imperial reconquest. This means that foreign governments and potential investors are less and less willing to bankroll the still opaque and bureaucratic system in Ukraine.

Increasingly, governments are demanding a level playing ground and clearer rules for investments and projects. Meanwhile, international capital markets have given an unmistakeable warning signal by demanding embarrassingly high returns on recent Ukrainian bond issues.

Ukraine's international status is assured. The question now is whether it can give substance to independence by creating the conditions for attracting the domestic and foreign investment needed to repair the damage of the last 80 years and make Ukraine a prosperous as well as welcome member of the international community.



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4 UKRAINE

FINANCIAL SECTOR • by Anthony Robinson

In need of intensive care

Ukraine's banks and stock market badly need help if they are to lift the economy

The murder last month of Vadim Hetman, the former first president of the National Bank of newly independent Ukraine in 1991, sent shockwaves throughout the political and financial world.

Shot several times by a professional killer in the lift of his Kiev apartment, the violent death of the man who acted as mentor to the younger generation of Ukraine's central and commercial bankers is seen as a political killing.

"Many of us see this as a deadly warning shot to ensure that Victor Yushchenko (the current, and highly respected, president of the Ukrainian National Bank) does not decide to become a candidate in next year's presidential elections as many bankers and private businessmen would like," says a senior commercial banker.

The killing is the first to strike the fledgling banking sector which has been struggling to grow in a still largely unprivatised economy where most private business is small scale and outside the formal sector.

The weakness of the sector is one of the fundamental obstacles to the development of an entrepreneurial class capable of rebuilding the deformed economy inherited from decades of communism.

The sector was the prime victim of hyper-inflation in

1992 and 1993 and the then government's decision to freeze deposits in savings and other accounts. The savings of millions of Ukrainians were practically wiped out, destroying, in the process, whatever faith they had in the banking system. They have been only partially compensated by certificates giving them preferential treatment in the privatisation process.

Re-building trust in the banks and creating a modern banking culture is a primary objective of IMF, World Bank and EBRD assistance and financial sector technical programmes.

But it will be a long haul. Assets of the banking system as a whole amount to little more than 5.5 per cent of GDP, calculates Patricia Bartholomew, senior economist at Wood and Co, a leading brokerage house.

With nominal interest rates on risk-free government T-bills again approaching 50 per cent the average bank has little interest in commercial lending. Most would-be private sector borrowers are also squeezed out by the overwhelming hunger of the state sector for funds or seek ways of tapping the estimated \$7-8bn kept under mattresses or in jam jars.

The composition and reforming zeal of the post-election Ukrainian government and parliament remains to be seen after the April parliamentary elections brought 114 independents and other generally pro-business MPs into the new parliament.

Somewhat ironically, analysts believe that the smallness of the Ukrainian bank-



Hard currency: the hryvna is stable, the banking system less so AP

ing system, coupled with the macro-economic stabilisation policies pursued by Viktor Yushchenko and his team at the National Bank of Ukraine, has protected the Ukrainian economy from the sort of financial sector shocks which, for example, afflicted Bulgaria two years ago.

But, without an efficient banking system to channel savings to investors' enterprises, the growth of Ukraine's private sector is likely to remain stunted and heavily concentrated in the "parallel economy", foreign bankers believe.

At present, most of the 217 licensed Ukrainian commercial banks are small, undercapitalised and ill-equipped

for risk assessment and normal lending procedures. Seven foreign banks also operate in the country with a full banking licence and several more, including Citibank, are expected shortly.

But business will remain limited until incomes rise and privatisation finally takes off. Analysts believe that probably a dozen banks

have a long-term future. These are principally those included in the business development programmes of the international financial institutions.

Inclusion in such programmes, with its access to cash and know-how, is seen as a seal of approval or quality stamp. Seven Ukrainian banks currently benefit from a \$12m small business development credit line from the EBRD to the National Bank of Ukraine. The central bank on-lends the funds to the selected banks which, in turn, lend to small and medium enterprises, usually to provide hard currency funding for investment, trade or leasing activities.

The EBRD also runs a multi-bank equity financing facility which provides equity capital and technical assistance and facilitates longer-term financing. The Kiev-based All-Ukrainian Joint Stock Bank (VA Bank) is the first to take part in the new scheme with the EBRD paying \$10m for an equity stake and seat on the bank's supervisory council.

The inability of the banking system and capital markets to satisfy the hunger for capital and know-how of small and recently privatised companies has created a big opportunity for foreign investment funds, especially those willing to take the time to evaluate companies, their owners and their potential market growth.

POLITICS • by Charles Clover



Learning curve: democracy replaced dictatorship but Soviet-style economics is proving hardy Green/Hy

Between a rock and hard place

Gambling on a parliamentary system has maintained unity but stalled reform

The most difficult task for the Ukrainian government since independence in 1991 has been to construct a unified state out of regions that only a few generations ago belonged to different empires.

The country's western regions were part of the Hapsburg empire until the end of the first world war, and the Crimean peninsula was part of Russia until 1954.

Voting in presidential elections of 1994, meanwhile, revealed a clean split down the middle of Ukraine (see map), which mirrors a cultural and confessional split more than a millennium old.

The strong centrifugal tendencies of Ukraine's regions have meant that the government has faced a constant struggle to centralise its authority.

This largely behind-the-scenes conflict burst into open view in 1994 when the Crimean peninsula threatened to hold a referendum to secede from Ukraine and rejoin Russia.

Early on, a strong regionalist movement in parliament threatened to undermine the very basis of Ukrainian statehood. The main item on the regionalists' agenda was to change tax collection laws to make them independent of the central authority.

To combat the regionalists' influence, Kiev was forced to make something of a Faustian bargain. Central government, like its counterpart in Russia, decided to promote the development of political parties, which were seen as a valuable counterweight against regional independence and had a state in strengthening the federal centre.

Parliament could be dominated either by regional bosses or political parties," says Vyacheslav Pikhovskiy, of the Ukrainian centre for Independent Political Research in Kiev. "Political parties are the lesser of two evils."

The first and most visible manifestation of this unofficial policy was that in 1993, after being banned for two years, the Communist Party of Ukraine was allowed to reform and rapidly became the largest political party in the country.

Last summer, the passage of a new election law strengthened the political parties considerably by allocating half of the seats in parliament for election by party list rather than in individual districts.

Not surprisingly, political parties are proving to be nearly as much of a headache for Kiev as the regional bosses.

Most of the support for political parties is from the left wing and these parties oppose the adoption of the market-oriented reforms that many economists think the country needs in order to recover from the economic collapse it suffered after the break-up of the Soviet Union.

Since independence Ukraine's GDP has fallen one half and many policymakers identify the economy as the single most important threat to the country's security.

While the government has managed to stabilise its currency and lower inflation, the economy is still in chaos and most economists think that it needs intensive to mi-



Source: International Financial Corporation

Some analysts and diplomats who view parliament as a roadblock to reform may be willing to turn a blind eye to the Ukrainian government's attempts to reduce parliamentary authority.

Others point out that Ukraine's main problem is not parliament. The real culprit in Ukraine's political paralysis is the government.

"The government in many cases is the main obstacle to reforms," says Serhiy Tyhynko, vice-prime minister for economic reform.

"One of our most pressing problems is administrative reforms and this is something that we have been unable to correct. This is not parliament's fault."

The Ukrainian government, for example, is presented as a case study in administrative dysfunction in a 1997 World Bank report, *The State in a Changing World*.

According to the report: "The number of central government bodies remains large (more than 110), their responsibilities often overlap and lines of accountability are unclear. The cumbersome structure makes coordination difficult, delays decision making and reduces transparency."

Little by little, however, the government has been making progress to trim its bloated ranks and rationalise decision-making.

Analysts point out that the months following the parliamentary elections in March, and before presidential election campaigns begin in 1999, present an opportunity for reforms to be implemented.

"It is important to use this period between election campaigns, when reforms will be less politicised," said a senior western diplomat in Kiev.

Others, however, are pessimistic and point out that Ukraine's government has a history of avoiding hard decisions and relying on the goodwill of its international creditors to see it through hard times.

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AGRICULTURE • by Carlotta Gall

Europe's empty bread basket

Failure to tackle the thorny issue of land ownership is rendering the sector barren

Batov, the powerfully built director of a large farm 70km west of Kiev, nearly overturns his large desk in exasperation. He owes his workers three months' wages but is saddled with such high taxes he produces meat and milk at a loss.

"The bureaucrats only want to wring money out of the farmers," he says.

Mr Batov, like many working in agriculture in Ukraine, blames the government for actually impeding farms from developing.

Judging by performance, agriculture is last on the government's list for reform. After 70 years of communism land reform has proved the most tricky of political issues and shows no sign of being resolved quickly.

Once the "bread basket" of Europe, Ukraine's fertile black earth should make it an agricultural powerhouse, says Eric Howell, manager of a land privatisation project sponsored by the World Bank's International Finance Corporation. "It is being artificially kept down. It should be a strong element of the economy."

There is no doubt that agriculture is in a chronic state. Production has fallen

80 per cent in the decade. Dairy herds have halved since 1991 and poultry stocks declined by 70 per cent. Up to 80 per cent of farms are lossmaking and wages are the most in arrears of any sector of the economy.

The main stumbling block is land ownership, which is vehemently opposed by communist politicians and some farm bosses.

Parliament has rejected a government proposal on privatising land seven times.

At the law stands, state farms can be divided among workers but land cannot be sold until six years after privatisation. It means farmers are unable to raise mortgages and so are denied a vital source of credit.

All that is left to them are short-term loans from commercial banks whose interest rates are extortionate – up to 40 per cent, according to Mr Batov – and barter trade by which they receive seed, fertiliser and fuel from traders in return for part of the harvest six or nine months later.

Neither is in the interests of the farmers, says Bohdan Chomik of Chemonics, a USAID-funded company providing technical assistance. He points out that margins on barter transactions can be 50 per cent, with the farmer losing out each time.

President Leonid Kuchma has tried to find a way round parliament's objections to land sales by creating 50



Last straw: many believe the government is actively impeding agricultural development

ENERGY • by Carlotta Gall

Giving it all away

The country's immense resources, and potential, could both go to waste

An evening in a Kiev restaurant will find good food and good service nowadays but the occasionally flickering lights will remind you where you are.

Ukraine does not experience frequent blackouts like its neighbours in the Caucasus across the Black Sea, yet it is heavily dependent on energy imports and is struggling to pay for them.

Ukraine's lack of hydrocarbons is acute for a heavily industrialised country of more than 50m people. Energy imports account for 65 per cent of foreign debt and economic recovery will depend largely on an effective energy policy.

The country imports 90 per cent of its oil needs and 80 per cent of its gas. Natural gas is the main source of energy and Russia is the main supplier. Turkmenistan is another supplier by way of the Russian pipeline system, which only increases Ukraine's dependence on its large neighbour.

Ukraine was once a key exporter of electricity to the former Soviet Union but now, unless it urgently sorts out supply problems and fixes its ageing generation plants and distribution infrastructure, it could turn into an importer within a decade.

The energy sector, despite its crying needs, is attracting interest from traders and investors.

Ukraine has it all – oil and gas, which it is looking to develop, 300 years worth of coal reserves, hydro-electric, nuclear and thermal power and an extensive network of pipelines bearing Russian oil and gas to western Europe.

The government is planning to privatise key electricity companies this year, although the programme has been plagued by delays.

Companies on offer are low priced and the brokers Wood & Co expects them to show growth along with the overall economy.

International tenders should go ahead this year for two of the four big thermal electricity generating companies, Donbasenergo and Centroenergo. The 27 electricity distribution companies are already undergoing privatisation, although only two of nine recent tenders have closed successfully.

There are important issues still to be cleared up, not least the freeing of electricity prices which are heavily subsidised by the government and make electricity distribution unprofitable.

The World Bank suspended a \$317m loan last July because it alleged the government failed to keep to an agreement to increase electricity prices and showed a poor record in payment collections.

Not much has changed since then. The sector reflects a startling lack of financial discipline in charging energy consumers and is beset with huge arrears and a high level of barter trade.

Only 18 per cent of electricity bills were collected in cash last year, says Dmytro Moshkalo of Wood & Co.

Although there is not much sign of it, the government has also planned a restructuring and renewal of the coal industry to ensure an internal source of energy.

The industry is in the doldrums after a decade of neglect and failing production, highlighted by the recent explosion at Chernobyl power station.

Foreign companies are already eyeing the possibilities, drawn not only by Ukraine's heavy consumption, which is going to grow, but its strategic position as the main conduit for oil and gas flowing from Russia to Europe.

Both British Petroleum and Anglo-Dutch Shell have met Mr Kuchma in recent months with big investment plans.

Shell has offered \$1.5bn for Ukrzaliznytsia, the second largest oil extraction company, which is 100 per cent state-owned. BP has offered to develop a gas reservoir in central Ukraine that it has been reassessing.

Privatisation and deregulation of the sector has only begun haltingly with several refineries offered for tender unsuccessfully. Everything lies ahead.

METALS • by Carlotta Gall

Core shakes off the rust

The country, and its industry, rests on massive reserves, from titanium to gold

There are two landmark Soviet monuments that dominate Ukraine's graceful capital, Kiev – the Arch of Friendship and the Mother of the Homeland.

Both are made of Ukrainian titanium and, however ugly, are a tribute to the country's wealth of natural resources.

Ukraine possesses an estimated 5 per cent of the planet's mineral reserves. It lies on the world's largest supply of titanium, the third largest deposit of iron ore – more than 200bn tonnes – and 30 per cent of the world's manganese ore.

It has mercury, uranium, nickel and a small amount of gold, among other things.

It was because of the country's enormous mineral riches that Stalin launched his plan in the 1930s for massive industrialisation of Ukraine, until then a predominantly agricultural society.

Hundreds of factories, steel plants and power stations went up every year, turning Ukraine into the core of the Soviet Union's military-industrial complex.

Today the metal industry is the largest sector of the

economy, accounting for almost 20 per cent of Ukraine's GNP in 1997 and 26 per cent of its exports.

It has been the first sector to reverse the seven-year decline in production and showed average growth of 12 per cent last year when Ukraine produced 25.2m tonnes of steel, making it the eighth largest steel producer in the world.

With domestic demand down, steel manufacturers have sought markets abroad with some success. Exports amounted to \$3bn last year, an increase of 30 per cent.

Biggest customer was China, followed by others in south-east Asia, Germany, Turkey and the US.

Russia is a traditional importer of Ukrainian steel and steel pipes but last year it imposed a 20 per cent import tax on Ukrainian goods. Sales shrank drastically as producers sought markets elsewhere.

Even if its mills are energy-guzzling and inefficient, they are managing to turn out steel that is competitive since local energy and transport costs and wages are so low. Ukrainian companies have also won international quality certification allowing them to compete on the international market.

Serhiy Tyhipko, first deputy prime minister for economic reform, is not rejoicing, however. He is unhappy that Ukraine is exporting

most of its steel rather than using it in local manufacturing which would be better for the country.

He points to the environmental toll Ukraine pays for so many working steel mills.

He explains the increase in steel exports by pointing out that there is a lack of competition. "Not many other countries are prepared to do such filthy work," he says.

But he concedes that, for the moment, Ukraine has no choice.

Analysts say the industry, which employs more than 500,000 people, is likely to continue growing, if not at such a pace as in 1997. But the future is not wholly secure.

The Asian crisis is expected to affect Ukraine's steel exports: South-east Asian countries were big importers last year and a new market for Ukraine. But such exports are expected to fall this year.

Mills are already slowing production as tonnes of steel sit in the ports and prices fall. There is hope that Russia may step in and buy Ukraine's steel again, waging its new import tax.

Ukraine is also facing several large anti-dumping investigations in the US, Mexico and south-east Asia and has specifically been issued with a five-year ban from exporting to the US. The case is now under appeal.

Outdated technology and a lack of energy and time-efficient methods are big long-term problems for the industry, too.

All the main steel producers are to remain majority state-owned since the industry is considered of strategic importance.

According to a government decree issued in 1997, the state will keep 51 per cent of all large companies.

Two pipe producers, privatised before the decree, are the only companies to slip through the net.

But even privatisation of parts of companies in the metal industry has hit some serious obstacles as the country's "jewels", as one financier called them, came on offer.

Two recent tenders for manganese companies have been called off, officially because they were underpriced but possibly more because of a fierce bidding for a piece of the cake.

There are 20 steel mills, 10 companies extracting iron ore and eight companies producing steel pipes. Some of them are the biggest of their kind in Europe and the pipe producers build the only gas and oil pipelines that Russia can use.

Khartsyzk, the main supplier of pipes to the Russian gas company Gazprom, received big enough orders from that company last year to put it back in business.

Likewise, the four companies that dominate steel production – Krivoyzhetal, Mariupol Illitsa, Azovstal and Zaporizhstal – will depend on exports for their survival.

The government is planning to privatise key electricity companies this year, although the programme has been plagued by delays.

Companies on offer are low priced and the brokers Wood & Co expects them to show growth along with the overall economy.

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WESTERN UKRAINE • by Anthony Robinson

Glimmer of hope for town jewel

L'viv is beginning to emerge from the dark ages of Nazi and Soviet occupation.

L'viv, the faded baroque jewel of a city which serves as the capital of western Ukraine, encapsulates in its eclectic architecture, varied languages and multi-ethnic graveyards two of the essential aspects of central Europe.

The first is that history weighs heavily on the present day. The second is that, in this part of the world, boundaries and frontiers are unpredictably moveable fronts.

In the late Soviet period Ukraine was ruled with an iron hand by communist party and KGB bosses from the heavily industrialised region in the Russian-speaking east of the country. But it was here, in the western Ukraine, that the anti-Soviet Ukrainian independence movement gathered steam towards the end of the last decade.

Rukh, the nationalist movement for an independent Ukraine, is still popular and won a third of the votes in the recent parliamentary elections. Its candidate was elected mayor and several prominent reformers come from this region bordering on Hungary, Slovakia and Poland, including Viktor Pynzenek, head of the pro-business Reform and Order party and Grigory Yavitsky, a leading reformer in the Russian duma.

The city's radical reputation is an echo of its cultured, cosmopolitan past. But L'viv, or Lwow as it used to be called under Polish rule between the wars, or Lemberg as it was known for 150 years before that under Austrian Hapsburg domination, is a classic shuttlecock. Its fate depends on the relative balance of forces in the region and beyond.

Over the last few years the region has struggled to repair the ravages of a tragic recent past - with mixed success.

A thriving cross-border trade with neighbouring Poland is largely one-way. L'viv and other cities have lively street and municipal markets but they are full of cheap, and good quality, Polish processed foods, clothes and consumer goods. Thousands of unemployed Ukrainians, meanwhile, have sought and found jobs in the fast growing Polish economy across the busy, visa-free border.

In L'viv itself the economy is struggling to adapt to market forces. Foreign direct investment is thin on the ground, apart from substantial investment by RJR Reynolds, the US tobacco company and Amatil, the Australian-based Coca-Cola bottling company. And the EBRD has co-financed a \$40m investment in Svitoch, the local chocolate company.

But local entrepreneurs find it hard to raise loans and complain of bewildering and ever changing rules and regulations from Soviet-style bureaucracies.

Gennadi Genshaft, one of the most successful home-grown entrepreneurs, is a somewhat controversial exception.

He has helped develop the local tourist infrastructure by renovating the Grand Hotel on the city's main Prospekt Svobody (Freedom Square). He also leases from the state railways a luxury Pullman sleeping car which is attached to the overnight Kiev-L'viv express trains.

Under Soviet rule the city, with its gothic spires, world class opera house and acclaimed university, was filled by peasants and displaced workers directed to the new Soviet-built or nationalised former private enterprises on the outskirts. The local Uniate church with its orthodox Greek liturgy but allegiance to Rome was suppressed.

First-time travellers to Kiev may reasonably expect to find a city in the process of re-inventing itself. And they will not be disappointed.

Virtually every building, church and monument built before the Bolshevik revolution is either heaped in scaffolding or has been renovated in the most glittering fashion. The impression created is of a city firmly anchored in the 19th century, desperate to forget the 20th and trying to skip directly to the 21st.

But while the city, under mayor Fyodor Omelchenko, has undertaken a dizzying schedule of renovations, one thing it has not devoted much attention to is hotel space, which is likely to discomfort the several thousand delegates to the annual conference of the European Bank for Reconstruction and Development in May.

Kiev hotels boast few amenities and high prices, though there are some pleasant exceptions, such as the National Hotel on Institutevskaya Street.

In the springtime, the best thing Kiev has to offer in the way of entertainment is a stroll. And the best place to start is at the top of Andriyevskyi Uzviz, a cobble-stoned street which winds down a hill. At the top of the hill sits St Andrew's Cathedral, the most stunning of Kiev's many churches.

The tangled history of the city is mirrored in the sprawling Lychakivskiy cemetery where family vaults bearing German, Polish, Ukrainian and Russian names struggle for space beside more sombre monuments recalling tragic episodes in the recent past.

These include the memorial to those killed by Stalin's NKVD after Lwow and the rest of eastern Poland was forced under Moscow's wing by the 1939 Molotov-Ribbentrop pact dividing Poland between the Nazi and Soviet dictators.



Surrender to the charms - old, new, pre- and post-Soviet - of Kiev

One-third of Kiev's 30 art galleries are located on Andriyevsky and at the bottom of the street lies L'Art, run by Lyudmila Bereznitskaya who has painstakingly collected some of the best works of socialist realism to survive the Communist era.

Orthodox Christianity enthusiasts should head directly to St Sofia's Cathedral built in 1015 and destroyed several times in the interim, as the supreme architectural expression of Kiev's spiritual and political legacy within the ancient state of Rus.

Kiev's historical renovations make for interesting sightseeing. Mongol Horde huts might want to visit the foundations of the Tidze

Church, which was burned to the ground by Batu Khan, Genghis' grandson, in 1240. Another casualty of the Mongols is the wretched, and now rebuilt, Golden Gate on Volodymyrska Street.

In May, Kiev's chestnut trees are the city's main attraction and a walk through the park along Brushevskiy Street, opposite the cabinet of ministers building, is a must.

One of the most often-overlooked architectural treasures in Kiev is right across the street from the president's administration building.

Some excellent foreign joint ventures have opened their doors in the past few months.

Bombay Palace, a posh Indian restaurant behind Bessarabek Market, has the best food in Kiev, albeit with the slowest service. And San Turi, a Thai-Japanese restaurant on Kantschikovskaya Street, is also delicious, if expensive. For more reasonable prices try Panziger, next to the Golden Gate, or Vasyly's Pizza on Reitarskaya Street.

For traditional Ukrainian food, which consists of soups, dumplings, hearty meat dishes, a home-cooked meal is still the best alternative.

Theatre in Kiev is highly variable. Check the programme of the excellent bi-annual Kyiv Post for listings of showtimes, gallery openings and concerts.

As for night life, Kiev, like its neighbour capital Moscow, has taken full advantage of the relaxation of the strict political doctrines which, prior to this decade, had disengaged the city's young people from behaving in a provocative manner.

Those wishing to witness this unique historical moment should go to Dynamo Zone discotheque, which has several rooms of decadence to choose from.

Charles Clover

The cobbled road runs through the geometric grid of Italianate late renaissance palaces, town houses and baroque churches around the old market square forming the kernel of the historic city centre.

Most of the old city, like Krakow 200km to the west, survived war and repression. Churches, closed or turned into museums during Stalin's fierce repression of the local Uniate church, have been re-opened and restored. All were full for services celebrating the Orthodox Easter.

iron staircases sag, dislodged by missing spars and accumulated dirt.

The comparison with Krakow is instructive. A decade ago much of the historic Polish city was also dilapidated and close to collapse. But it is now part of a rapidly economically developing Poland whose political and economic renaissance has created wealth and energy to tackle a similar bitter legacy of war, occupation and Soviet-style communism.

In Western Ukraine that process is still at an early stage but it is under way.



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THE ECONOMY • by Mark Nicholson

Record growth fails to resolve widespread poverty

Despite positive indicators, rapid growth has been hampered by a lack of reforms

At first sight, Bangladesh's economy is clipping along nicely. Gross domestic product growth for the fiscal year which ended last July was recently revised upwards to 5.9 per cent - a post-liberation record - and appears set to surpass 5 per cent again this year. Export growth, dominated as usual by a vigorous garments sector, is expected to rise 18 per cent this year to reach 10 per cent of GDP.

The government's fiscal deficit, while still high at a likely 5.2 per cent of GDP this year, nevertheless looks set to undercut last year's 5.7 per cent and economists with donor agencies, including the World Bank and Asian Development Bank, say they are encouraged by signs of a tighter government commitment to fiscal discipline.

And there is a broad agreement among western and local economists that Bangladesh's economy, aided by relative political stability after the disruptive strikes and violence for the 18 months preceding the 1996 elections, may have raised its post-1971 growth trend.

"Overall, we are past that debacle of 1995-96 which in turn affected output in 1996-97," says Wabiduddin Mahmud, an economist at the University of Dhaka. "We're now on a path of sustained growth which would see our benchmark rate move from around 4 per cent to 5 per cent."

The problem, however, is that such growth is insufficient to make more than modest inroads on poverty. "Growth may be a little above the norm," says Kapil Kapoor, chief World Bank economist in Dhaka. "But given what Bangladesh needs to do, it's just not enough."

Quite what inroads such growth rates make on the plight of Bangladesh's poor is a complex and controversial thing to measure. But a forthcoming study under World Bank auspices, which defines poverty according to a country-specific set of criteria, suggests that in the past four or five years, the

proportion of absolute poor among the country's 127m people has fallen modestly to 36 per cent of the population from 43 per cent.

Furthermore, the country's current growth is narrowly focused - it leans heavily on the success of the garments industry, which is raising output at around 16 per cent a year and currently earns 70 per cent of Bangladesh's hard currency.

Although manufacturing growth for the first half of the fiscal year is estimated (and most economic statistics in Bangladesh must be regarded with caution) at 12 per cent - robustly stronger than the 3.6 per cent last year - strip out the garments sector and economists believe growth elsewhere may be a more modest 5.6 per cent - much of it in a relatively lively cement and construction sector.

"In general, the economy is just sitting there," says Forrest Cookson of the American Chamber of Commerce in Dhaka. "Everyone in the garments sector is doing well; everyone else is complaining."

In addition, Bangladesh's external position remains weak and vulnerable, despite the contribution of garment sales and high remittances from the hundreds of thousands of Bangladeshis working in the Gulf and elsewhere.

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where remittances which at about \$1.8bn are equivalent to the country's other great external bulwark, aid flows.

Currency reserves, though modestly higher in recent just under three months of imports and have been in broad decline since 1995.

Like most of its south Asian neighbours, Bangladesh's relatively closed economy (the take is not convertible for capital transactions, small exposure to foreign commercial borrowing and limited amounts of foreign portfolio investment, mean that it has largely weathered the financial and currency storm to the east. But the Bank of Bangladesh, the central bank, is aware of the dangers and, having allowed the take to depreciate last year by a modest 7 per cent, has in recent months held an investment-dampening tight monetary policy to help suppress imports and hold reserves steady.

Which is one reason why, garments aside, domestic manufacturing industry is growing only modestly. Capital is in actually short supply in Bangladesh, where long-term finance is virtually unavailable and few companies have access to overseas financing, beyond the revolving letters of credit which fuel the labour-intensive garments sector.

Critical to placing Bangladesh's thin economy on a sounder footing is an expansion of industry and, in particular, of export industries - leaving aside for now speculation over the possible gas reserves and their potential economic effects.

"Why is there no industrial diversification? Look at the costs of infrastructure, costs of tariffs, costs of corruption and of bad governance - this agenda is basically the reform agenda: reducing these costs," says Mr Kapoor. With its low wage rates, likely to remain low for many years given the extent of the country's weakly-based and largely first-generation industrialists. Moreover, given the big volume of smuggled imports from India - at least as

after almost 15 years of gradual economic reform, development of new such industries remains elusive. "We've done quite a bit of market-oriented reforms," says Mr Mahmud, "but there has so far been little response from private investment."

The reasons are manifold. In some cases, many economists concede, it may be because Bangladesh has reformed too rapidly. Many cite the fast reduction to tariff barriers, which have cut the unweighted mean tariff to 23 per cent from 58 per cent in 1997. Some economists argue the cut has been too severe for the country's weakly-based and largely first-generation industrialists.

More significant is the financial sector. Bangladesh's public sector and commercial banks are still weighed down by bad loans, estimated to be 30-35 per cent of their total portfolios.

Donor countries have consistently pushed for sweeping reforms of the banking sector, to upgrade regulation and supervision. But progress remains slow.

Moreover, much of the bad debt represents defaults by leading, and politically powerful, Dhaka industrialists whose pursuit carries a high political risk. Without repayment of defaulted loans, the ADB estimates it would take \$3bn to recapitalise the

country's state-owned banks. Perhaps most significant, however, is the broader and infinitely more testing job of reforming Bangladesh's entrenched, fast-growing and horribly inefficient bureaucracy - without which few other reforms can be implemented at all.

Reform of "governance" tops the list of every bilateral and multilateral donor, and has done so for several years in a comprehensive 150-page study on public sector reform in 1995, titled "Government that Works". The World Bank stated that "the inability of Bangladesh to get out of the low growth trap is largely due to the weak implementation capacity and inefficiency of public institutions, the government's inability to plan and manage key reforms and its predilection to manage economic activities at the micro-level."

It concluded that in a "more competitive global environment... the public sector, as presently constituted, will

not be able to cope."

Bank and other donor agency officials, say little has changed since that report. Which raises some fears about the otherwise brightest prospect for Bangladesh's economy in its short 27-year history: the prospect that it is sitting on world-class reserves of gas and, possibly, oil.

The country's most senior politicians and officials concede they have been overwhelmed by the foreign interest in Bangladesh's gas prospects, and have been ill-equipped technically to deal even with the bidding round for the country's remaining 15 oil and gas blocks. But the managerial complexities of the bid round will be as nothing compared to the task of negotiating production-sharing contracts and, should the oil companies' estimates of large reserves prove accurate, of organising, regulating, planning and co-ordinating the birth of a highly complex series of related gas pipelines, terminals and related industries.

It has already dawned on some senior officials that the risk may be that unless the country's divided politicians and entrenched bureaucrats somehow rise to meet this challenge, they will be in danger of seeing some of the world's biggest oil companies try to do the job themselves.

And however enviable a 32 per cent leap in GDP might sound, it remains a measure of Bangladesh's overall poverty. A GDP per capita of \$336 keeps the country firmly qualified for soft loans from the International Development Agency - the World Bank's sister agency which lends only to the world's poorest on the easiest terms.

Local economists suggest the improved income and savings figures may have much to do with Bangladesh's vigorous and enterprising non-governmental organisations, which have both stimulated local-level economic activity through micro-lending and other schemes while also rendering measurable much

investment rates, which had looked dismal poor in its neighbourhood. The new figures for investment as a proportion of GDP range

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THE GARMENT INDUSTRY • by Mark Nicholson

Sector gets a rude shock

There is concern that the industry will struggle to meet competitive challenges

The garment industry, which has almost single-handedly driven Bangladesh's export drive, recently received a rude shock - and a disconcerting portent of things to come.

Canada last year removed cotton shirts from its list of items subject to quota restrictions under the Multi-Fibre Arrangement (MFA), which governs global garment trading. Seen from Dhaka, the effects were startling.

"Almost 95 per cent of the orders straight away were switched to Chinese producers," says Mostafa Golam Qudus, president of the Bangladesh Garment Manufacturers & Exporters Association (BGMEA). "We lost out - and we're obviously concerned about this."

By 2005, under the terms of the Uruguay Round of trade agreements, all global quotas for garments should be phased out, lifting restrictions on Bangladesh's rival south and south-east Asian producers and freeing the market so only the fastest, least costly and best quality producers will prosper.

Although Bangladesh's garments industry has already shown extraordinary vitality and resilience, there are fears the industry may not yet be sufficiently mature to cope with 2005.

Since the 1980s, Bangladesh's thriving and mostly smaller-scale garments industry has bloomed from nothing to earn 70 per cent of the country's hard currency - replacing a sinking jute industry which in the 1970s earned half of Bangladeshi foreign exchange and by 1988 just 3 per cent.

Garment exports last year earned \$3.5bn and, recovering from a dip caused by a row over point of origin certification with the European Union, are rising again at about 15 per cent annually. Mr Qudus sees growth reaching 20 per cent in coming years.

Such growth has arisen partly because of a generous MFA quota and European Generalised System of Preferences (GSP) market access granted by virtue of Bangla-



Industrious low-wage labour helped fuel growth in exports

des's low-income status. It was aided, too, in the 1980s by a shift of trade from strife-torn Sri Lanka. But it was fuelled by industrious low-wage labour and smart, energetic entrepreneurs.

Today, the BGMEA embraces 2,600 units ranging from workshops where rows of women sit at sewing machines cut and seam T-shirts beneath strip lights and ceiling fans, to companies turning over as much as \$40m a year supplying directly US and European high street retailers.

The garment sector is a leader in Bangladesh because it showed people how quickly things can happen here," says Ruma Alam, managing director of Union Capital, a Dhaka investment bank.

The sector has also effected significant social change, chiefly by drawing so many women into work - many from rural areas, most of whom had never previously been employed. Mr Qudus estimates that 90 per cent of the sector's 1.4m employees are women.

The consequence for female "empowerment" in an otherwise male-oriented Islamic society has been exhaustively documented by aid agencies and foreign donors, which see it as transforming their social and economic status, and with it Bangladesh's fertility rate.

"Before the garments industry, the husband used to beat his wife around the house," is how Mr Qudus describes the social transformation. "These days he's waiting for her after work in a rickshaw to take her home."

There were uglier social

and greater integration of their garment industries.

The task for Bangladesh's garment makers is to manufacture more of their fabric and other inputs, increasing the "backward linkages" in the sector through investment in yarn spinning and textiles mills. Mr Qudus says just 40 per cent of the inputs - including not just yarns and textiles but also zippers, buttons and other finishing items - used by the industry are made locally. The question is whether the sector can raise the investment necessary to raise local content.

But the garments industry is dominated by first-generation businesses - the whole sector is no more than 15 years old. Most businesses have financed growth in a low-capital industry by juggling working capital, most of which comes from obtaining back-to-back letters of credit. One serious cost of this is the need to finance the import of textiles it takes manufacturers about 120 days to turn around an order for foreign buyers. In China, local businesses say, it takes 75 days, given locally available textiles and other inputs.

Bank credit in Bangladesh is both tight and short-term and the country's ailing public banks are increasingly reluctant lenders. The stock market is in the doldrums. The BGMEA therefore pins the industry's hopes on increased foreign investment into the textiles industry - which is rising and reached \$69m in the past 18 months - and perhaps more vainly, in some leeway being granted by the World Trade Organisation (WTO).

Tofael Ahmed, minister of commerce and industry, says he will seek an immediate 30 per cent increase in quotas for Bangladesh and other low-income countries at the WTO ministerial meeting in Geneva later this month, while seeking to extend the WTO's 2005 deadline.

He is responding to some concern at home. "The quota phase-out was set in 1994; it's not in favour of the lower income countries," says Nurul Haque Sikder, chairman of the Palmai garments group, which has a \$40m turnover. "In 10 years, you cannot equip yourselves with all these backward linkages. We're trying, but we're very young."

PRIVATISATION • by Mark Nicholson

Pace of sell-offs falters

The programme has stalled in the face of opposition by bureaucrats and corruption

If you want to show a will to privatise, how better than to appoint someone from the private sector to head up the effort? That, at least, appeared the government's logic behind the appointment a year ago of Kazi Zafarullah, head of a \$24m turnover food processing and textiles group, as chairman of Bangladesh's privatisation board.

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Even within the governing Awami League, of which Mr Zafarullah is a member, there are political doubts.

Although he says Sheikh Hasina, the AL prime minister to whom he also claims to be close, is "very committed" to privatisation in principle, he reckons only about a third of the party are of the same mind.

"Thirty per cent are also willing to go along with it," he says, "but there are 30 per cent who don't see it as a solution."

But some solution is necessary to the fiscal dead-weight of Bangladesh's inefficient and loss-making public enterprises - which include a host of interests embracing dozens of jute mills, textile mills, sugar and cement companies, chemicals, wood and furniture plants.

Mr Zafarullah reckons combined annual losses are between \$500m and \$600m a year. "We keep asking for donor money, but if we could take care of the SOEs we could build a bridge over the Yamuna river every year from our own resources," he says.

Privatisation has, therefore, been a consistent demand of Bangladesh's multilateral and bilateral donors, and a policy equally consistently voiced by Bangladesh's notorious bureaucracy, has won plaudits from aid donors.

"It's just great to have someone with such energy, he's very impressive," says the local head of one multilateral agency.

But the pace has stalled

in the first six months, the bureaucrats didn't really know how fast I was moving," says Mr Zafarullah. "Then they got their act together." And that, he explains, is among the chief problems with Bangladesh's faltering privatisation programme. "Now the labour unions, the dishonest politicians, the vested interests, the bureaucrats have got together, and they're opposing privatisation."

from 77 per cent, according to research by the Centre for Policy Dialogue in Dhaka.

But of these enterprises, many of them ailing textiles mills or jute mills, about half have closed down since being privatised. A recent World Bank study found that 49 per cent of 297 privatised units it studied had closed. In many cases, the buyers took the assets primarily for the value of the land.

Many Bangladeshi businesses say they are not tempted by the residual SOEs currently on offer. On the present government's list of 84 enterprises identified for privatisation, most are ailing textile, jute or sugar mills.

Moreover, the modes of privatisation are currently limited. Sales can be either by international tender or by public offer of shares - the latter at present constrained by the dismal state of the stock market after last year's spectacular crash.

This is one of the aspects of the programme that Mr Zafarullah says he aims to change. Having run into a wall of bureaucratic and political resistance, much of it from officials enjoying a "rent" from the existing state units, he believes the solution lies in circumventing the opposition by bedding in the privatisation process in newly framed legislation.

With assistance from the UK-based Adam Smith Institute, a draft law has been completed which would give the Privatisation Board new legal authority. It would broaden the permissible means of privatisation and, among other things, offer some protection for bureaucrats involved in asset sales. Mr Zafarullah says that many of these bureaucrats resist privatisation partly because they fear that a change of political regime in this most politically divided of countries could open them to retrospective legal action. "Officials always

have in the back of their minds what happens when the government changes," he says.

The law is expected to go before parliament within the next three months. Meanwhile, Mr Zafarullah has engaged on the delicate task of convincing the various lobbies opposed to privatisation of the programme's potential benefits. The board has already sponsored trips for MPs, bureaucrats and labour leaders to countries including Sri Lanka, Malaysia and India to expose them to examples of successful public asset sales.

Some way ahead, says Mr Zafarullah, lies the prospect of the government divesting itself of some of its more jealously guarded assets.

Private and foreign investment has been encouraged in power generation, with bids already being considered and processed for private power plants. The telecoms sector has seen the recent award of licences for private cellular telephone operators. And the government is considering a strategic sale of up to 40 per cent of Biman, the state carrier, to a foreign airline.

Eventually, Mr Zafarullah suggests, the government should also consider privatising ATTB, the state-run telephone company, and perhaps offering licences for private long-distance telephone operators.

"If we want foreign investors in this country, we have to offer them such deals - they're not going to come out of love," he says.

Mr Zafarullah says Sheikh Hasina is "very keen" to privatise these sectors. But there will be political resistance, as he also acknowledges.

"I now understand how hard it is to get privatisation moving in Third World countries, in the face of corrupt officials, politicians and union leaders. So I need to do a bit of politics myself."

PROFILE GMG Airlines

Simple maths indicated a mind-boggling potential

When Bangladesh last year deregulated its air industry to permit domestic competition to Biman, the state carrier, simple maths indicated there was a potential opportunity.

"If you look at it, you have a country with 125m people and only four Biman aircraft servicing the entire population," says Shahab Sattar, managing director of the newly-fledged GMG Airlines. "It's mind-boggling."

Certainly, in one of the world's poorest countries, only a small fraction can afford air travel. And Biman, though profitable overall, loses an estimated \$5m annually on its domestic routes.

Nevertheless, a small fraction of 125m people could - concluded Mr Sattar and his brother Nini, both pilots and directors of GMG Industrial Corporation - support a viable private airline.

"There's clearly a need for air travel in Bangladesh, and Biman is a non-starter," he says of the infamously undependable state carrier. Biman's poor domestic performance has helped make private entry into the sector politically palatable.

Last May, soon after the deregulation, Mr Sattar therefore approached Bombardier, the world's third-largest aircraft maker and specialist in smaller regional aircraft, with a proposal to help establish a private airline.

Bombardier took little time to agree, and last month three Dash 8 100 aircraft in the airline's blue, white and yellow livery - upholstered throughout in leather - began twice-daily services from Dhaka to Chittagong, the southern port city, and Silhet in Bangladesh's

north-eastern corner.

"It was a very quick deal," says George Stevens, Bombardier's director of Asia-Pacific sales. "Much quicker than you'd expect to manage elsewhere in the region."

For the Toronto-based aircraft maker, GMG's proposal offered a foothold into south Asia, where Bombardier has long eyed the Indian market but had hitherto managed the sale of just one Dash 8 to the Maldives.

The Canadian company was impressed by the business record of GMG, a second-generation family business with turnover of about \$15m, chiefly from consumer goods, and with GMG's business plan. It agreed to a five-year lease of the three seven-year-old Dash 8s.

"It wasn't hard for Bombardier to see that if we got our business estimates even half right we could make a real dent in the market," says Mr Sattar, a Wharton Business School graduate.

Bombardier thus effectively financed the airline's start-up in a deal worth an investment of \$24m, the market price of the three 37-seater turbo-props. GMG borrowed a small amount of working capital from local banks.

Without giving details of the lease agreement, Mr Stevens says it is "industry standard", with GMG paying lease and maintenance rates, while also agreeing to a series of security requirements.

GMG also expects to lease an additional pair of 54-seater Dash 8 300 series aircraft before the end of this year - establishing what Mr Sattar eventually hopes will become a regional airline, serving not only domestic Bangladesh

airports but also routes to Calcutta and the Indian north-east, Nepal and perhaps also Bhutan.

To break even, he says, GMG Airlines must reach 70 per cent capacity on a network soon to expand to include flights from Dhaka to Jessore and also from Jessore-Chittagong and Chittagong-Silhet, neither of which routes are served by Biman.

Through such additional routes, he says, the new airline could within a year expand the country's domestic air travel business by 30 per cent from the current 580,000 passengers currently carried annually by Biman.

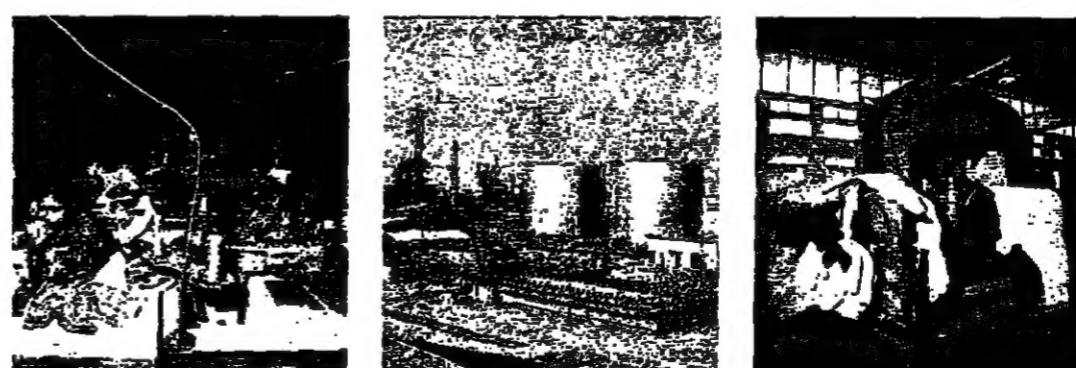
Mr Sattar believes the airline will make a profit after a year, by which time he expects the new company to reach a turnover of \$15m - absorbing even the high initial cost of having expatriate pilots and some expatriate cabin crew until the company can train local crew and pilots.

Bombardier expresses confidence that GMG will meet its business plan. And, although GMG has two local private competitors in Aero Bengal Airlines and Air Parbat, both are smaller, use older east European aircraft and lack the kind of service backing and implicit financial support available from Bombardier.

Moreover, the government has already signalled that it wishes Biman gradually to withdraw from its loss-making domestic services, to focus instead on developing its profitable Middle Eastern, UK and US routes - perhaps in strategic alliance with an international airline. "The government is keen to see GMG succeed," says a

Mark Nicholson

Whatever you make...



...it costs less to make it in BANGLADESH

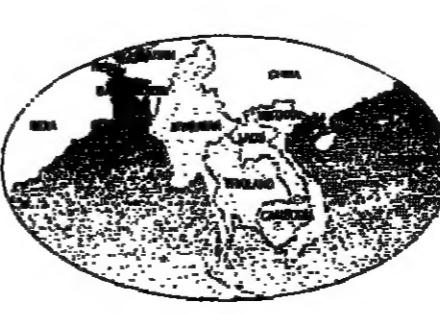
Bangladesh has the lowest cost to production ratio in the world.

Which means that no matter what you make, it will be much, much more economical to make it in Bangladesh. Add to that the fact that we have one of the lowest inflation rates in the whole of Asia, and a pro-investment government. Our economic liberalization and investment policies have encouraged some of the biggest names in the business to set up operations in Bangladesh. Names like UNILEVER, BRITISH AMERICAN TOBACCO, HOECHST, BATA, CIBA-GEIGY,

BASF, MARUBENI, CHIYODA, SINGER, SIEMENS, TOTOAL, NESTLE, AKZO NOBEL, NEW ZEALAND DAIRY BOARD, KUOK GROUP, OCCIDENTAL, DAEWOO, HYUNDAI, BOC, RHONE POULENC RORER.

There's one name missing though, a name we'd love to add to this list. YOURS. But you'll want to know more about what Bangladesh can do for your business. You could write to any of the organizations, but it would be easier to get in touch with us.

We're standing by for your call.



Chronic power shortages

The industry must overcome a legacy of badly-maintained and ageing plants

For 85 per cent of Bangladesh's 125m or so people, the parlous state of the country's power generation sector is of little direct interest, given the fact that they have never had electricity and are unlikely to do so for many years to come.

But for urban dwellers and businesses, the regular brownouts and blackouts that roll across Bangladesh's cities and towns are more than just a nuisance. The lack of reliable and secure electricity supplies is having a big knock-on effect on the economy, limiting the expansion of some industries and forcing others to generate their own power at higher costs.

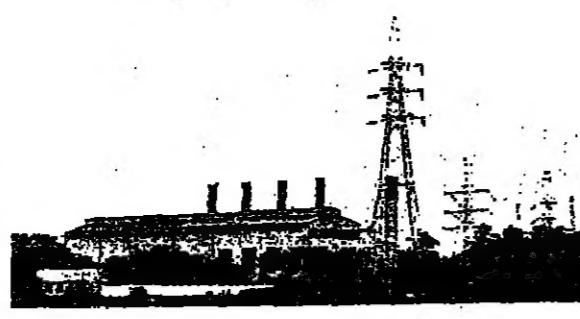
Government officials say the opening of the sector to private, and especially foreign, investment should lead to early improvements. But there's widespread scepticism that the chronic power shortages will end any time soon.

"Their power needs were urgent four years ago," says one western electricity executive. "They are now critical."

Mr Nuruddin Kamal, chairman of the state-owned Power Development Board (PDB) that oversees the sector, acknowledges that the system is fragile. He says the "lack of any real development plan for the sector" is partly to blame for the present situation, in which the country faces a generating deficit of 350-450MW.

"Up until 1990, we had a pretty easy life," says Mr Kamal, because foreign aid donors such as the World Bank were especially keen to fund power generation projects.

But that willingness soon waned, in large part because of rising "system losses" - a euphemism for customers' failure to pay and the widespread illegal tapping of power lines. Such losses are now running at about 45 per cent.



Some generating stations operate at only 30 per cent efficiency

The immediate problem should be eased somewhat when the new Sangu gas field in the Bay of Bengal is in full production. This will supply two gas-fired generating plants in Chittagong which have been idle because of a shortage of fuel.

Industry observers say the government's inexperience in drawing up power purchase agreements with the private sector and assessing the quality and capabilities of the bidders has added considerable delays to the process.

"This is a very sophisticated business," says one western power executive. "The government simply doesn't have the ability to field skilled negotiating teams."

He says that for larger plants in the 350MW range "it can take four years to get the deal done. It tends to take seven years from initial talks to when the power comes on stream. That's the tragedy."

Difficulties in acquiring land have also slowed the development of the independent power sector. Such problems have undermined the ability of the promoters of the large projects to raise money.

Of the four proposed large-mounted plants, only

Khulna appears close to financial closure, according to officials and bankers.

Mr Muhammed Aziz Khan, chairman of the Summit Group which is the only Bangladeshi company to so far enter the sector, says the International Finance Corporation is to review the \$108m Khulna power project on May 31 as a matter of priority.

"Our objective this year is to invest money in Bangladesh," say MPI executives.

far carried the expenses of the project on its balance sheet. Khulna power is hoping to secure 70 per cent debt financing through the IFC and an IFC-led consortium of banks.

Some economists, however, question the ability of the Dhaka government to buy power over the long term from the new independent plants, given that PDB is already selling electricity at a loss, and the costs of the barge plants in particular are considerably higher than conventional generation would be.

Mr Khan dismisses such concerns as "rubbish". He notes that "priority number one for the government is to finance the electricity sector" given its crucial role in underpinning economic growth.

He also dismisses criticism from some other power companies that the barges are inappropriate as part of a medium-term solution to Bangladesh's power needs.

The proposed barge plants will sell electricity at just over 3 cents per kilowatt hour, compared with 2.7 cents for a large combined cycle gas plant being promoted by AES of the US.

"The barges are a logical and appropriate option," says Mr Khan, "especially when you compare their costs with what you lose in production by not having electricity."

Other power executives argue that although barge stations are "fine in a crisis," their backers may find it harder to justify the higher costs over the long term.

"The next government might turn around and say

"Why are we getting raped when we can get power at half that cost?"

But even with its problems, the electricity sector still attracts potential investors. MPI International, a power subsidiary of Cimergy of the US, wants to use gas from the Semutang field to fuel a land-based unit of between 80MW and 120MW, which it claims can be operational within nine months.

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Prosperity - and problems

The government has come under fire for the way it has handled licensing

The same ancient geological crash of continents that created the Himalayas may have also formed a perfect series of underground traps for natural gas in eastern Bangladesh. At least that is the hope of western geologists who believe the country may emerge as a world-class supplier of gas in the coming decades.

Some companies have argued that Bangladesh would be better off selecting a limited number of mainly big foreign oil companies to develop the industry in a co-ordinated way. But some officials and politicians see that as being akin to ensuring that the gas sector will be dominated by a few companies.

In recent months, the Awami League government has indicated that it will opt for a wide a spread of participants as possible, even if that puts yet more strain on an already overwhelmed bureaucracy.

That, however, would be more than enough to cover Bangladesh's domestic needs for many years to come and supply a growing regional export market.

But the history of the country's second exploration licensing round launched last year suggests the development of Bangladesh's gas industry may not proceed all that smoothly. Critics say the government was over-ambitious in opening bidding on virtually the whole country. They also say that individual blocks - equivalent to 30 blocks in the UK sector of the North Sea - were too large.

"Their big problem now is how to extricate themselves from the mess they created," says one western diplomat in Dhaka. "They should only have offered three or four blocks."

Tawfiq-e-Elahi Chowdhury, the senior bureaucrat in charge of the bid round, admits that the Dhaka government was unprepared for the overwhelming response by international oil companies.

"We had never had a competitive bidding round before," he notes. "With hindsight, one could legitimately ask whether we should have offered as many blocks as we have."

The list of companies which responded include some of the biggest in the industry, such as Royal Dutch/Shell, Chevron, Texaco, Mobil, Total and Unocal. The fact that such large companies, which are only drawn to equally large projects, have entered the competition underscores Bangladesh's potential as a gas producer.

But the round has been mired by delays, charges that the rules have been changed in mid-process to suit the needs of some companies, and allegations that it has become politicised.

The situation is such that senior officials from both the US and British governments recently used official visits to Bangladesh to appeal to Sheikh Hasina, the prime minister, for greater transparency in the selection process.

The confusion surrounding the round stems from several factors. The first is simply the scale of the response and Bangladesh's limited administrative ability to assess the bids. The delay also allowed the political pressure being exerted in favour of specific bidders to intensify.

Diplomats also attribute part of the delay to government reluctance to take any decision that may give political ammunition to the opposition.

There has also been resistance to the bidding round from inside the bureaucracy and state sector, including Petrobangla, the national oil company. Mr Chowdhury accepts that "there has been resistance and misgivings in some quarters. When you bring in new things, people feel threatened."

The delays have also allowed the foreign companies to raise broader issues only indirectly related to the specific bids. The formal bids mainly concern the extent and speed of seismic surveys and exploration drilling programmes. But companies have also been lobbying strongly with "visions" of how they see the country's gas industry developing.

These "visions" include domestic and export pipeline schemes, integrated power projects and the development of new industries based on the prospect of large-scale gas supplies.

Officials deny that such grand schemes have played a part in deciding which companies will receive exploration licences. "We've not been carried away by visions," insists Mr Chowdhury. "They will not form

part of the contracts... as of now these are non-issues."

Politicians, diplomats and industry observers are not so sure. They wonder whether Bangladeshi ministers and officials fully comprehend the complexity of some of the oil company agendas.

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Industry executives say India is ready to buy Bangladeshi gas now if it was available.

Cairn, operator of the new Sangu field near Chittagong, estimates that reserves of about 7 TCF would be enough to supply a pipeline carrying between one billion cubic metres and two billion cubic metres a day to power stations and industry in eastern India. That would probably earn the government about \$500m a year.

But the big test for Bangladesh will be whether it can develop the expertise needed to oversee the creation of such a politically sensitive and technically-demanding industry.

"They need to ensure that it doesn't get captured by short-sighted or greedy people," says one western expert.



Sheikh Hasina appeals from British and US officials

and prospects to meet domestic demand for at least a decade. That means any new discoveries could be available for export. But the official policy is that Bangladesh needs a much more detailed idea of its eventual gas reserves before committing itself to any export schemes.

The potential for misunderstanding is magnified by uncertainty over gas exports. Those foreign companies with existing operations in Bangladesh, such as the UK's Cairn Energy, Shell and Occidental

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